



One World, One Medicine

Harvard Medical International

Lisbon, Portugal

April 16, 2007

Robert K. Crone, MD



HARVARD MEDICAL
INTERNATIONAL

Guiding Philosophy



■ **Every** citizen of the world should have access to **high quality, cost-effective health care** of a world standard

Clinical Care
Education
Research

Integrated and Well-Managed
With a Culture of Quality

Background



- Established 1994
- Non-profit subsidiary, self-supporting corporation of Harvard University
 - **Interlocking board with Harvard Medical School and Harvard University**
- 40 Programs in 30 Countries
- 60 Staff
- **Commitment to infrastructure building and long-term partnerships & collaborations**

Structure at Harvard University

Harvard Non Profit Corporation: 7 Members

Harvard Schools

Medical School

Dental School

School of Public Health

Business School

Kennedy School of Government

School of Education

School of Design

School of Divinity

Faculty of Arts & Sciences

Extension School

Law School

HMI Board



HARVARD MEDICAL
INTERNATIONAL

Global Network

30+ International Institutions

HMI Gulf

Harvard Medical School

- Established 1782
- Private, Non-Profit
- 9000 + Faculty
- 7,235 Post Graduate Trainees
- 739 MD, 580 PhD Students
- Annual Budget \$500 M
- Campus-Wide Research
Approx \$2B
- Endowment \$2.8 B



HMS Quadrangle - 1906



New Research Building - 2004

17+ Harvard-Affiliated Medical Institutions

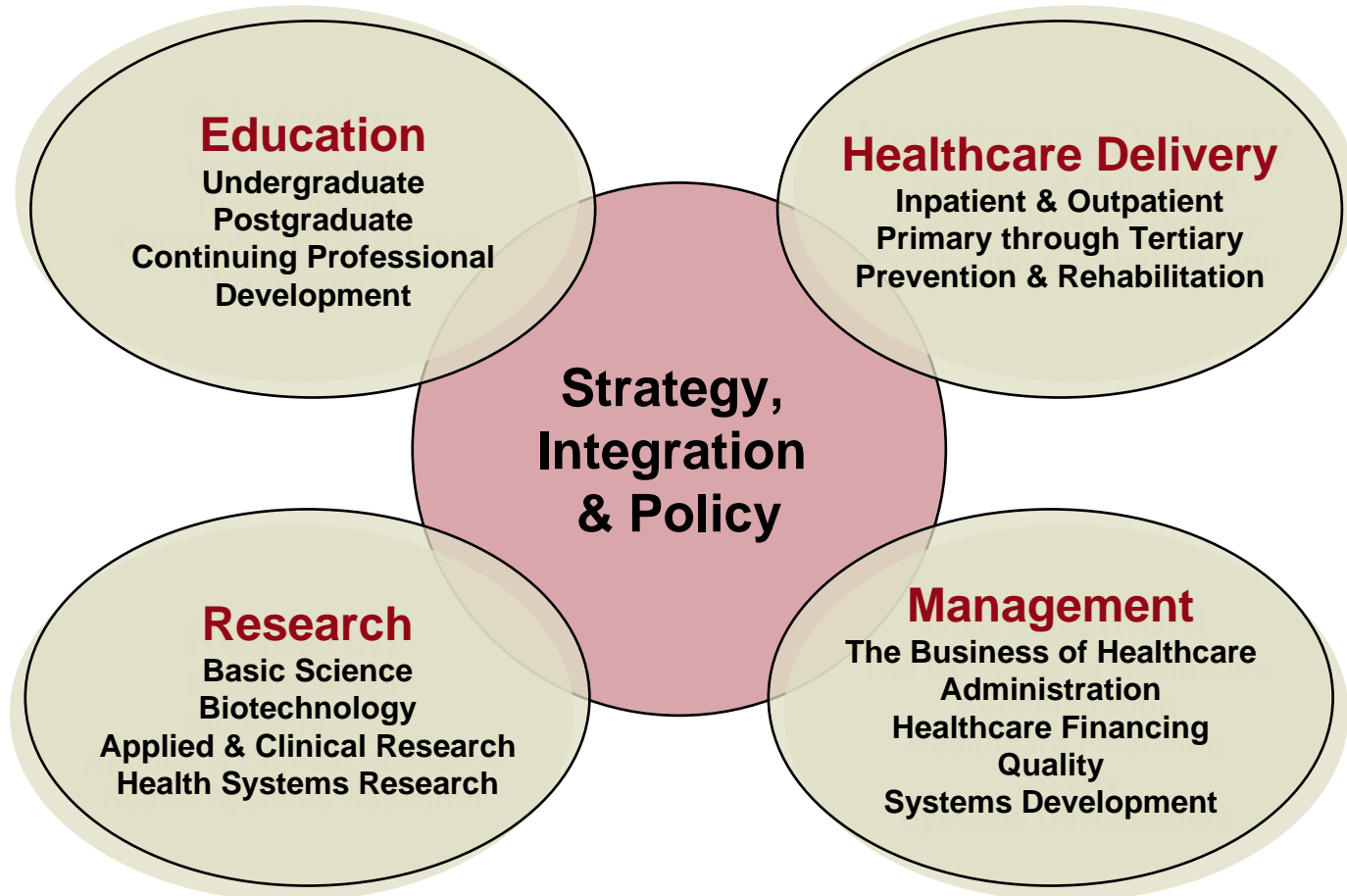
- 17 Major teaching hospitals
- 100 Primary care centers
- 7,000+ Faculty
- 3,000+ Beds
- 1 HMO = 2 million covered



Beth Israel-Deaconess Medical Center
Brigham and Women's Hospital
Children's Hospital
Dana Farber Cancer Institute
Harvard Pilgrim Health Care
Joslin Diabetes Center

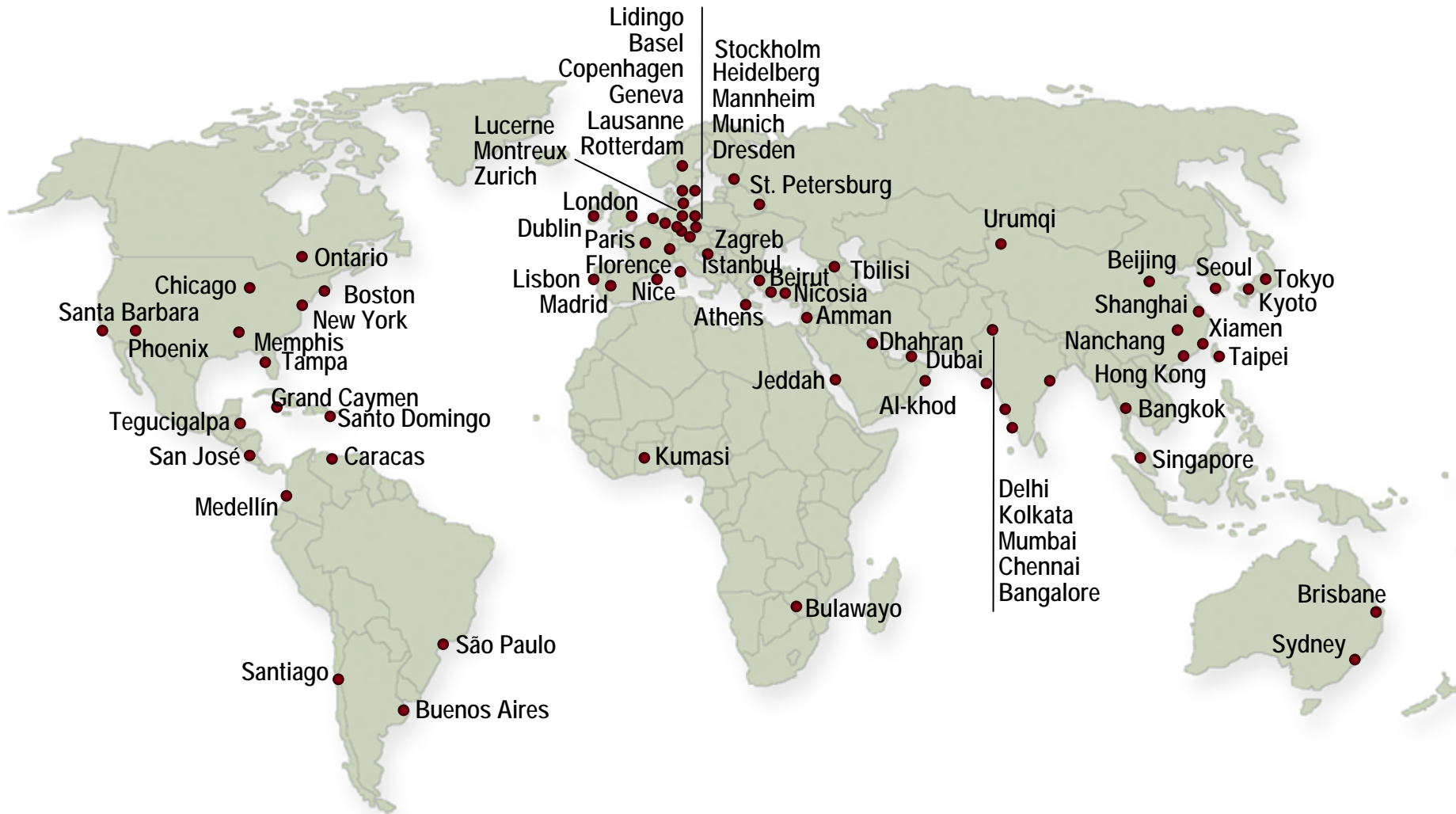
Massachusetts Ear and Eye
Infirmary
Massachusetts General Hospital
McLean Hospital
Spaulding Rehabilitation Hospital

HMI's Programs



Provides Access to the Faculty and Infrastructure of Harvard Medical School and Harvard University

HMI's Program Sites 2001-2006



HMI's Medical School Collaborations

- Heidelberg University *
- Munich University
- Mannheim Faculty of Medicine *
- Dresden University *
- Tokyo Medical & Dental University *
- Hong Kong University
- Sri Ramachandra Medical College, Chennai, India *
- O & M University, Dominican Republic
- Xinjiang University, China
- National University of Taiwan *
- National University of Singapore
- Cornell-Qatar Medical School
- Karolinska Institute, Sweden
- Al Faisal University, KSA
- University of Zagreb, Croatia *
- Ulsan University College of Medicine, Korea *
- University of Tikrit College of Medicine
- Kuwait University College of Medicine
- University of Nice
- Peking Union Medical College
- Catholic University of Lisbon
- St Mathews Medical College
- Royal College of Surgeons of Ireland
- Lebanese American University of Beirut
- University of Laussane
- Al Ain University, UAE
- Gulf Medical College, UAE

Developing Health Care Systems

- Strategic Planning
- Clinical Program Planning
- Business Planning
- Facilities & Capital Equipment Planning
- Technology & Systems Development
- Professional Staff Development
- Quality Management
- Network Development



Mumbai



Shanghai



Bangkok



Shanghai



Istanbul

Goals of HMI's Programs

- **Create** institutions that meet global, regional and local needs, present and future
- **Design** facilities that are flexible, meet present and future programmatic needs
- **Integrate** education with the research, clinical and societal mission of academic medical centers cost-effectively
- **Support** faculty, physicians, researchers and students in the biomedical sciences
- **Monitor** educational and clinical benchmarks to assure world-class quality
- **Foster** collaboration through global networks, sharing ideas & information, for innovation

cla

Conselho
dos Laboratórios Associados



Associate Laboratories

The Associate Laboratories are research institutions highly recognized by external evaluations, according to international quality criteria, which have achieved their status after presenting a request to the Minister of Science and Technology.

The capacity for cooperation, in a steady, competent and effective way, pursuing the specific aims of the national policy for science and technology is a determinant aspect in the evaluation of the Associate Laboratories.

The status of Associate Laboratory was given for the first time in November 2000 to four institutions, which incorporated, through partnerships, a total of seven research units that were classified as *Excellent* by panels of foreign scientists, within the evaluation of research units promoted by FCT in 1999.

In December 2006, there were 25 research units that had achieved the status of Associate Laboratory, integrating almost 2500 doctorates, in a total of about 5500 researchers.

The main objectives of the scientific policy are:

- **Complement the research institutions at the state service with a set of highly international competence institutions**
- **Proceed with the reinforcement of the scientific and technological institutions introducing a more exigent and steady institutional framework**
- **Orient the institutions' activities for a precise set of thematic guidelines**
- **Stimulate the integration of research, scientific education and transfer of knowledge and technology for non academic sectors, and the construction of bridges between disciplines, institutions and other sectors**
- **Promote the transdisciplinarity of the internal organization and evolve for organization and management forms more adequate to the new forms of production of knowledge**
- **Reinforce the opportunities for scientific jobs with high demands and qualifications**



AGÊNCIA NACIONAL
PARA A CULTURA
CIENTÍFICA E TECNOLÓGICA



A Portuguese initiative for scientific and technological culture

OUR MISSION

CIENCIA VIVA IN SCHOOLS

Science Education, practical work in partnership with research institutions



NATIONAL SCIENTIFIC AWARENESS CAMPAIGNS

Conferences, exhibitions, scientific film festivals...



CIENCIA VIVA SCIENCE CENTRES

A national network of interactive science centres



CIENCIA VIVA NETWORK OF SCIENCE CENTRES



OUR MISSION

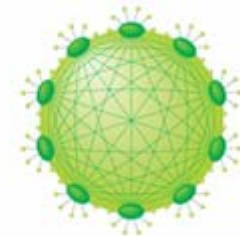
HEALTH IN THE XXI CENTURY
A vision from the European Youth
(Year 2000)

Health in the XXI Century
a vision from the European Youth

THE HUMAN GENOME PROJECT
Perspectives for Public Health
(Year 2001 – 2004)

The Human Genome
Perspectives for Public Health 

VOLVOX PROJECT
(Year 2006-2007)



Health in the XXI Century: a vision from the European Youth

Health in the XXI Century

a vision from the European Youth

Students learn recent developments in Science and Technology in the area of Health Sciences:

Developed in the year 2000 with 22 Portuguese and German high schools

Scientific community support:

22 researchers from 6 research institutions and one learned society:

CMDT, IBMC, IPATIMUP, CNC, IBILI, IGC, Portuguese Society of Neurosciences

Project also supported by journalists and it was presented in Hannover (Pavilion of Portugal, EXPO 2000)

Students' Activities:

- Visits to laboratories
- Interviews to researchers
- Articles on recent scientific research and technological developments on health issues



Health in the XXI Century: a vision from the European Youth



Student in the project
talks to Bill Clinton



EXPO Hannover:
Portuguese and German
students present their
work in the project



Malaria research
presented by a scientist
and students



The Human Genome : Perspectives for Public Health

The Human Genome
Perspectives for Public Health



An international project on prevention, diagnosis and treatment of genetic diseases in light of the research into the Human Genome.

- High schools Portugal, Germany, Mozambique and Sweden.
- researchers from 14 scientific institutions
- science journalists
- 4 different editions (from 2001 to 2004).



▲
Videoconference
with Brazil

The Human Genome : Perspectives for Public Health

The Human Genome
Perspectives for Public Health



Groups from different schools:

- visited scientific institutions, interviewed researchers and created articles on genetic diseases.
- created science fiction texts under the topic Genetics in the Year 2020 (collaboration with language teachers)
- carried out experiments based on a science Kit produced by NCBE (Portuguese version provided by Ciência Viva) and shared results.
- ask a scientist
- videoconference between Portuguese and Brazilian students on genetics during the S&T Week.
- discussion forum: Controversial aspects of the Human Genome research. The forum is still online.



The Human Genome : Perspectives for Public Health

The Human Genome

Perspectives for Public Health

The Project in 2001



Schools | Researchers | Activities | Support Materials
Topics | Partnerships | Discussion Forum | Products

Articles created by the schools

Haemophilia: The blood-loss-disease

School: Schulzentrum Alwin-Lonke, Germany
Teacher: Astrid Roschke

Researcher: Volkhard Rippe, Center of Human Genetics, University of Bremen



Lupus: the one thousand faces illness

School: Baixa da Banheira secondary school
Support: Marta Barreto, Gulbenkian Institute of Science



The Volvox project

An ongoing European project for the creation of materials to encourage good practice in bioscience education in European schools

Participants: Biologists and teachers of Biology from nine European countries

Involvement of Portuguese health science institutions:

1. Institute of Molecular Medicine (IMM)

Daily threats to our genome: mutagenic effects of tobacco

2. Immunology Department, Medical Science Faculty

Imunology





AGÊNCIA NACIONAL
PARA A CULTURA
CIENTÍFICA E TECNOLÓGICA



A Portuguese initiative for scientific and technological culture



Portugal and Harvard



- 1. Health publications for the general public**
 - 2. Training programs in clinical research**
-



Health Information for Public

- ***Books and monographs: 75 published***
 - ***Newsletters: 5 monthly newsletters***
 - ***Magazines: Newsweek, Better Homes & Gardens***
 - ***Weekly Newspaper column: In 60 newspapers, worldwide***
 - **Total of 6 million words of information, and thousands of pictures**
-



Portugal-Harvard
Health Publications for the
General Public:
In the Doctor's Office

Centro de Educação de Pacientes



The display board features several educational materials:

- Sore Throats: A Primer**: A poster with text and images of people coughing and drinking water.
- Chickenpox and Shingles: One Virus, Two Diseases**: A poster with text and images of a person being examined and a person in bed.
- Exercise & Your Joints**: A poster with text and an image of a person running.
- Want information on ways to better manage your asthma?**: A poster with an image of a man playing a trumpet.
- Cell Phones Gammas**: A poster with an image of a cell phone.
- See what ACTOS can offer you**: A poster with an image of a man holding a plant.
- Hiccups**: A poster with an image of a woman.
- WASH YOUR HANDS**: A poster with an image of hands being washed.

Below the main display board is a row of smaller brochures:

- Asthma
- High Blood Pressure
- Good Eating for Good Health
- Migratory Eye Infections and Eye Care
- Diabetes
- Questions About Depression
- Arthritis
- Migraine and Other Headaches
- Urinary Incontinence
- ACTOS



Portugal-Harvard

Health Publications for the General Public:

On the Internet



Content on Internet Translated into Portuguese



- **Healthy lifestyle: Nutrition, exercise, stress management, addictions**
- **Adult Diseases: Over 500 diseases**
- **Children's Health (Growth and development, diseases)**
- **Symptom decision guides (for the 100 most common symptoms in adults and children)**



Content on Internet For People Who Cannot Read



- **The Internet allows information to be delivered by voice and pictures. This is a way to reach people who cannot read.**
- **Such information could be delivered on cell phones with Internet connections. Does not require a computer.**
- **An increasing number of people who cannot read have such cell phones.**



Harvard's Training Program

For Clinical Research:

Program in Clinical Effectiveness



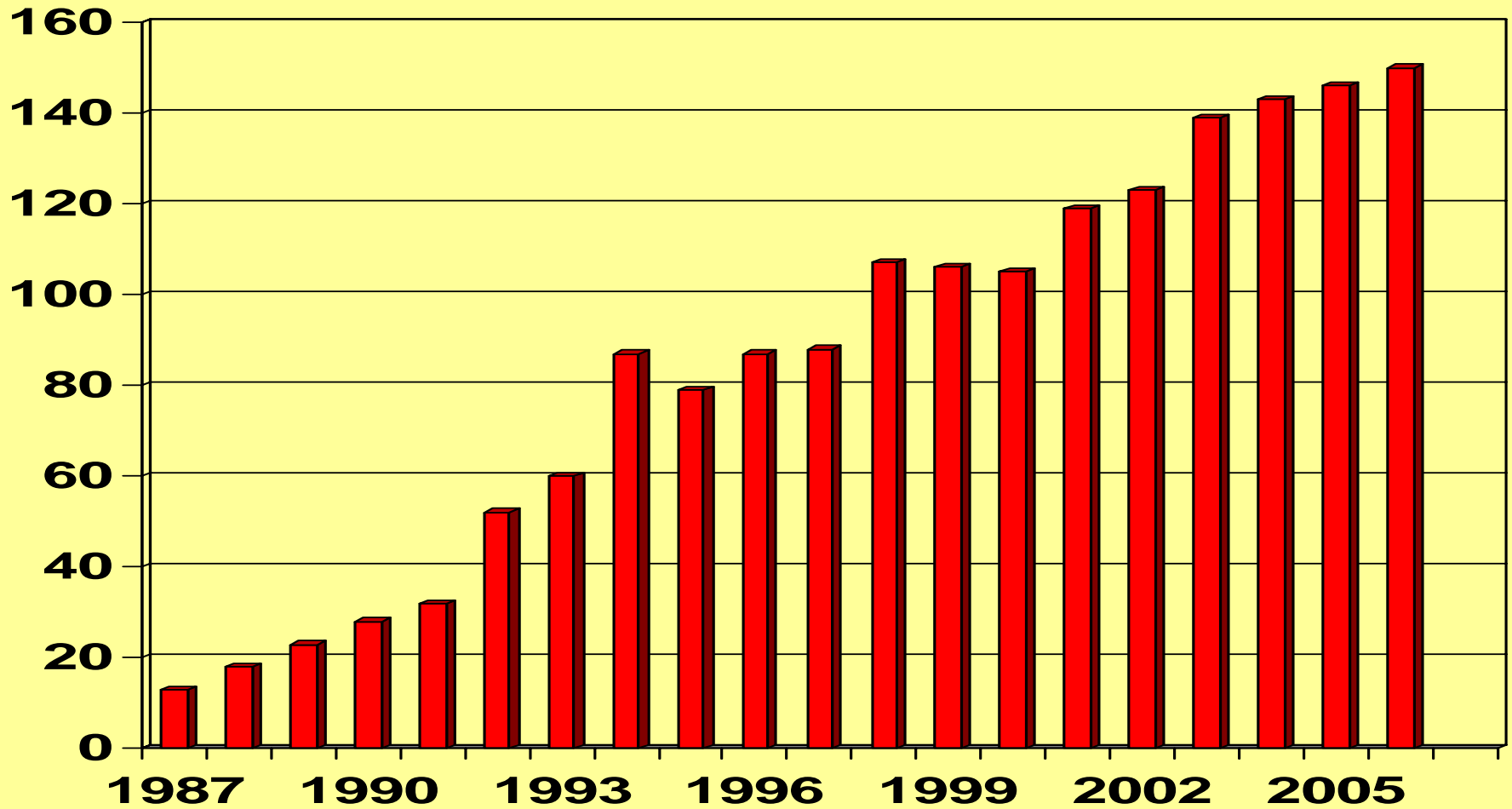
Courses



-
- **Epidemiology**
 - **Biostatistics**
 - **Decision analysis/
cost-effectiveness
analysis**
 - **Social/behavioral
research**
 - **Clinical trials**
 - **Ethics**
 - **Health policy**
 - **Health system
research**
 - **Quality
Improvement**
 - **Analysis of large
databases**
-



Number of Entering Students





Satisfaction with Program



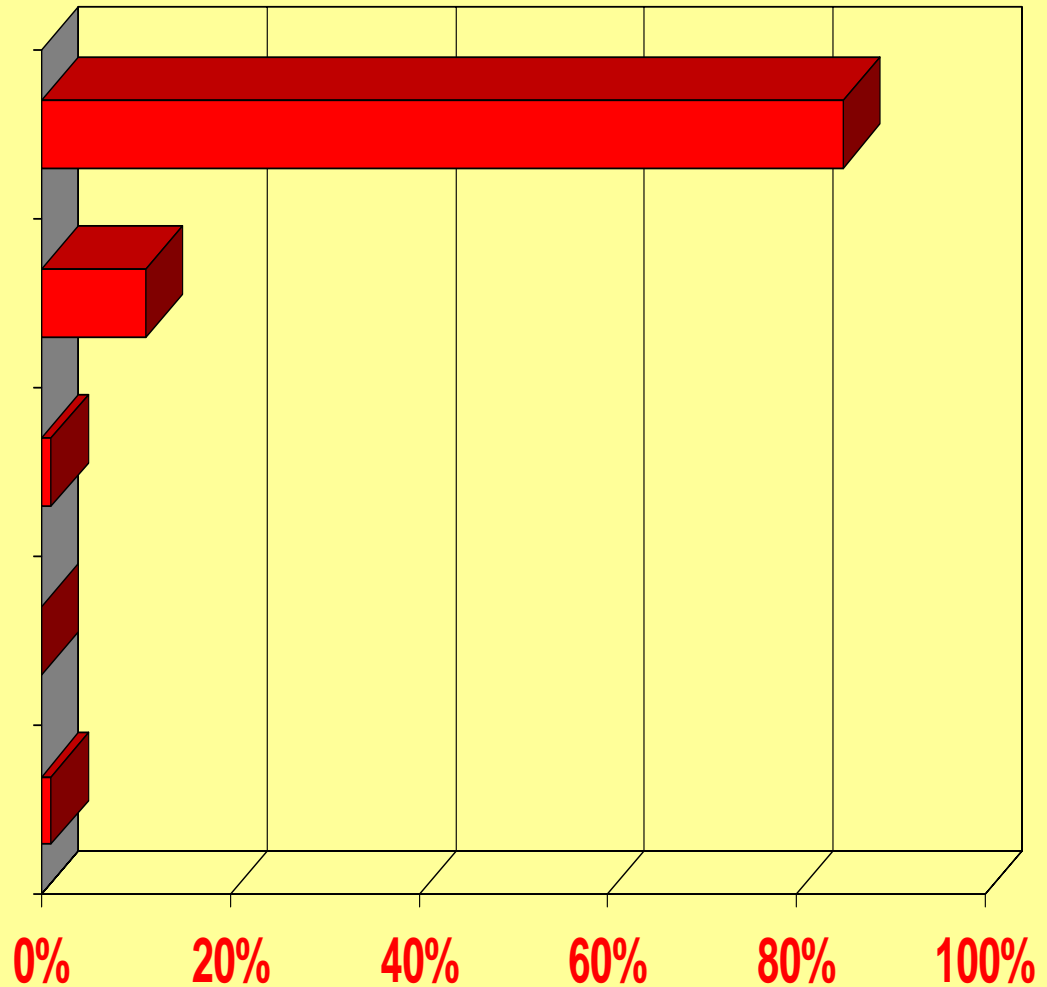
Very satisfied

Satisfied

Neutral

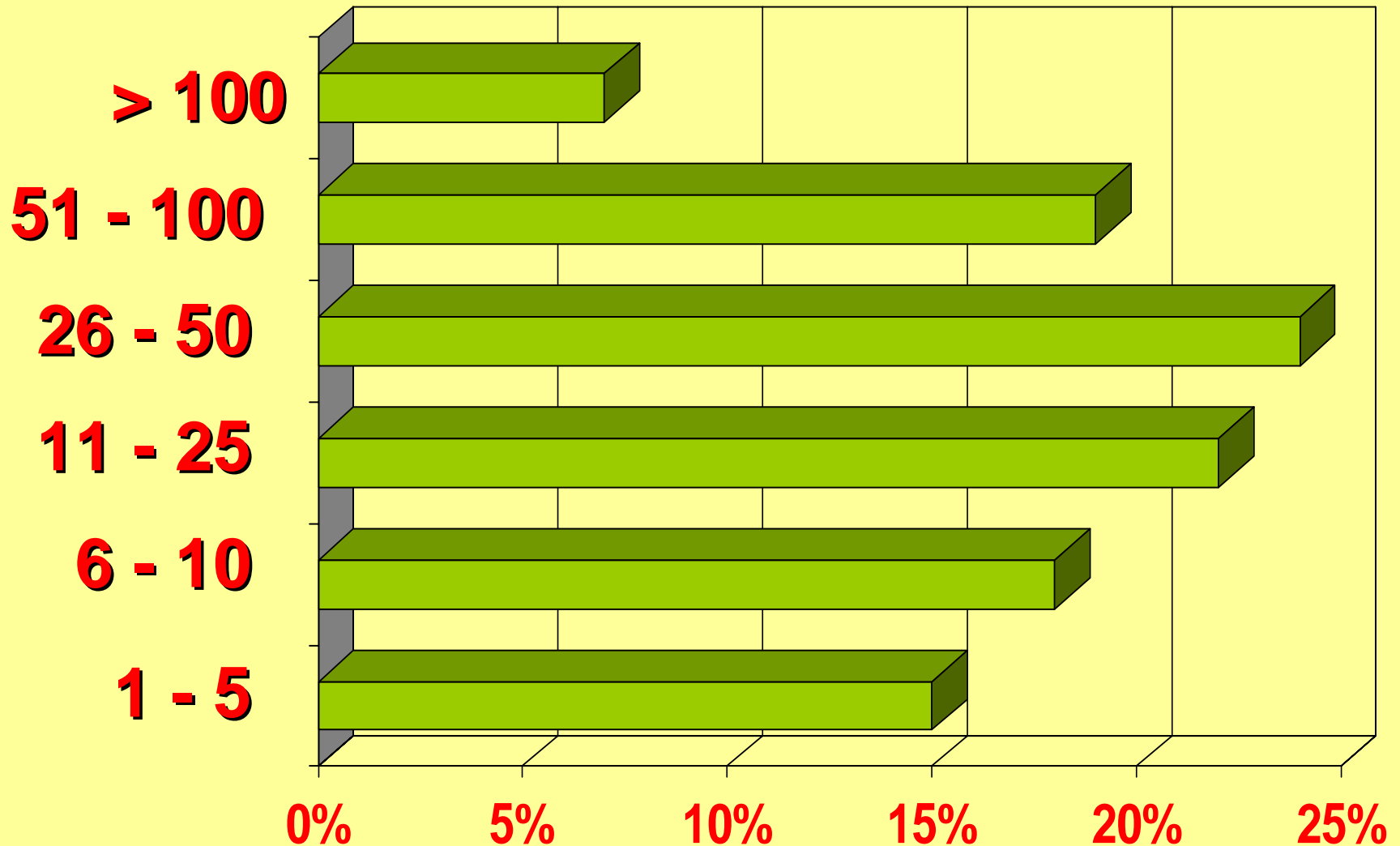
Dissatisfied

Very dissatisfied





Number Papers Published Since Completing Program





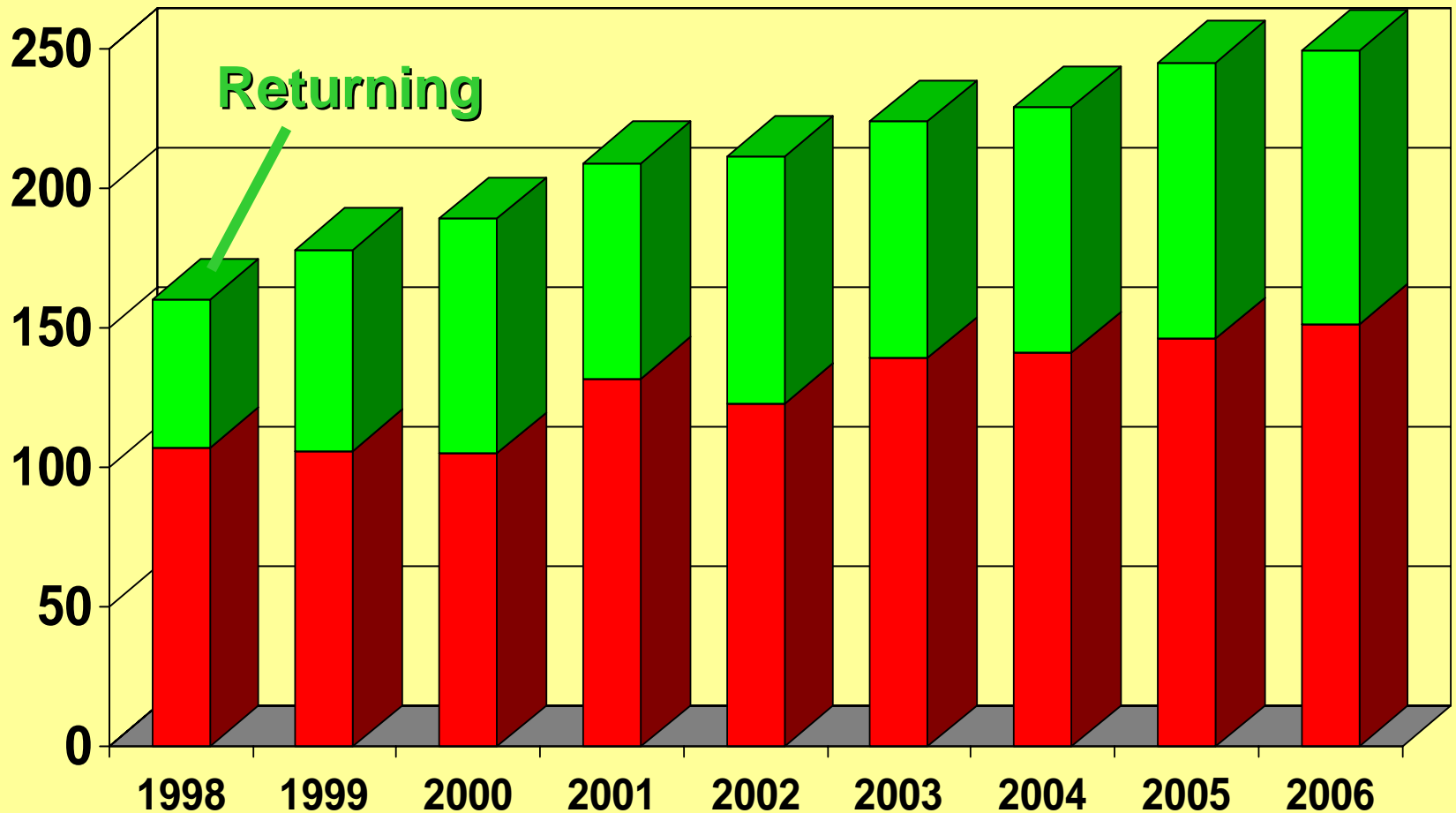
Students



- **Age when taking program**
 - Age 25 - 39 : 86%
- **Academic rank when taking program**
 - Fellow/resident : 64%
 - Assistant professor: 29%
 - Associate professor: 4%
 - Professor: 2%
- **Live and work**
 - United States / Outside U.S.: 89% / 11%
 - From Harvard / From Elsewhere: 74% / 26%



Number of Entering *And Returning* Students





Research Fields



Epidemiology	55%	Social-behavioral	11%
Clinical trials	43%	Medical education	11%
Health financing and organization	42%	Informatics / computers	8%
Translational research	16%	Laboratory sciences	3%



Highest Rank Achieved By Graduates, as of 2006



Professor **13%**

Associate professor **25%**

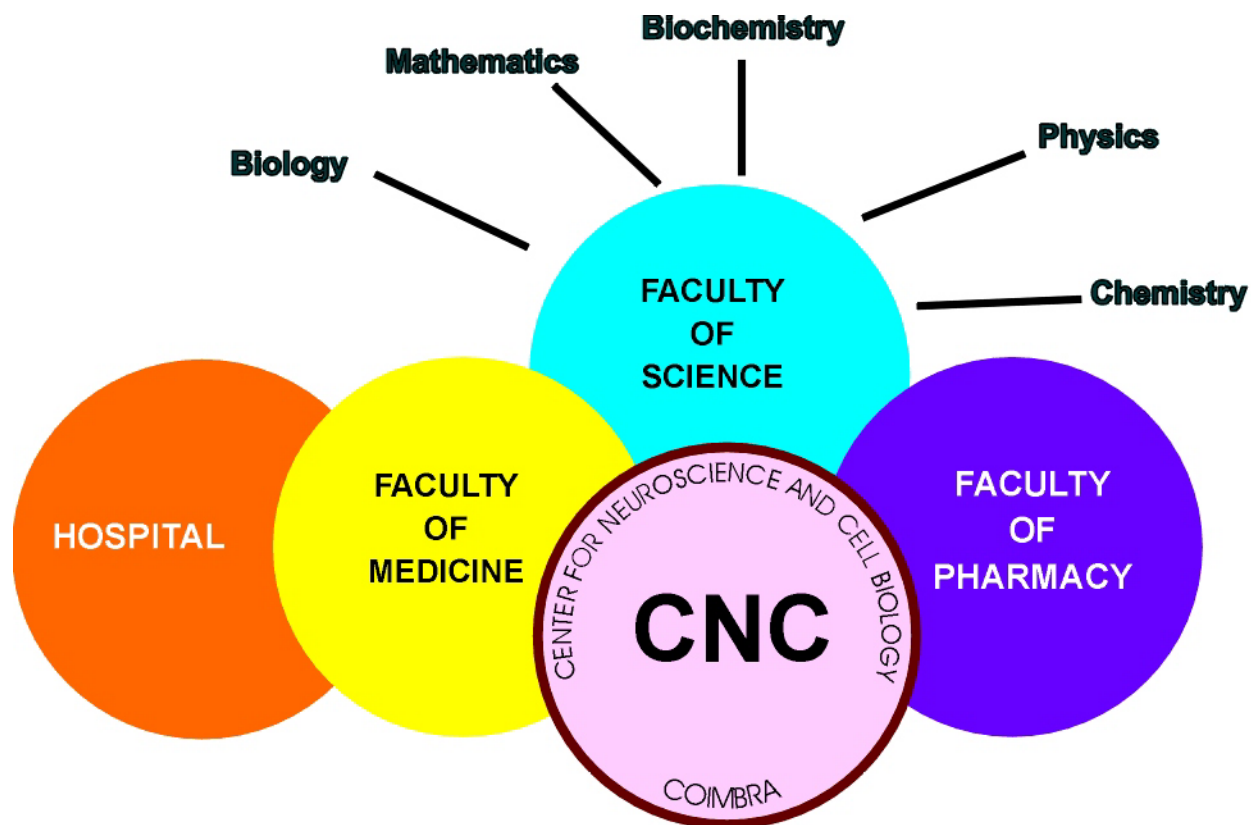
Assistant professor **51%**

Fostering the public understanding of Science

- Undergraduate students in the lab
- High school students in the lab
- High school teachers
- **The challenge: To commit the university to these activities**

HMS/Portugal Collaboration - 16 April 2007

Center for Neuroscience and Cell Biology (CNC) University of Coimbra



↓
Departments of CNC

1st day: Visit to the University



University library



University chappel

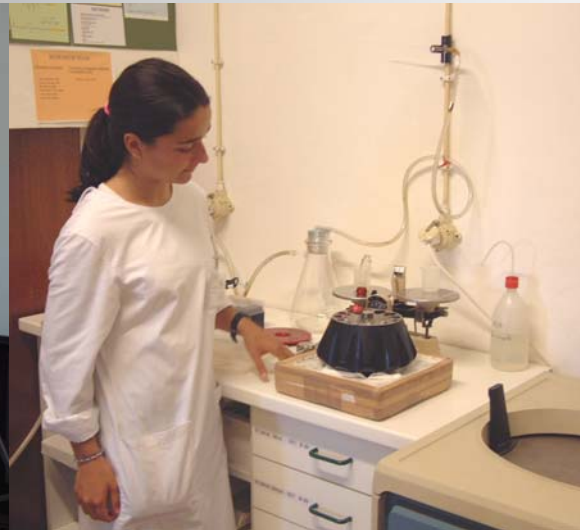
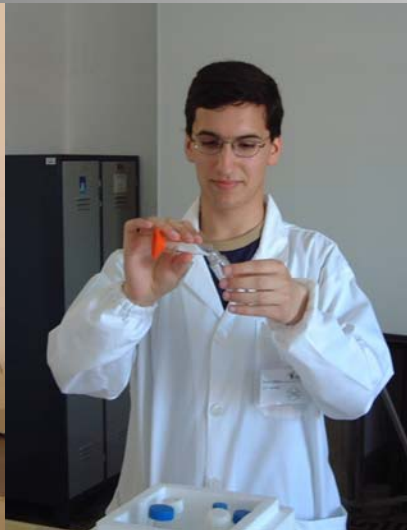
Students meet principal investigator



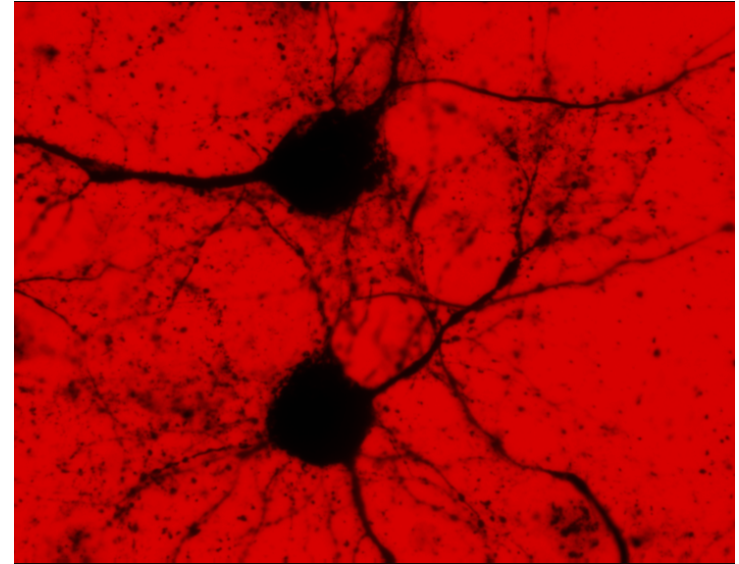
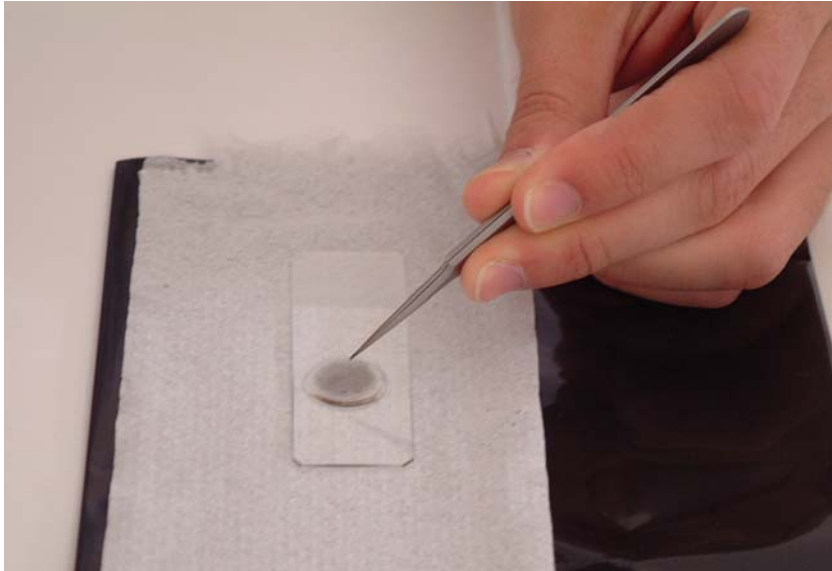
Students learn from graduate student



Students now work individually



Students obtain results



Students present their results at a seminar

- **Students attain a high understanding of the research process**
- **Students acquire a grasp of the problems investigated**
- **Students develop a realistic view of research**

Students leave happy!



Fostering the public understanding of Science

- Undergraduate students in the lab
- High school students in the lab
- High school teachers
- **The challenge: To commit the university to these activities**

HMS/Portugal Collaboration - 16 April 2007



Faculty of Medicine of the University of Porto



2005/2006

St. Admissions

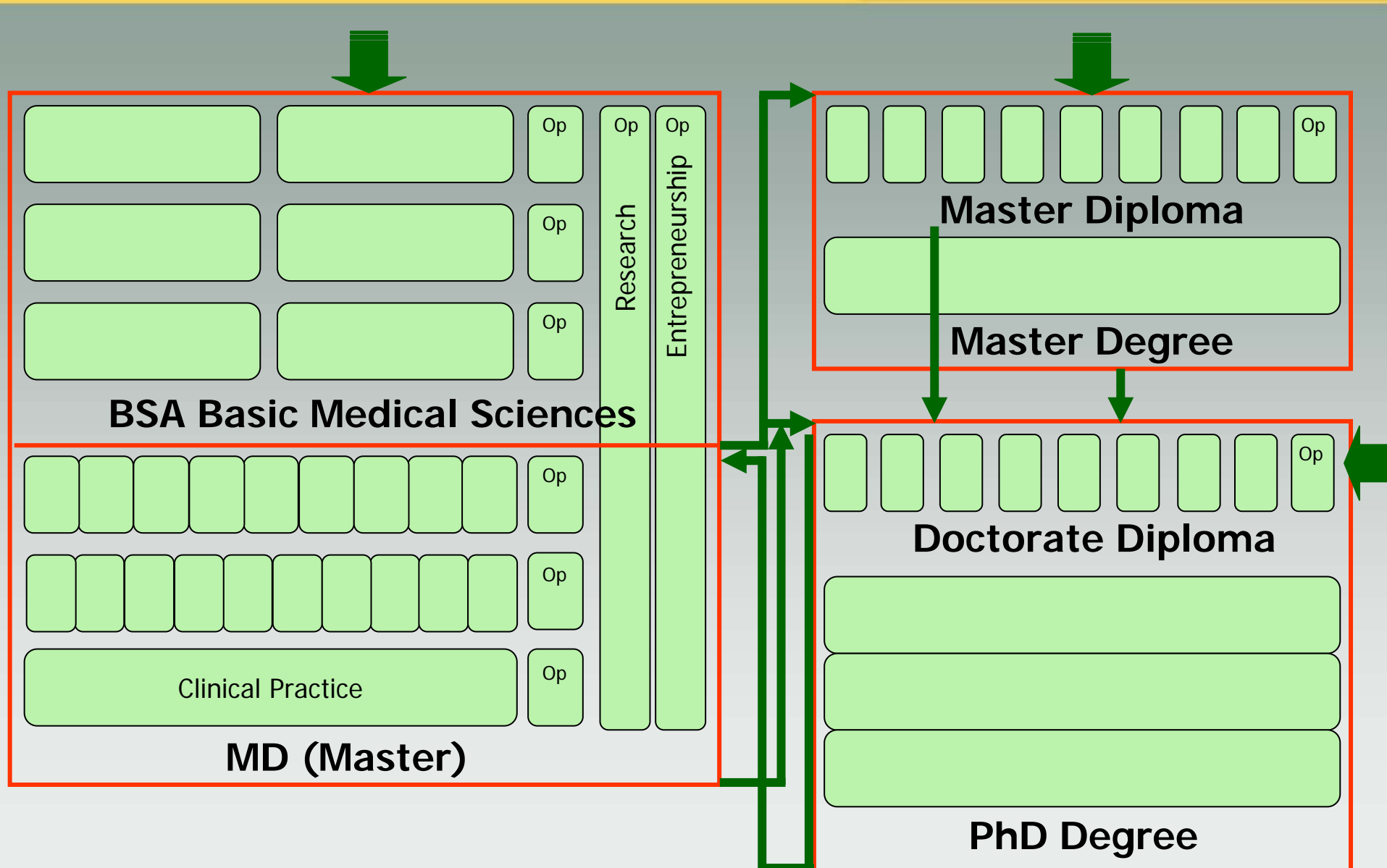
**Undergraduate students: 250
(admission classification: 18.1-19.6)
Post-graduate students: 252**

St. Total Number

**Undergraduate students – 1,378
PhD students – 156
Master students + other – 598**

Faculty

358 (159 PhDs)





Doctoral Programs

- Metabolism: Clinics and Experimentation
- Public Health
- Clinical and Health Services Research
- Forensic Sciences
- Molecular Medicine and Oncology
- Neuroscience
- Genetic Pathology
- Bioengineering
- GABBA

Master Programs

- Bioethics
- Forensic Sciences
- Orthognatic e Orthodontic Surgery
- Epidemiology
- Evidence and Decision in Heath
- Economics and Health Management
- Medical Informatics
- Emergency Medicine
- Molecular Medicine and Oncology
- Microsurgery
- Psychiatry and Mental Health
- Public Health

Post-Graduate Courses

- Forensic Medicine
- Hydrology and Climatology
- Heath Education
- Pain Medicine
- Sports Medicine
- Occupational Medicine
- Orthodontia
- Oral e Extra-Oral Rehabilitation
- Renal Therapeutic Support



Outreach



- Lab Visits (mainly high school students)
- Faculty visits (last year of high school)
- School visits (from elementary to high school) at the “Brain Awareness Week”
- “Brain Awareness Week” presentations at public places
- Participation in the University of Porto fair
- Junior University
- “Ciência Viva”



E-learning

Dominant technology in supporting new approaches to teaching and learning.

Unique ability to bring together a community of learners unrestricted by time or place: offers the means of creating an educational experience long idealized.

Creates learning environments that facilitate higher order cognitive abilities and encourage these to thrive
"Transactional perspective of teaching and learning embedded in a critical community of learners"

Garrison and Anderson 2003



Aims

Develop a virtual learning environment to blend with the traditional learning scenario

Provide interactive, multimedia learning materials covering special parts of the curriculum

Create a forum for clarification and discussion of curriculum contents and related subjects

Open public access to teaching and research material



From course syllabus to e-learning - I

- **Course syllabus** (Information on the objectives, teaching methods and study plans)
 - All 349 undergraduate and postgraduate subjects offered regularly are at the Faculty web site (<http://med.up.pt>)
 - 41 subjects not offered in a regular basis (eg. Spring Courses or Summer School) provide information at their own web sites
 - Portuguese and in English for most of the subjects
- **Online learning materials** (online study materials such as HTML, Word, Excel, PowerPoint or PDF files)
 - 65% (27 out of 42) of the undergraduate subjects (Medicine Course)
 - 94% for basic subjects / 44% for clinical subjects
 - (At the Faculty (19) or the University (8) web infrastructure)
 - Less than 15% of the postgraduate subjects (5 out of 21 Master and other postgraduate courses)



From course syllabus to e-learning - II

- **E-learning (Moodle @FMUP e WebCT @UP)**
 - 20% subjects (11 out of 42) of the Medicine Course (Moodle – 3; WebCT – 8)
 - 5 post-graduate courses (Moodle)
 - Wiki is currently being used to support teachers and students interactivity
- **E-learning functionalities**

Course contents, events scheduling, exercises, automatic exam corrections, assignment's submissions, evaluation statistics, chat, news and forum
- **Internet access**
 - Nearly 100 computers available for students at Faculty labs
 - Wireless free access provided at most of Faculty and University premises



Subjects and E-Learning functionalities

	Static online learning material	Interactivity Lecturer / Student	Automatic correction exercises and exams	Simulation exercises
Undergraduate subjects (n=42)	62% (26)	12% (5)	12% (5)	2% (1)
Master subjects (n=195)	8% (16)	1% (2)	0,5% (1)	0
Other post-graduate subjects (n=112)	17% (19)	0	1% (1)	0
Other subjects (n=41)	20% (8)	0	5% (2)	2% (1)



Course Syllabus (eg.Molecular Cell Biology)

PORTUGUÊS | ENGLISH

Cellular and Molecular Biology

FACULTY OF MEDICINE OF THE UNIVERSITY OF OPORTO



[HOME](#) | [TEACHING TEAM](#) | [CURRICULAR PROFILE](#) | [STUDENTS' WORK](#) | [RESEARCH](#) | [INTRANET](#)

2003 / 2004

Curricular profile

Annual discipline of the 1st year of the courses of Medicine of the Faculty of Medicine of the University of Porto (FMUP) and of Dental Medicine of the Faculty of Dental Medicine of the University of Porto (FMDUP), with a total load of 150 hours.

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CONTENTS AND PURPOSES

The discipline of Cellular and Molecular Biology is focused on the aspects of the structural and molecular organization of the animal cell that are related to its normal functioning , as well as to the molecular mechanisms during development and aging. As an indispensable base to the understanding of developmental biology, the discipline includes in General Embryology. The basic purposes of the discipline aimed at providing students with theoretical and practical knowledge on (i) the structural and molecular organization of the cell and the underlying mechanisms to its normal function, (ii) the processes that govern the embryonic development and aging and (iii) the methodology and tools used in the study of the cell. The student should be enabled to practice several techniques of microscopic observation and laboratorial protocols, to

- ▶ [Contents and purposes](#)
- ▶ [Learning load](#)
- ▶ [Program](#)
- ▶ [Evaluation](#)
- ▶ [References](#)



Biologia Celular e Molecular
 FACULDADE DE MEDICINA DA UNIVERSIDADE DO PORTO



[Introdução](#) | [Docentes](#) | [Plano curricular](#) | [Trabalhos dos alunos](#) | [Investigação](#) | [Avaliação GEM](#) | [Intranet](#)

Actividade Científica

- ▶ Temas em investigação
- ▶ Projectos financiados
- ▶ Publicações seleccionadas

TEMAS EM INVESTIGAÇÃO

CARACTERIZAÇÃO DO PAPEL DO FACTOR DE TRANSCRIÇÃO DRG11 NO DESENVOLVIMENTO EMBRIONÁRIO DO SISTEMA NOCICEPTIVO
Deolinda Lima, Sandra Rebelo, Carlos Reguenga, Claudia Lopes

O Drg11 foi recentemente identificado pelo grupo, em colaboração com David Anderson, CalTech, como um gene primariamente implicado no desenvolvimento embrionário do sistema nociceptivo. O trabalho em curso, relativo ao seu real papel no desenvolvimento das diversas componentes do sistema de desenvolvimento...

"Aplicação da microcirurgia laser para o estudo dos mecanismos de controlo da divisão celular" (2006-2007) Programa Gulbenkian de Estímulo à Investigação - Hélder Maiato

"Estudo molecular da disfunção endotelial e da expressão de factores de crescimento vascular no corpo cavernoso na hipertensão arterial. Efeitos do tratamento com antagonista da angiotensina II, bloqueador β e antagonista dos receptores da endotelina-1 na progressão da disfunção eréctil vasculogénica" Bolsa APU 2006 - Delminda Neves, Pedro Vendeira

[Topo](#)

PUBLICAÇÕES SELECIONADAS

Neves, D., Santos, J., Tornada, N., Almeida, H. e Vendeira, P. (2006) Ageing and orquidectomy modulate expression of VEGF receptors (FLT-1 and FLK-1) on corpus cavernosum of the rat. *Annals of the New York Academy of Sciences* 1067:164-172

Pinto, M., Lima, D. and Tavares, I. Correlation of noxious evoked c-fos expression in areas of the somatosensory system during chronic pain: involvement of spino-medullary and intra-medullary connections. *Neuroscience Letters* (no prelo)

Rebelo S., Chen, Z-F, Anderson, D.J., Lima, D. Involvement of the DRG11 in the development of the primary afferent nociceptive system. *Mol. Cell. Neurosci.* (2006), doi:10.1016/j.mcn.2006.07.013.

Monteiro C, Lima D & Galhardo V (2006) Switching-on and -off of bistable

Biologia Celular e Molecular
 FACULDADE DE MEDICINA DA UNIVERSIDADE DO PORTO



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Trabalhos dos alunos

- ▶ Monografias
- ▶ Seminários
- ▶ Trabalhos de investigação
- ▶ Páginas web
- ▶ Painéis

MONOGRAFIAS

"Artrite Reumatóide" - Anexos
 Ana Afonso, Catarina Miranda, Lígia de Sousa, Simão Torres, Tiago Torres
 2004/2005

"Construção de plantas transgénicas"
 Amanda Nogueira, Ana Castro, Ana Luí, Di...
 2004/2005

A organização dos Microtúbulos

Faculdade de Medicina da Universidade do Porto

Biologia Celular e Molecular

Entrar

INTRODUÇÃO

PÁGINA INICIAL

BIBLIOTECA GENÓMICA | **BIBLIOTECA DE cDNA**

VECTORES

APLICAÇÕES

TÉCNICAS

- Clonagem com sítios de restrição
- Fracçãoamento por centrifugação em gradiente de sacarose
- Inserção em vectores: DNA linear
- Transformação bacteriana
- Electrotransfeir
- Registo por hibridação com uma sonda
- Sequenciação pelo método de Sanger
- PCR - Polymerase Chain Reaction, Amplificação da DNA
- Dotting, detecção de fragmentos específicos de DNA e mRNA com sondas

[LINKS DE INTERESSE](#)

[BIBLIOGRAFIA](#)

CITOCROMO C



Online learning materials (eg. Molecular Cell Biology)

Endereço <http://medicina.med.up.pt/bcm/intranet/index.html>

Google Search 964 blocked Check AutoLink Autofill Options Snagit

Biologia Celular e Molecular / Intranet

FACULDADE DE MEDICINA DA UNIVERSIDADE DO PORTO

SAIR

Calendário
 2006 / 2007

Horário
 Trabalhos complementares
 Sumários 05/06
 Avisos
 Aprendizagem on-line
 Classificações
 Alunos

Seminários	Teóricas	Práticas
	Aula nº1 - 25 Set. Introdução à disciplina de Biologia Celular e Molecular	28 Set. 25 a 29 Set.
	Aula nº2 - 02 Out. Célula: conceito e evolução. Das células procaróticas às eucaróticas- PPT	05 Out. 02 a 06 Out.
	Aula nº3 - 09 Out. Metodologia de estudo da célula I - Microscopia; Isolamento e cultura celular- PPT	Aula nº4 - 12 Out. Constituintes químicos da célula I - Pequenas moléculas - PPT
	Aula nº5 - 16 Out. Constituintes químicos da célula II - Estrutura e função das proteínas: fixação de ligando e transição alostérica. Priões - PPT	Aula nº6 - 19 Out. Metodologia do estudo da célula II - Fraccionamento celular; análise química; localização de moléculas - PPT
	Aula nº7 - 23 Out. DNA: Estrutura e replicação - PPT	Aula nº8 - 26 Out. DNA: Reparação, Recombinação e Transposição - PPT
26 Out. <i>Polineuropatia amiloidótica familiar</i> M ^o João Saraiva		09 a 13 Out. L - Manejo do microscópio e práticas laboratoriais
		16 a 20 Out. M - Tipos de células
02 Nov. <i>O HPV, as vacinas e o cancro do colo do útero - da investigação à clínica</i> Rui Medeiros	Transcrição: RNA mensageiro - PPT	23 Out. a 03 Nov. M - técnicas especializadas de microscopia
	Aula nº9 - 30 Out. Transcrição: RNA mensageiro - PPT	Aula nº10 - 02 Nov. L - Preparação de material biológico para Microscopia
	Aula nº11 - 06 Nov. Estrutura e funcionamento do núcleo. Transporte nuclear e	Aula nº12 - 09 Nov. Tradução: Síntese de proteínas - PPT
		06 a 17 Nov. M - Núcleo

Biologia Celular e Molecular - Microsoft Internet Explo

Ficheiro Editar Ver Favoritos Ferramentas Ajuda

Retroceder

Endereço <http://medicina.med.up.pt/bcm/intranet/sumarios0607/bc>

2006 / 2007

Aula Prática 1L

Manejo do microscópio e práticas laboratoriais

- Estrutura do microscópio**
Estrutura óptica e estrutura mecânica do microscópio d
- Observação de preparações a fresco**
Células da mucosa oral.
- Coloração e observação de um esfregaço sanguíneo**
Efectuar e secar o esfregaço. Método de coloração: Segurar a lâmina com a pinça-suporte e depositar r esfregaço - 2 min. Depositar n gotas de água destilad: 5 min. Lavar na torneira, secar e observar estruturas ba
- Observação de preparações definitivas**
 - Mórfulas de ouriço do mar
 - Pâncreas exócrino (gato) - coloração H+E
 - Esfregaço de sangue - corante de Wright com objectivas 10x, 40x e 100 x (imersão) no microscó das melhores condições de iluminação e manejo do di
- Determinação da ampliação e do limite de resolução.**



E-learning platform (eg. Introduction to Medicine)

Endereço: <http://moodle.med.up.pt/course/view.php?id=3>

Google Search 964 blocked Check AutoLink AutoFill Options SnagIt

moodle
 FACULDADE DE MEDICINA DA UNIVERSIDADE DO PORTO
 AO SERVIÇO DO ENSINO, INVESTIGAÇÃO E ASSISTÊNCIA

FMUP » IntroMed Turn editing on Turn student view

You are logged in as Admin - FMUP (Logout)

People

- Participants

Activities

- Assignments
- Forums
- Quizzes
- Resources

Course categories

- Licenciaturas
- Mestrados
- Pós-Graduações
- Outros Cursos
- Search courses...
- All courses...

Administration

- Turn editing on
- Settings
- Edit profile
- Professores
- Alunos
- Groups
- Backup
- Restore
- Import
- Reset
- Reports
- Questions
- Scales
- Grades
- Files

Weekly outline

Introdução à Medicina

AVISOS

Na 6ª feira, dia 30 de Março, **não haverá aula teórica** de Introdução à Medicina (Normas em Informática Médica). Esta aula será dada na 3ª feira seguinte, dia 3 de Abril, no lugar da aula de História da Medicina: A evolução dos instrumentos cirúrgicos.

Atenção

Os alunos que **faltaram com justificação** a algum mini-teste, ao longo do ano, podem realizá-lo(s) na semana a seguir à queima das fitas (em data e hora a indicar), desde que entretanto tenham entregue no SBIM a respectiva justificação.

Durante a semana da queima será afixado no moodle a lista de alunos autorizados a realizar os mini-testes em atraso.

News forum

- Guia da Disciplina: avaliação
- Guia da Disciplina: bibliografia
- Guia da Disciplina: objectivos
- Horário
- Horário dos docentes

Links úteis para os trabalhos anuais:

- Temas dos trabalhos anuais 2006/2007
- Datas e objectivos das próximas apresentações
- Pubmed: acesso à Medline

Latest News

[Add a new topic.](#)

2 Apr, 09:27
 Cristina Maria Nogue Santo
 Atenção - normas para avl dos trabalhos anuais [more...](#)

27 Mar, 11:57
 Maria Clara Gomes Ne Tava
 AVISO: Aula teórica de 6ª [more...](#)

12 Mar, 13:57
 Maria Clara Gomes Ne Tava
 Aulas teóricas [more...](#)

7 Mar, 10:46
 Cristina Maria Nogue Santo
 Conteúdos dos sites dos t anuais [more...](#)

5 Mar, 16:06
 Cristina Maria Nogue Santo
 Fluxogramas - exemplos m [more...](#)
[Older topics ...](#)

Upcoming Events

There are no upcoming events.

[Go to calendar...](#)
[New Event...](#)

Calendar

< April 2007

Sun	Mon	Tue	Wed	Thu
1	2	3	4	5
8	9	10	11	12
15	16	17	18	19



Aprendizagem on-line

Biologia Celular e Molecular

Aviso

As questões colocadas na aprendizagem on-line de Biologia Celular e Molecular só serão respondidas se forem enviadas até **30 de Janeiro**

A actividade normal será retomada a partir de 5 de Fevereiro (2º semestre)

- [FAQ](#)
[Pesquisar](#)
[Membros](#)
[Grupos](#)
[Registar](#)
[Perfil](#)
[Ligar e ver Mensagens Privadas](#)
[Entrar](#)

Moderador: [BCM](#)

Utilizadores a ler este fórum: Nenhum

[novotópico](#)

[Seleccionar todos os tópicos como lidos](#)

Tópicos	Respostas	Autor	Vistos	Última Mensagem
Inamovível: Como participar no fórum de Biologia Celular e Molecular	3	mnunes	1136	Qua Jan 24, 2007 4:00 pm med06151 ➡
Metodologia do estudo da célula	9	Deolinda Lima	2221	Sáb Jan 27, 2007 5:20 pm med06004 ➡
Constituintes químicos da célula	1	Deolinda Lima	1175	Seg Jan 29, 2007 6:51 pm med06004 ➡
Estrutura das macromoléculas biológicas: DNA, RNA, proteínas [Ir para a página: 1 , 2]	19	Deolinda Lima	2938	Seg Jan 29, 2007 11:45 pm med06004 ➡
Replicação, reparação e recombinação do DNA	14	Deolinda Lima	2353	Sáb Jan 27, 2007 5:14 pm med06004 ➡
Síntese e processamento de RNA [Ir para a página: 1 , 2]	28	Deolinda Lima		

Síntese e processamento de RNA

[Ir para a página 1, 2](#) [Seguinte](#)

-> [Biologia Celular e Molecular](#)

[Ver mensagem anterior](#) :: [Ver mensagem seguinte](#)

Autor	Mensagem
m04130	D Colocada: Sáb Mar 05, 2005 10:57 am Assunto: Síntese e processamento de RNA
Registo: 19 Fev 2005 Mensagens: 14	<p>O que são sequências de consenso?</p> <p>RESPOSTA</p> <p>O termo "sequências de consenso" aplica-se a sequências de nucleotídeos (DNA ou RNA) e de aminoácidos. T DNA e o processo de transcrição como exemplo, o que sucede é que um determinado conjunto de bases resp uma determinada função (por exemplo, promover a transcrição - promotor) varia bastante na forma como os se sucedem, embora uma determinada sequência seja muito mais frequente. Assim, dos quatro possíveis nuc a posição -35, um deles ocorre com muito maior frequência, o mesmo sucedendo para a posição -34, -33, etc sequências de consenso são as que ocorrem com maior frequência, e que portanto, reflectem, em média, a si correspondente a uma determinada função. As variações às sequências de consenso reflectem maior ou menor realização dessa função, como, para o exemplo escolhido, o número de iniciações de transcrição por unidade este valor é definido para cada gene (maior para genes que codificam proteínas frequente; menor para gene codificam proteínas raras) em função das variações à sequência de consenso.</p>

[Voltar acima](#)

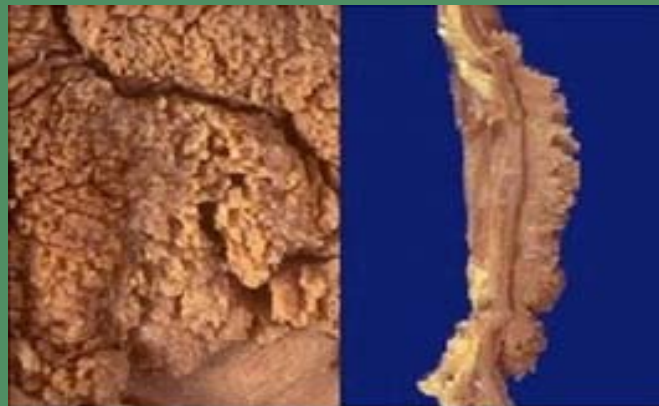
[perfil](#) [mp](#)



"Quizzes" semanais

Adenoma e Carcinoma do colon

Pergunta 1. Aspecto macroscópico de extensa lesão do recto de um homem de 55 anos. Qual o diagnóstico mais provável?

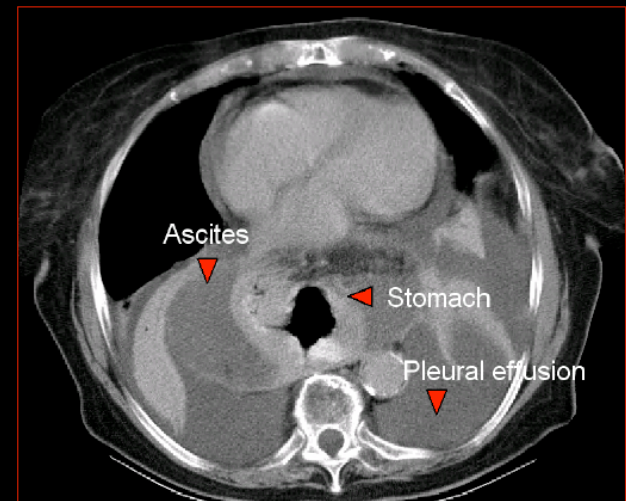


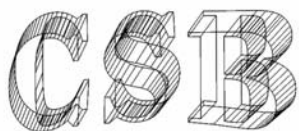
- A. Hiperplasia da mucosa rectal
- B. Hipertrofia das pregas da mucosa rectal
- C. Úlcera rectal
- D. Rectite crónica
- E. **Adenoma Viloso**

Serviço de Anatomia Patológica

Serviço de Radiologia | FMUP | HSJ

Janeiro 2006





CENTRO DE SIMULAÇÃO BIOMÉDICA

Em parceria com



INSTITUTO DE ENGENHARIA BIOMÉDICA

Endereço  <http://www.ecotec.com/mes/projects/lahystotrain.html>

 Ir para  Hiperligação

 europe

home

projects

back

search

EDUCATIONAL MULTIMEDIA TASK FORCE

DG XIII Telematics and Applications Programme
DG XXII Leonardo da Vinci Programme



LAHYSTOTRAIN

*Integration of Virtual Environments and Intelligent Training Systems for
Laparoscopy/Hysteroscopy Surgery Training*



E-learning platform - online evaluation

Endereço <http://moodle.med.up.pt/mod/quiz/attempt.php?id=474>

Google Search 964 blocked Check AutoLink AutoFill Options SnagIt

Preview 9º Miniteste - Base de Dados

Start again

Time Remaining

0:04:10

Marks: 1

Escolha a opção que completa a frase correctamente.

Um campo chave externa é ...

Choose one answer .

- a. Um campo numérico cujo valor nunca se repete
- b. Um campo cujo valor se pode repetir
- c. Um campo numérico cujo valor se pode repetir
- d. Um campo cujo valor nunca se repete

2

Marks: 1

Dado o seguinte esquema e de acordo com os dados nele existentes quantos doentes com idade inferior a 20 anos foram internados desde o início de 2006 no serviço de Pneumologia?

Nº Doente	Data Nascimento	Morada	Nome
123456	20/06/1998	Rua	X
654321	20/06/2000	Avenida	Y
6789	20/06/1999	Rua	Z

Nº internamento	Data Entrada	Nº Doente	Serviço
4	05/03/2006	654321	3
64	07/01/2006	123456	3
33	05/02/2006	6789	6

Serviço	Nome
---------	------



Evaluation of impact on the learning process

Quality of the material available:

high quality learning contents

Pages most frequently visited:

lecture presentations, learning modules-seminars; students deliverables

Correlation between student access to the web site and final grade:

significant positive correlation although a causal relationship could not be inferred



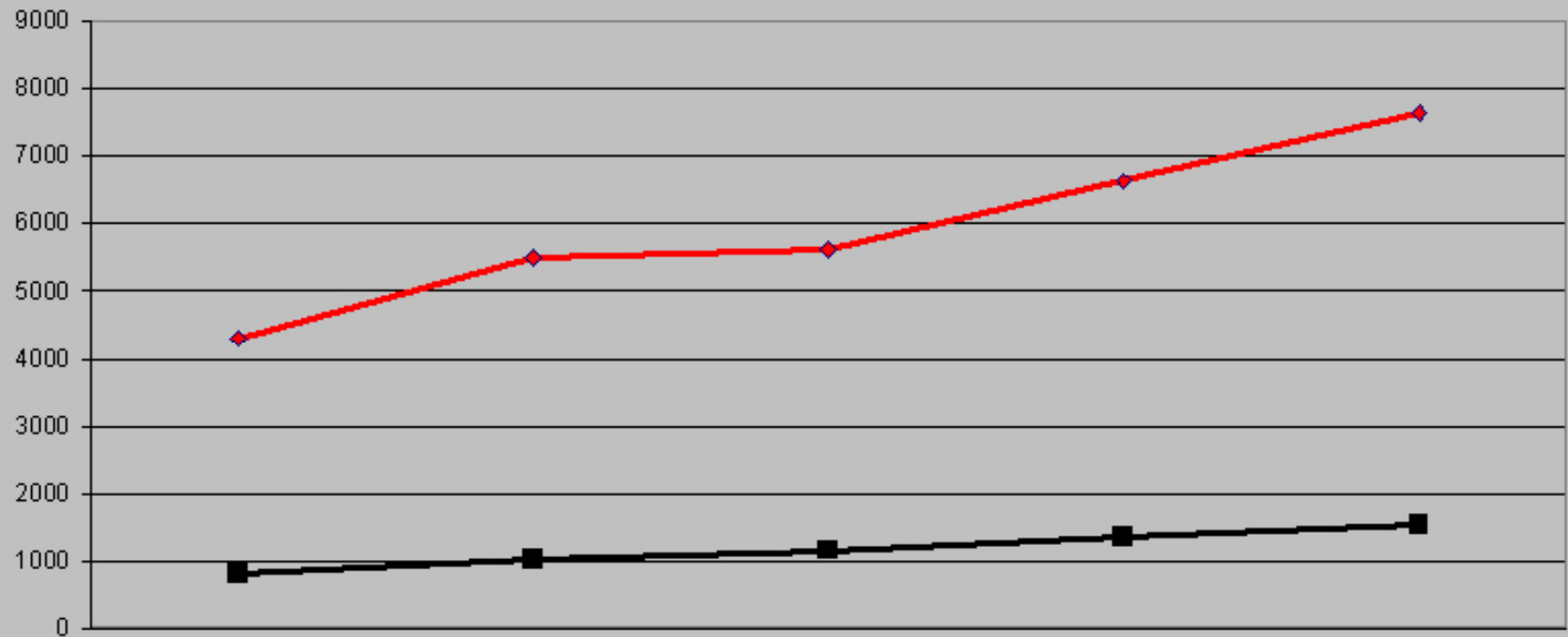
In the future

- On-line labs
- Clinical Simulation
 - Interview teaching tool
 - On-line physical exam teaching



Papers ISI-WoS 2002-2006

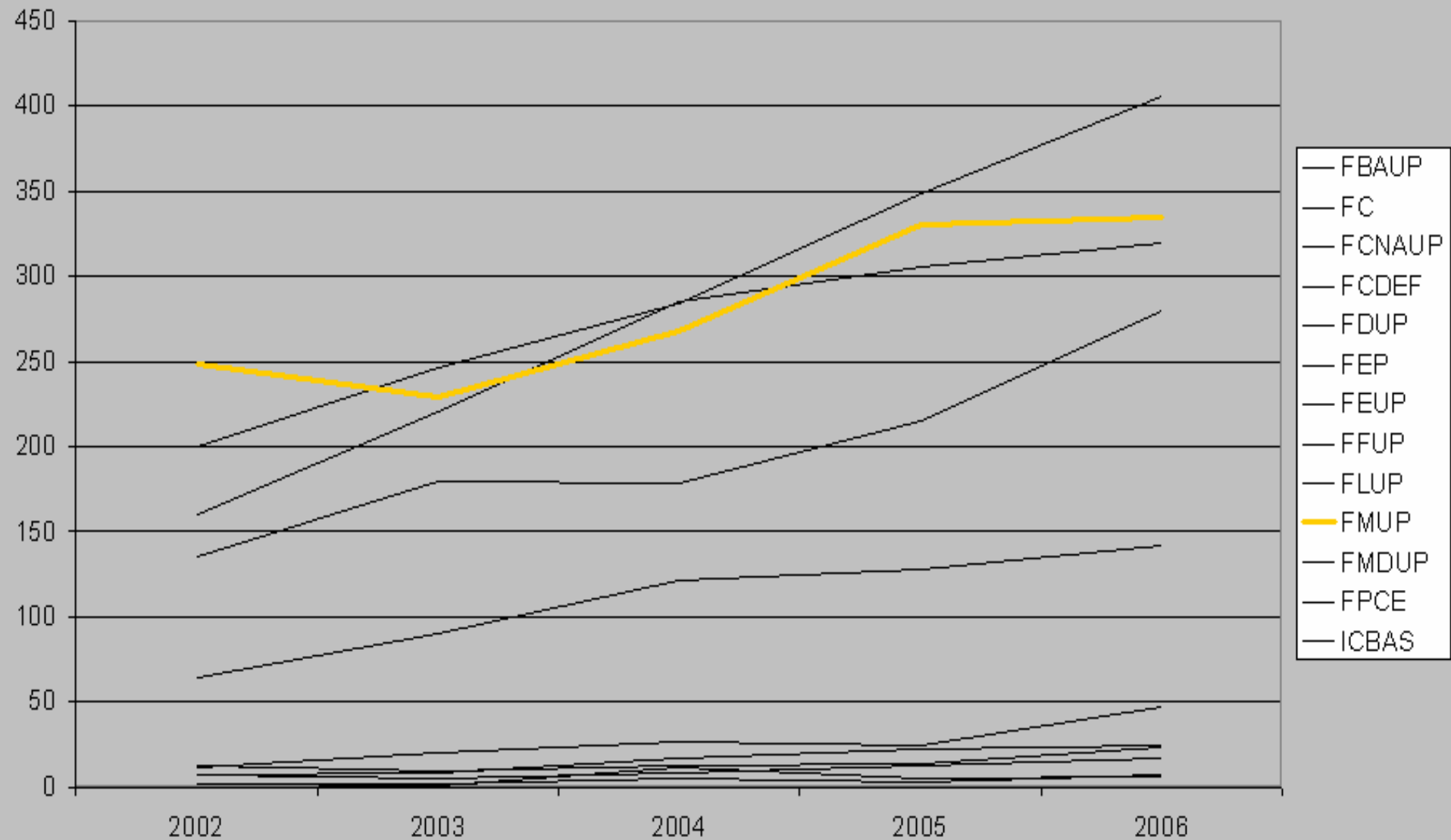
Portugal / Univ Porto



Ano	2002	2003	2004	2005	2006
Portugal	4303	5498	5618	6628	7643
UP	828	1023	1169	1369	1553

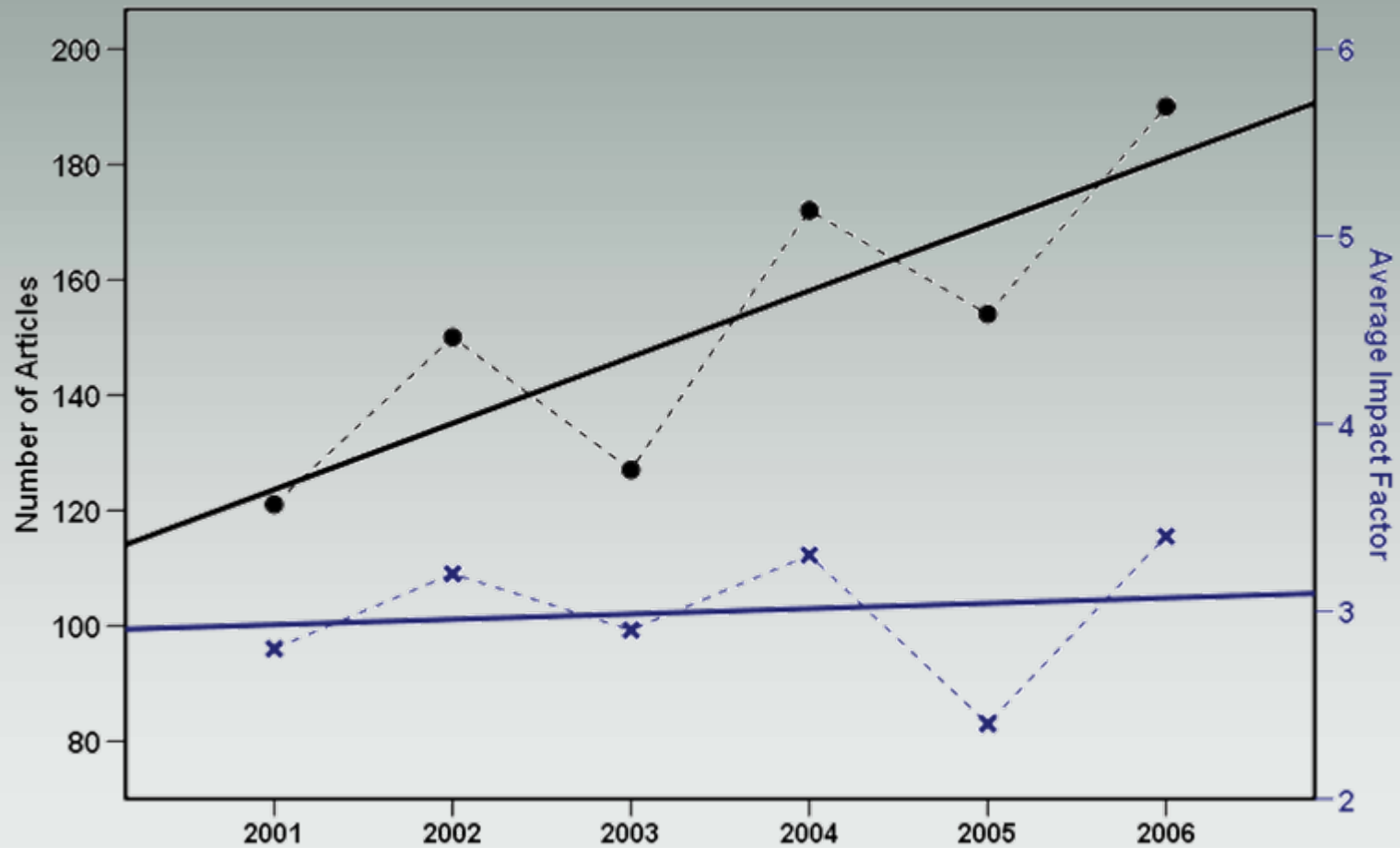


Papers ISI-WoS 2002-2006





Full Papers ISI-WoS 2001-2006



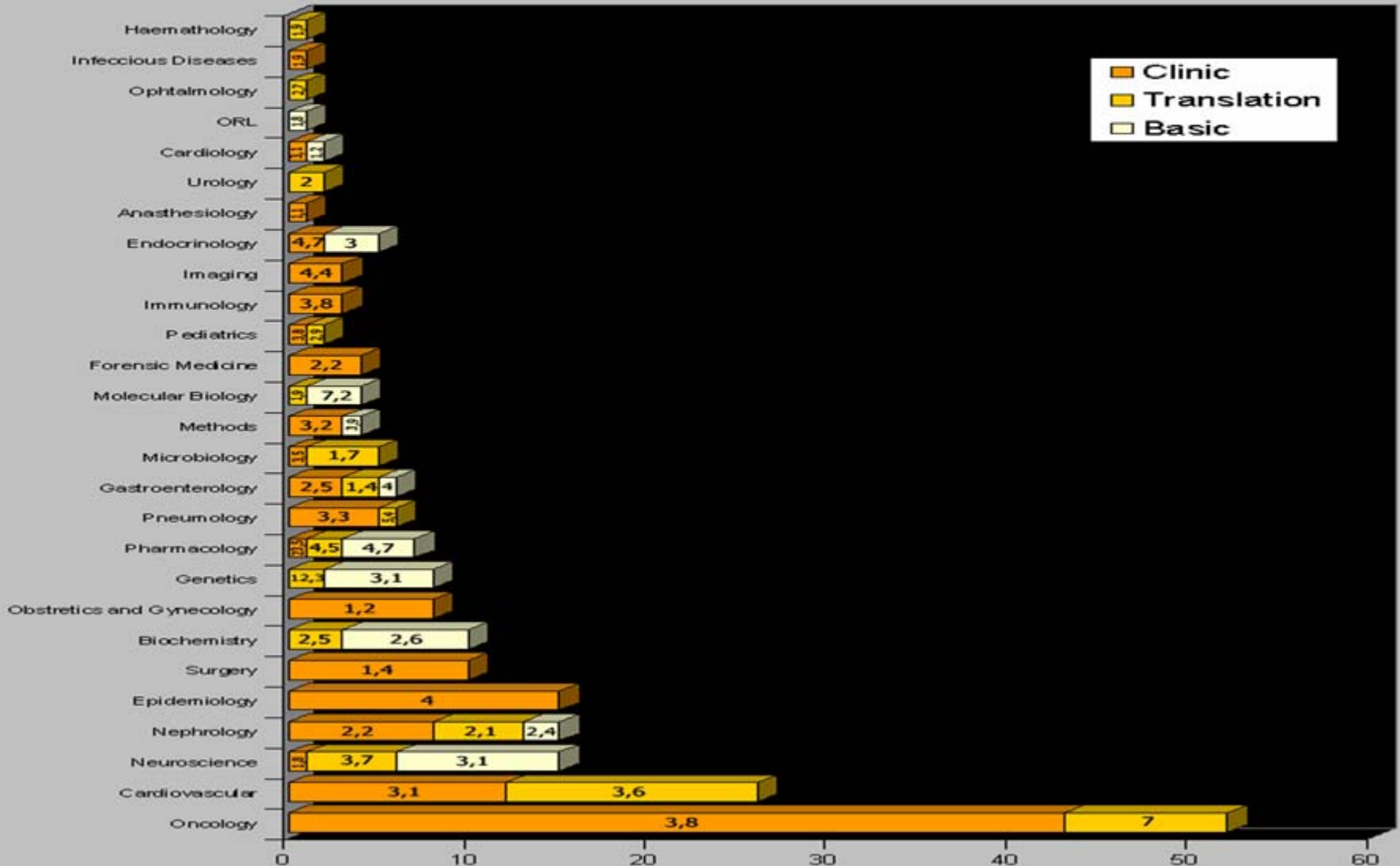


Full Papers ISI-WoS 2006 by department





Full Papers ISI-WoS 2006



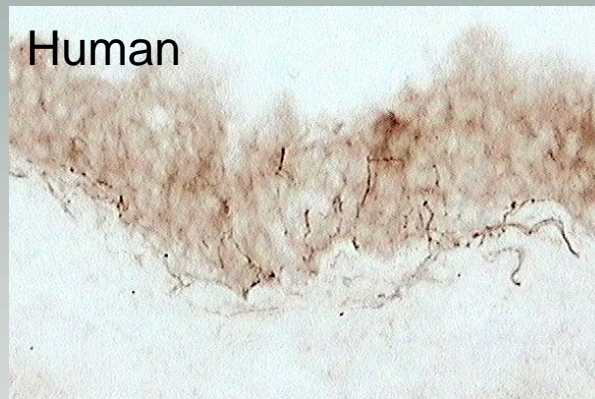


Red-hot receptor revealed

Vanilloids in Pain Therapy

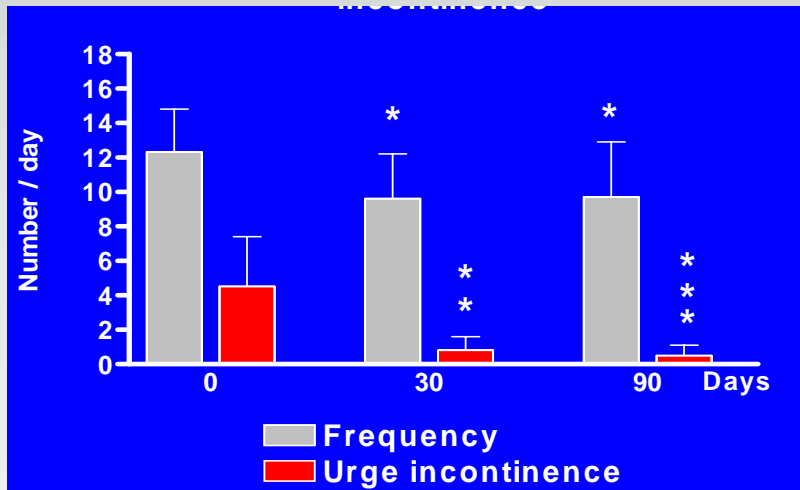


Rat



Human

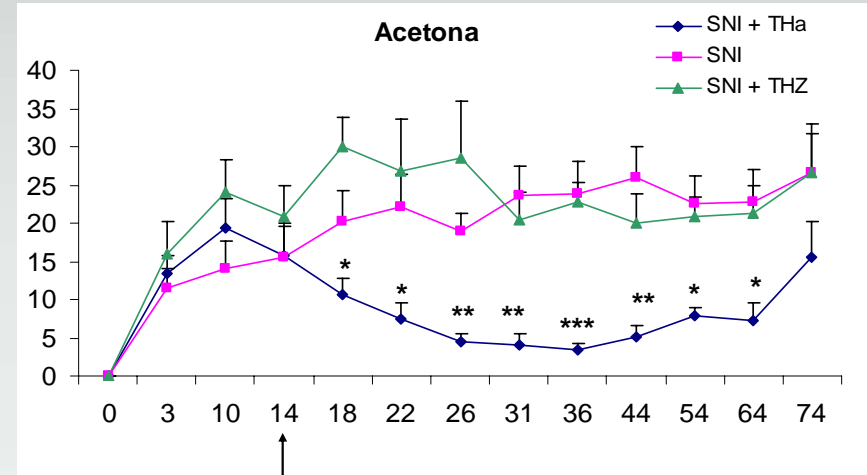
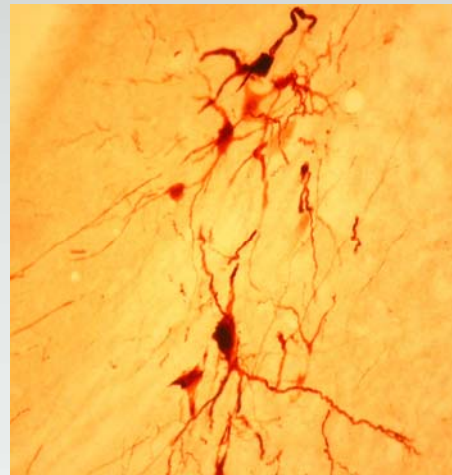
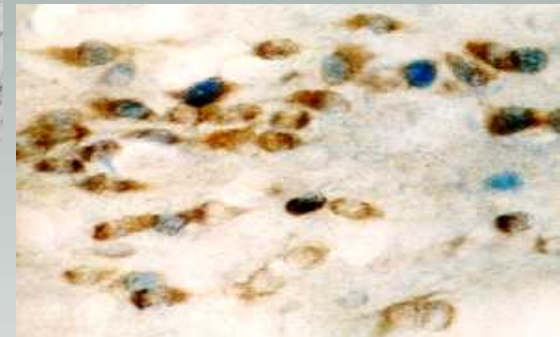
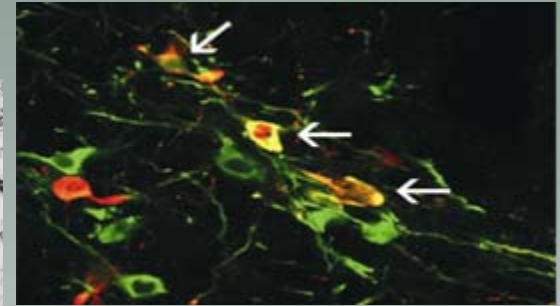
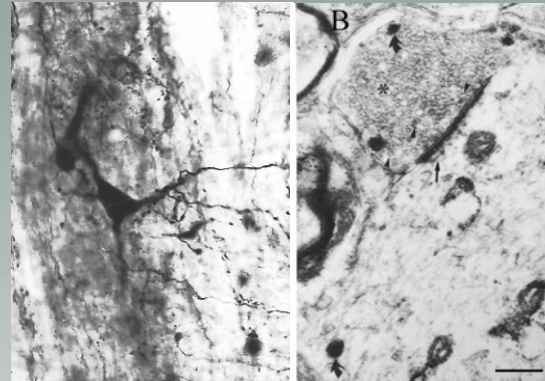
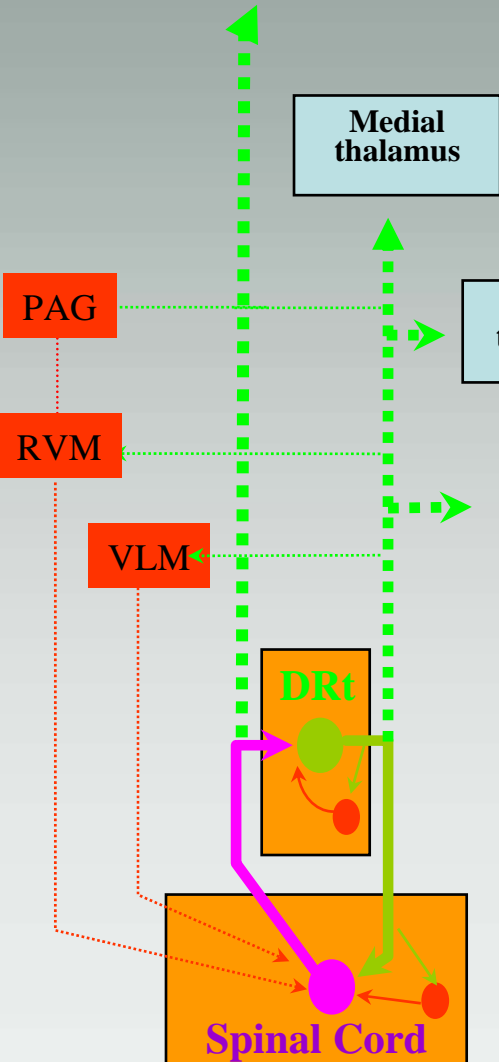
Vanilloid Receptors (TRPV1)
 in the urinary bladder



Francisco Cruz
 António Avelino
 Paulo Dinis
 Ana Charrua
 Célia Cruz
 Carlos Silva

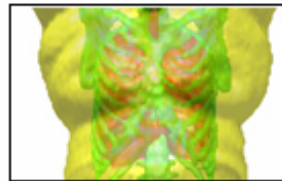
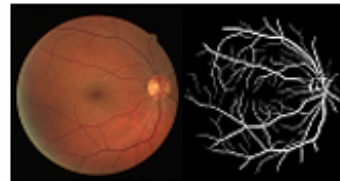


Gene Therapy for Pain Control

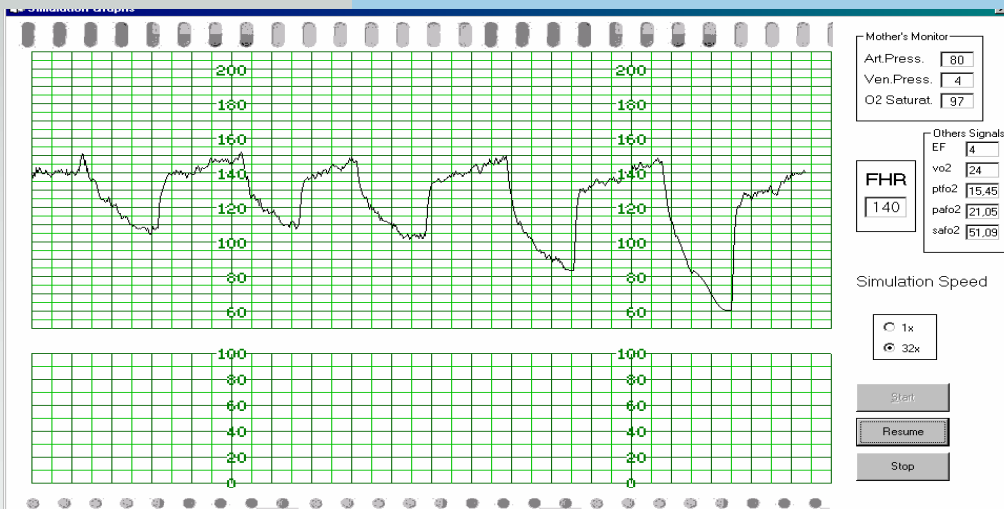




Signal & Image Laboratory



- Programme 1 - Advanced classification methods (Joaquim Marques de Sá)
- Programme 2 - Modelling and simulation (Willem van Meurs)
- Programme 3 - Clinical diagnosis and signal processing (João Bernardes)



Obstetric simulator

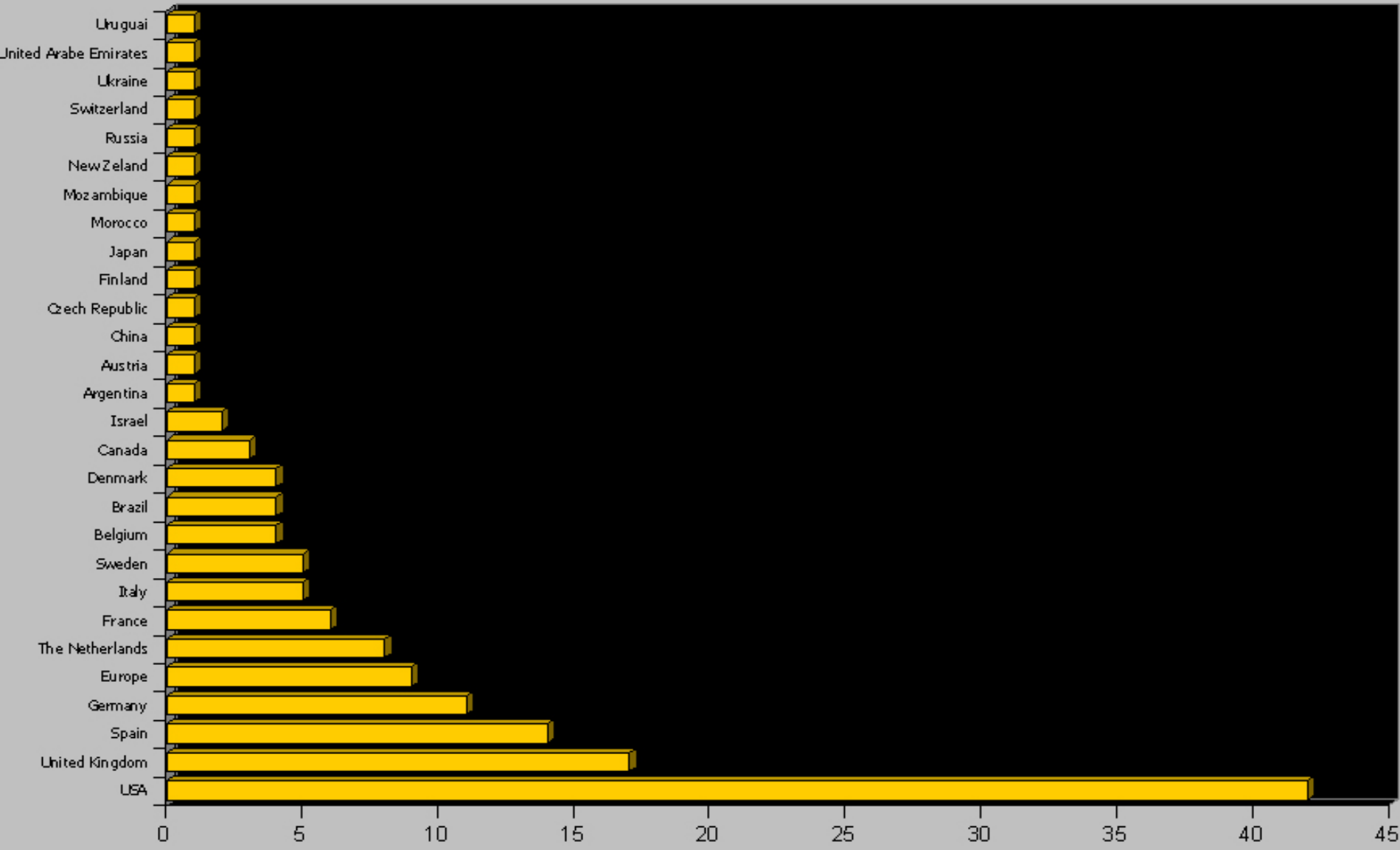


Neonatal simulator





International Cooperation





Research at the undergraduate level



- Participation in research projects while attending the various modules
- Being part of a research team in a longitudinal module of the medical course
- Applying to a research project granted by Univ. Porto / Private Foundation
- Apply to the European "Standard Research Exchange Project" of the IFMSA
- Regular scientific workshops (FMUP students organization)
- YES Meeting – **Y**oung **E**uropean **S**cientists Meeting (FMUP students organization)

ICBAS



INSTITUTO DE CIÊNCIAS BIOMÉDICAS ABEL SALAZAR
UNIVERSIDADE DO PORTO

A school of applied biology / education and research

Established in August 1975

University degrees in different subjects

- graduate programme
- a post-graduate programme

Joint degrees with other faculties

Solid education and research in life
sciences

Promoting health sciences

ICBAS

Degrees offered from 2007 / 2008

1st cycle (3 years)

2nd cycle (2 years)

Integrated Master (5 years)

Marine Sciences

Marine Sciences

Medicine (+ 1 year)

Biochemistry

Biochemmistry

Veterinary Medicine

Environ. Toxicology

Bioengeneering

Public Health *

Nursing

Forensic Medicine

ICBAS

Students distribution

Undergraduate students	±1600
Postgraduate students	
Master degree	419
PhD students	245
Total Students	2 264

ICBAS



And others such as

Oncology Institute (IPO)

Hospital Magalhães Lemos

Hospital de V.N.Gaia

Degree in Medicine with the Hospital de Santo António



ICBAS

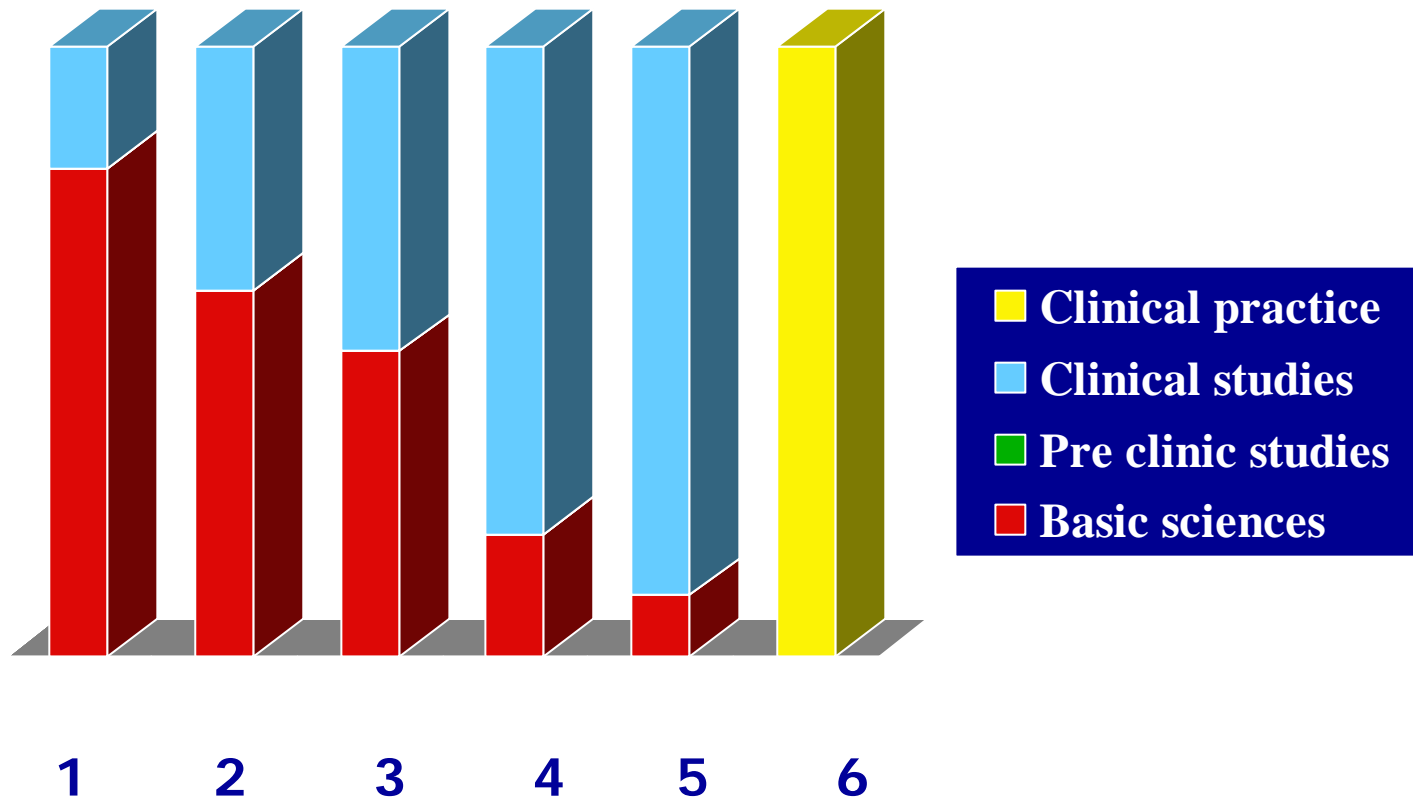
The Hospital de Santo António



Budget	215 millions Euros
Medical doctors	755 (including internships)
Beds	615
Inpatient admissions	24 500
Inpatient surgery	12 500
Outpatient surgery	10 000
Outpatients	375 000
Emergency patients	130 000

ICBAS

Subject distribution along the medical course



ICBAS

Staff

- involved in education and research (experimental) :
 - > working at the Institute facilities
 - > working in partners research institutes such as :
 - Institute for Molecular and Cellular Biology (IBMC)
 - Institute for Pathology and Molecular Immunology (IPATIMUP)
 - Marine Research Center (CIMAR)
- involved in clinical education and research at the Hospital Santo António

ICBAS

RESEARCH ACTIVITIES AND TRAINING OF PhD STUDENTS

In 2006

- members of ICBAS are authors of more than 200 research articles in peer review journals
- 245 students are registered as PhD students

ICBAS

Ongoing and new PhD programmes

- - GABBA – graduate programme in basic and applied biology
- - Genetics and molecular pathology
- - Oncology and molecular medicine
- - Neurosciences
- - Bioengineering *

The PhD programmes are co-organised with the Faculty of Medicine, IPATIMUP and IBMC and INEB

* With the Faculty of Engineering

ICBAS

Improving the facilities >>> **NEW BUILDING**



ICBAS



ICBAS

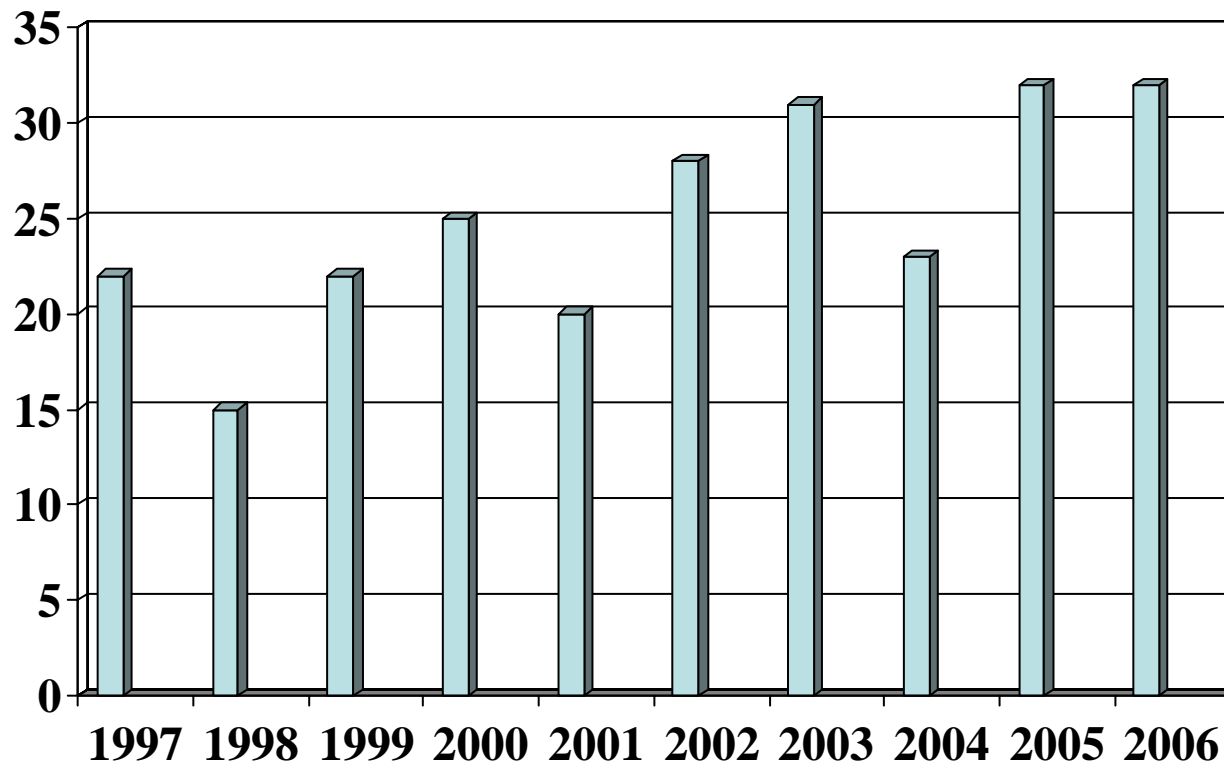
ICBAS

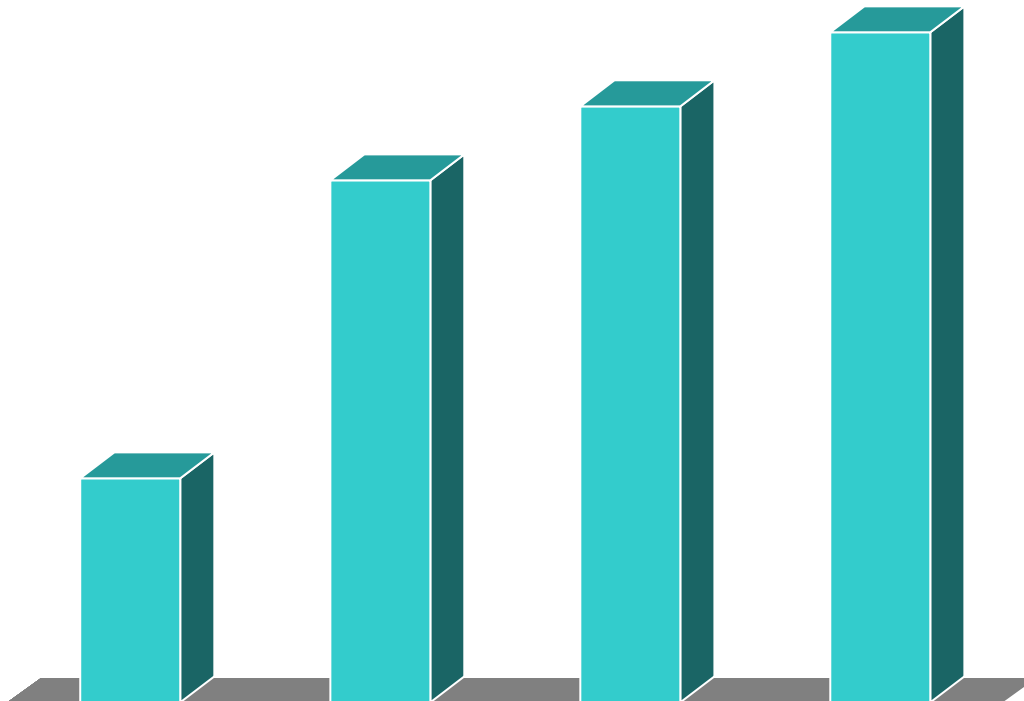
ICBAS

- Undergraduate students ± 1600
- Postgraduate students
 - Master degree 419
 - PhD students 283
- Total Students ± 2300

(from 18 countries)

PhD Graduations







- Funding of the activities of the faculty (1)
 - Contribution of the government for an annual fixed number of students
 - Fees paid by students who have not qualified for state commissioned positions
 - Competitive research funding from the Portuguese Research Foundation or European grants
 - Work on contract basis



- Funding of the activities of the faculty (2)
 - The total funds allocated to de Abel Salazar Institute for the Biomedical Sciences
 - about 13 millions Euros
(including donations)



- Budget 215 millions Euros
- Medical doctors 755 (including internships)
- Beds 615
- Inpatient admissions 24 500
- Inpatient surgery 12 500
- Outpatient surgery 10 000
- Outpatients 375 000
- Emergency patients 130 000



- Why are interactions between university and health care difficult?
 - Different cultures
 - Lack of communication
 - Health care R&D is an academic affair
 - Achievement in R&D is not rewarded by hospitals.



- At government level does not exist a strong link between their departments of health and department of education.
- Professionaly we see medical education as a continuum, begining with the undergraduate education and continuing through professional development until the end of our professional lives.



- Unfortunately the many players involved in medical education are not well coordinated

U. PORTO



INSTITUTO DE CIÊNCIAS BIOMÉDICAS ABEL SALAZAR
UNIVERSIDADE DO PORTO

ICBAS – HGSA
drivers for change



- Service – Pressures to reduce costs of clinical care, provide care more locally.
Pressures to demonstrate quality of care



- Research – pressures to improve competitiveness, linked to institutional income. And pressures from the health system for a different kind of research



- Education – pressures to reform medical education, increase patient contact, broaden experience of illness and its context



- The way the medical school, university and health system govern their shared interests has to be rethought according to the changing context. The traditional model of liaison is increasingly ineffective as a form of governance

U. PORTO



INSTITUTO DE CIÊNCIAS BIOMÉDICAS ABEL SALAZAR
UNIVERSIDADE DO PORTO

ICBAS – HGSA

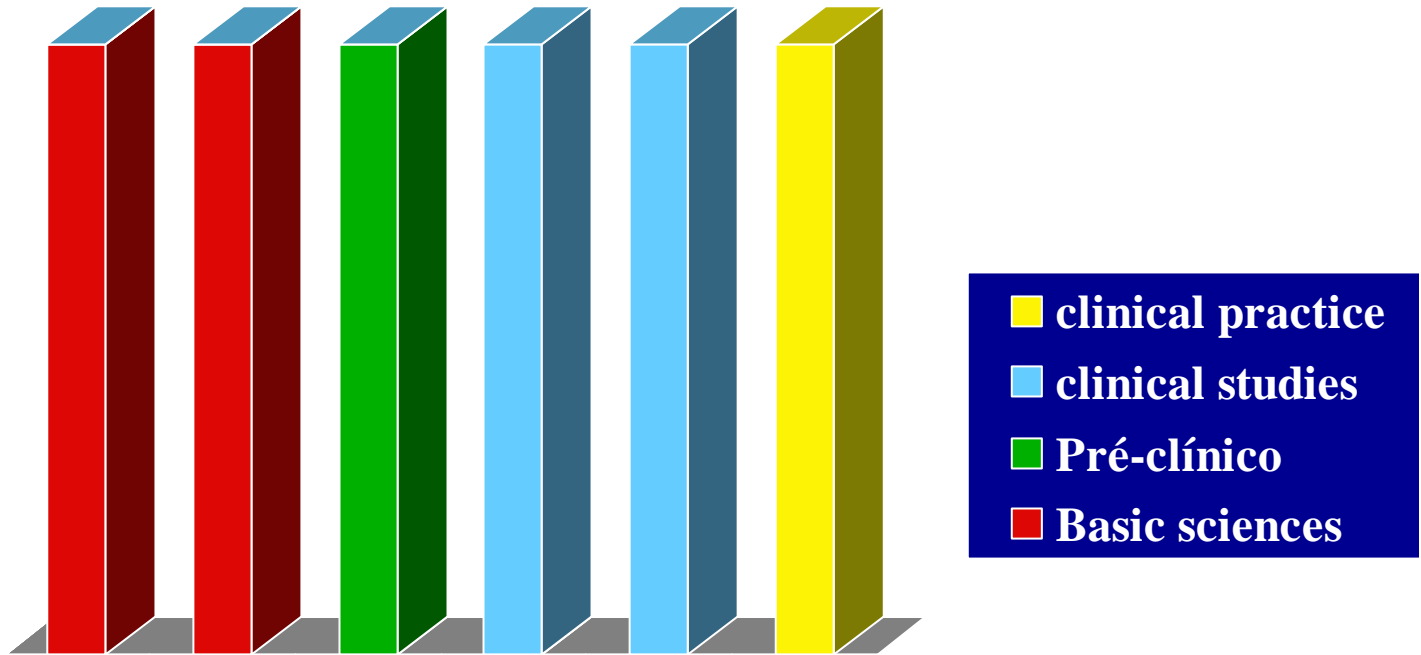
Cooperation agreement

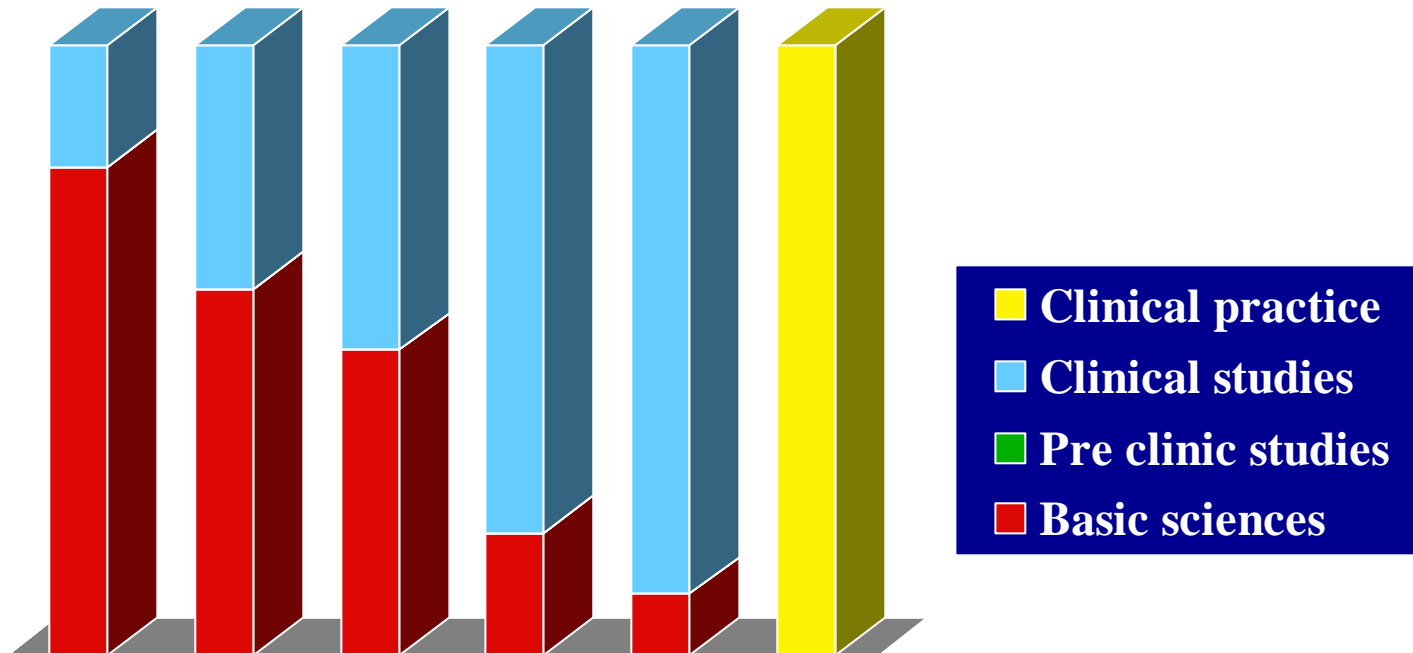


- Joint management, in this cooperation agreement, is more fluid than a merger implies and is not necessarily about integrating structures, which might be better thought of as joined management of teaching, research and service.



- Research, service and teaching should all be complementary but instead compete. The reason they compete is that usually the medical school has responsibility for research while the teaching hospital is held accountable for the quality of clinical care.







- Medical school Management Board
 - Dean
 - Head for scientific affairs
 - Head of teaching affairs
 - Administrative director

- Hospital Management board
 - Administrative director (CEO)
 - Medical director
 - Teaching director



- The Hospital Teaching Director mediates between the Hospital CEO and the Dean. This has not removed the tensions but has to an extent mitigated them. This model was adopted from the one that exists in the Johns Hopkins University, Baltimore and the Academic Medical Centre at the University of Amsterdam. In these institutions, as in ICBAS-HGSA, service, research and teaching all retain their individual balance through integrating their functions.



- We assume the death of the triple threat leader
 - The medical leader, usually a professor and a head of an academic department who was outstanding at clinical practice, teaching and research no longer exists, if indeed he ever existed



- Clinical academic staff recruitment
 - Clinical leaders
 - Leaders of the profession
 - Recruitment
 - Retention
 - Role models?
 - International links
 - Agents for change?



- Clinical academic staff recruitment
 - The head of the clinic in the Hospital is not necessarily the head of teaching in the subjects related to that area
 - Every medical doctor has an obligation to take part in teaching either on pre-graduate level or on post-graduate level



- Strategies for university and health care interactions
 - Create forum for informal communication
 - Development of common R&D strategy
 - Focus on larger program areas and integration of quality assessment



- Strategies for university and health care interactions
 - Stimulate academic career opportunities in health care
 - Improve scientific status of clinical R&D
 - Stimulate interactions between pre-clinical and clinical research

IBMC INEB

Laboratório Associado • Associate Laboratory

A partnership since 2001

A multidisciplinary research institution

The Institute for Molecular and Cell Biology (IBMC) The Institute for Biomedical Engineering (INEB) Universidade do Porto



Research institutions
on Life Sciences,
Health Sciences and
Bioengineering

Non-profit associations
Public interest

The non-profit associations includes:

Universidade do Porto

Faculdade de Ciências

Faculdade de Engenharia

Faculdade de Farmácia

Faculdade de Medicina

Instituto de Ciências Biomédicas Abel Salazar

Hospital Geral de Santo António

Hospital de S. João

Instituto de Genética Médica Jacinto de Magalhães

Instituto Nacional de Saúde Dr. Ricardo Jorge

Comissão de Coordenação e Desenvolvimento Regional do Norte

Câmara Municipal do Porto

FLAD (Fundação Luso-Americana para o Desenvolvimento)

BIAL

Member: UNESCO - Molecular and Cell Biology Network

A. Salgado – Ortopedia, Lda.

Centro Hospitalar de Vila Nova de Gaia *

Centro de Performance Humana

Centro de Reabilitação Profissional de Gaia (CRPG)

Comissão de Coordenação e Desenvolvimento Regional Norte *

Faculdade de Engenharia da Universidade do Porto (FEUP)

Hospital Geral de Santo António *

Hospital de São João *

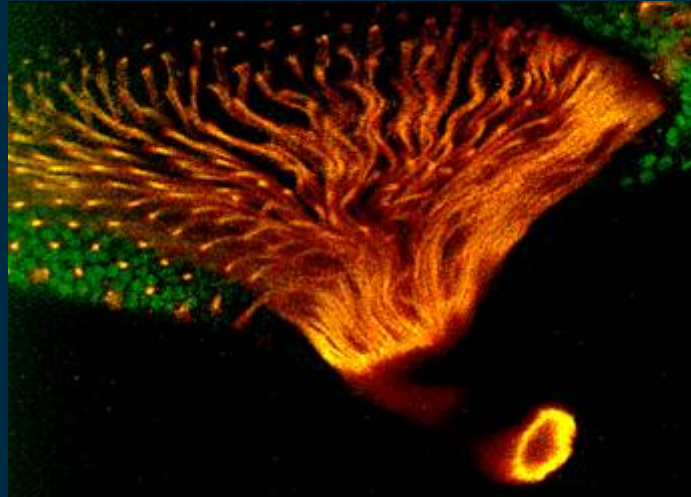
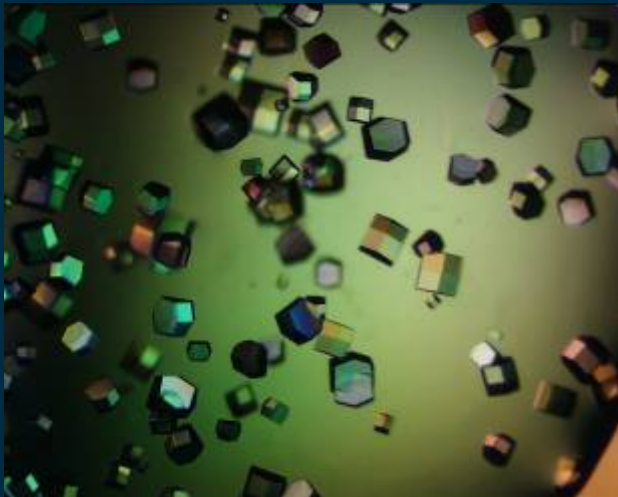
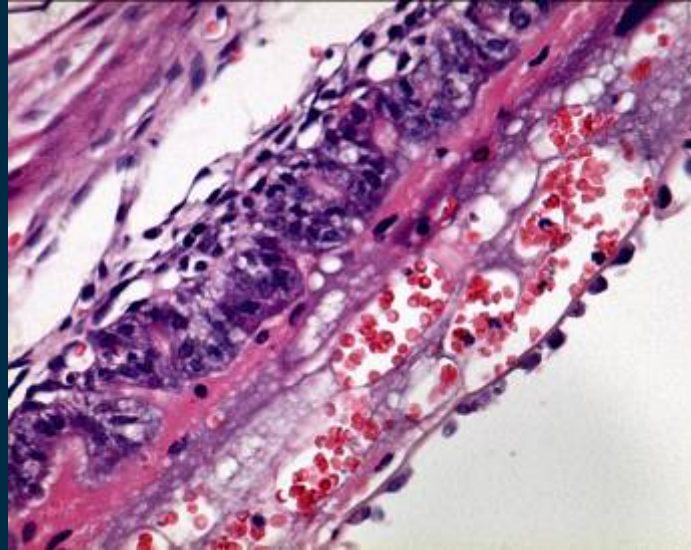
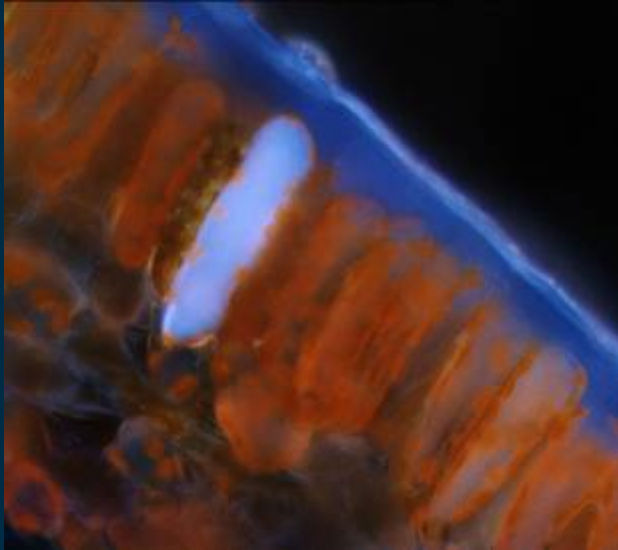
Instituto Português de Oncologia (IPO)

Instituto Português do Sangue (IPS)

Serviço de Utilização Comum dos Hospitais (SUCH) *

Universidade do Porto *

* Founding Members



Scientific activity

- The Institutions are developing research in 7 different areas
- 31 Research Groups
- 17 support facilities

The 5 MAJOR RESEARCH AREAS at IBMC

With large component of fundamental and applied work

- 1. BASIC & CLINICAL NEUROBIOLOGY**
Head: Maria João Saraiva
- 2. BIOLOGY OF INFECTION & IMMUNOLOGY**
Head: Alexandra Moreira
- 3. CELL ADAPTIVE MECHANISMS**
Head: Pedro Moradas-Ferreira
- 4. HUMAN GENETICS & GENETIC DISORDERS**
Head: Maria de Sousa
- 5. STRUCTURAL & MOLECULAR BIOLOGY**
Head: Jorge Vieira

The 2 RESEARCH AREAS at INEB

1. BIOMATERIALS

The Biomaterials Laboratory is located at a building shared with the IBMC

2. BIOMEDICAL SIGNAL & IMAGE

The Signal and Image Laboratory is located at the Faculdade de Engenharia da UP

EXTERNAL SCIENTIFIC COUNCIL

Christopher Leaver (chair) - University of Oxford, Oxford

Angelo Azzi - University of Bern, Bern

JJ Neefjes - The Netherlands Cancer Institute, Amsterdam

Mina Bissell - University of California, Berkeley

Sydney Brenner - The Molecular Sciences Institute, California

Fotis Kafatos - EMBL, Heidelberg

Henk Groenewegen - Vrije Universiteit, Amsterdam

André Dittmar - INSA, Lyon

Bernard Buxton – University College London, London

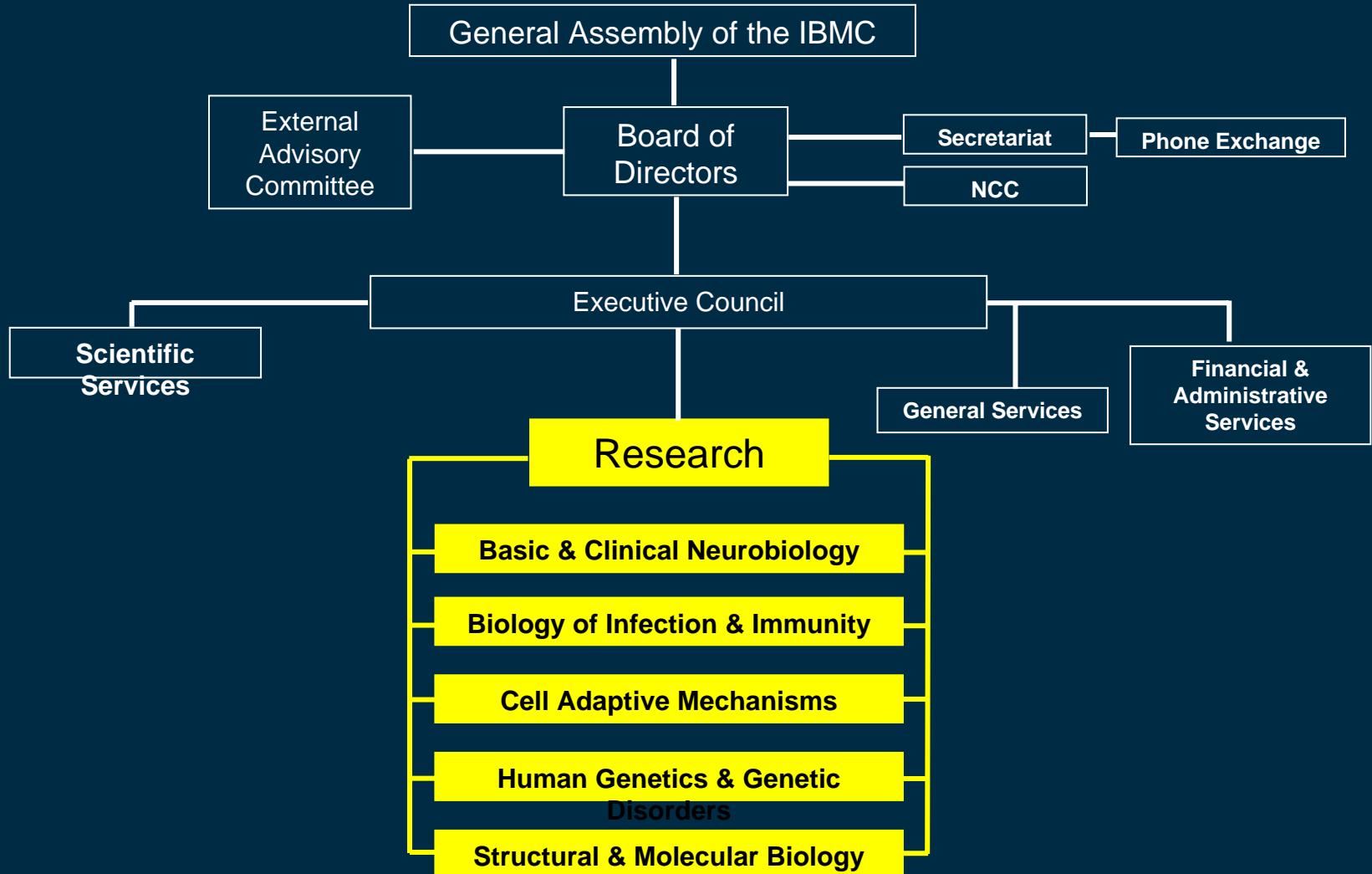
Charles Baquey - Université de Bordeaux II, Bordeaux

Paolo Tranquilli Leali - Università di Sassari, Sassari

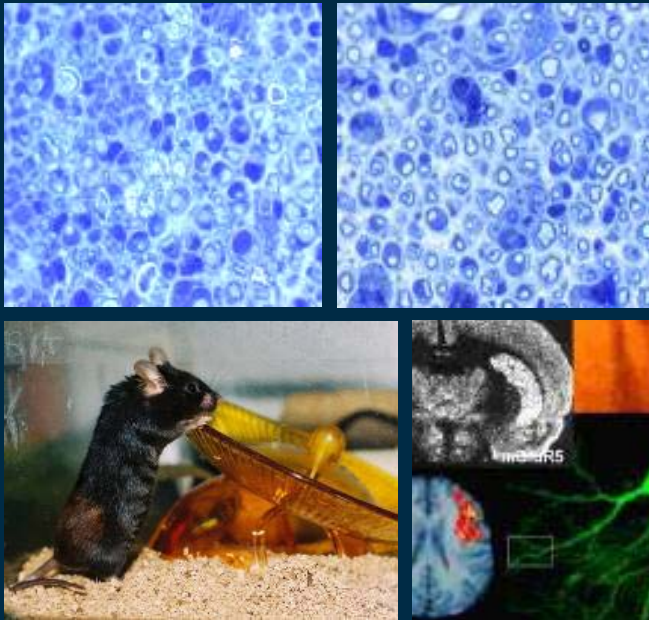
William Bonfield (chair) – University of Cambridge, Cambridge

Nuno Grande – University of Porto, Porto

Eduardo Caetano - Lisbon



1. **BASIC & CLINICAL NEUROBIOLOGY**
2. **BIOLOGY OF INFECTION & IMMUNOLOGY**
3. **CELL ADAPTIVE MECHANISMS**
4. **HUMAN GENETICS & GENETIC DISORDERS**
5. **STRUCTURAL & MOLECULAR BIOLOGY**



Molecular Neurobiology - MJ Saraiva
Amyloid diseases; peripheral nerve; protein-ligand interactions

Morphophysiology of the Somatosensory System – D Lima
Molecular and physiological aspects of pain processing

Neurophysiology & Psychophysiology – A Martins-da-Silva
Neuropsychophysiology, neurorehabilitation, neuroepidemiology

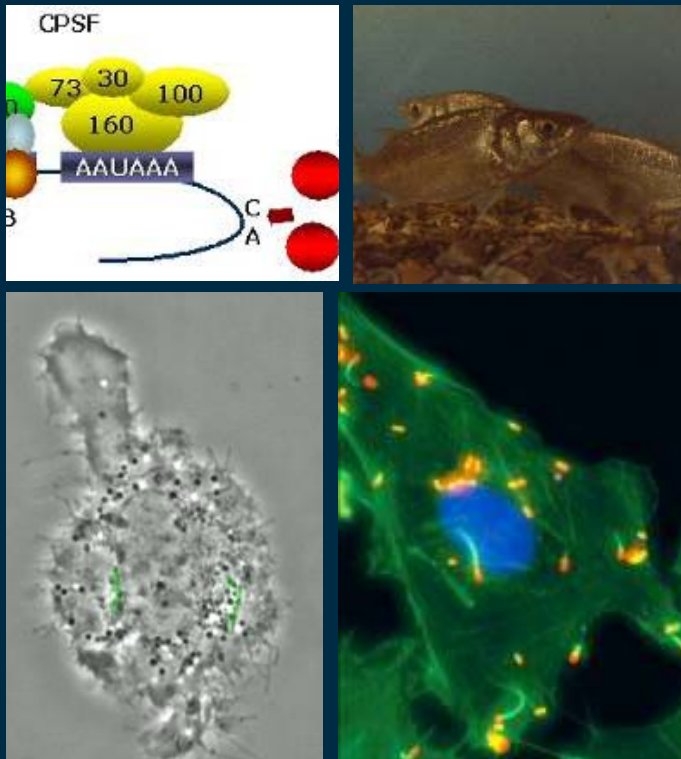
Neurobehaviour - L de Sousa
Neurotoxicology and neuroprotection

Neuropharmacology - A Albino-Teixeira
Neuropharmacology of the peripheral nervous system
Laboratory Animal Science - A Olsson & L Antunes
Study housing conditions and evaluation of anesthetics

INTEGRATIVE INITIATIVE

Establishing a joint program in understanding learning and memory

1. BASIC & CLINICAL NEUROBIOLOGY
2. **BIOLOGY OF INFECTION & IMMUNOLOGY**
3. CELL ADAPTIVE MECHANISMS
4. HUMAN GENETICS & GENETIC DISORDERS
5. STRUCTURAL & MOLECULAR BIOLOGY



Cell Activation & Gene Expression – *A Carmo & A Moreira*

Analysis of gene transcription and protein expression in the immune and nervous system

Fish Immunology & Vaccinology Immunobiology – *N Santos*

Develop new vaccination strategies

Immunobiology – *M Vilanova & P Ferreira da Silva*

Develop new vaccination strategies

Microbiology & Immunology of Infection – *R Appelberg*

Dissect mechanisms of protective immunity

Molecular Microbiology – *D Cabanes*

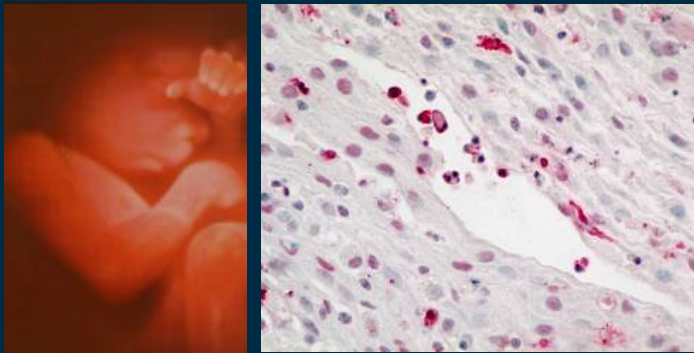
New virulence factors of *Listeria monocytogenes*

Parasite Disease – *A Cordeiro-da- Silva & A Ouassi*

Leshmania infection

INTEGRATIVE INITIATIVE
Tuberculosis

1. BASIC & CLINICAL NEUROBIOLOGY
2. BIOLOGY OF INFECTION & IMMUNOLOGY
3. **CELL ADAPTIVE MECHANISMS**
4. HUMAN GENETICS & GENETIC DISORDERS
5. STRUCTURAL & MOLECULAR BIOLOGY



Biology of Inflammation & Reproduction – *N Teixeira*

Study of cell and molecular mechanisms associated to cell response in human conditions

Cellular & Applied Microbiology – *P Moradas-Ferreira*

Cell response and ageing in microorganisms

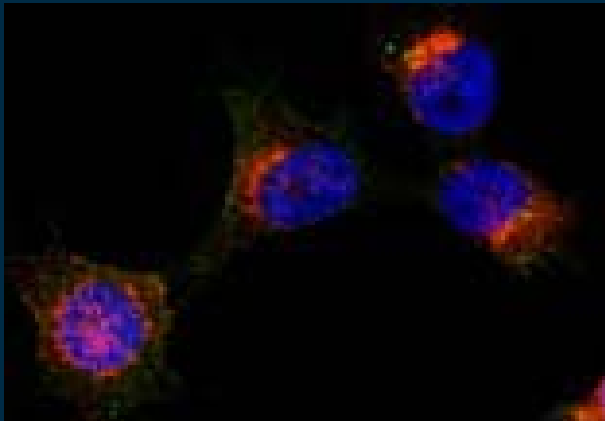
Stress in Animals – *H de Almeida*

Steroid cell function, transduction and cell response



INTEGRATIVE INITIATIVE
Ageing and Biological Regeneration

1. BASIC & CLINICAL NEUROBIOLOGY
2. BIOLOGY OF INFECTION & IMMUNOLOGY
3. CELL ADAPTIVE MECHANISMS
4. **HUMAN GENETICS & GENETIC DISORDERS**
5. STRUCTURAL & MOLECULAR BIOLOGY



Iron genes & the Immune System – *M de Sousa*

Human immunogenetics and experimental models of iron overload

Molecular Epidemiology – *J Armas*

Musculoskeletal research

Lymphocyte Biology – *F Arosa*

Cell interaction and immune system

Lysosome & Peroxisome Biology – *C Sá Miranda*

Storage disorders and clinical trials in enzyme replacement

Organelle Biogenesis and Function – *J Azevedo*

Structural and functional relationships and pathways of peroxisomal proteins

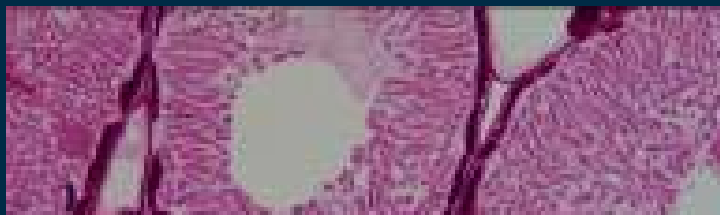
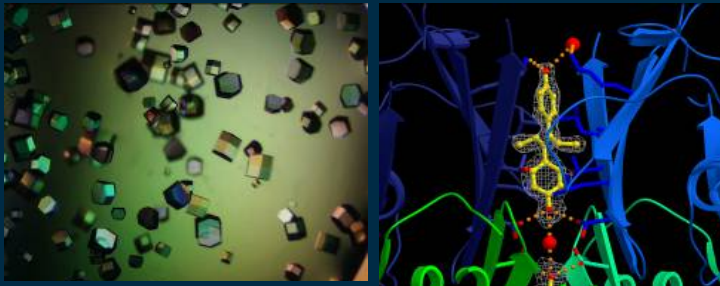
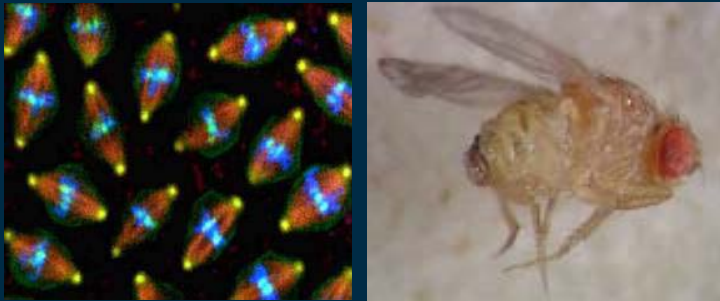
UniGENe – *J Sequeiros*

Genetics and neurodegenerative diseases

INTEGRATIVE INITIATIVE

Center for Predictive and Preventive Medicine

1. BASIC & CLINICAL NEUROBIOLOGY
2. BIOLOGY OF INFECTION & IMMUNOLOGY
3. CELL ADAPTIVE MECHANISMS
4. HUMAN GENETICS & GENETIC DISORDERS
5. **STRUCTURAL & MOLECULAR BIOLOGY**



Developmental Biology – *F Casares*

Gene expression and regulation during *Drosophila* development

Mitochondria – *A Videira*

Characterization of mitochondria involvement in biological processes

Molecular Biology of Nitrogen Assimilation - *H Carvalho*

Protein regulation, gene expression and structural analysis

Molecular Evolution – *J Vieira*

Cromossomal polymorphisms, adaptation and genes co-evolution

Molecular Genetics – *C Sunkel*

Cell Division, aneuploidy and cell dynamics

Molecular Structure – *AM Damas*

Protein crystallography and structural analysis

INTEGRATIVE INITIATIVE
Protein Production and Purification Facility

- INEB is organized in four research groups:

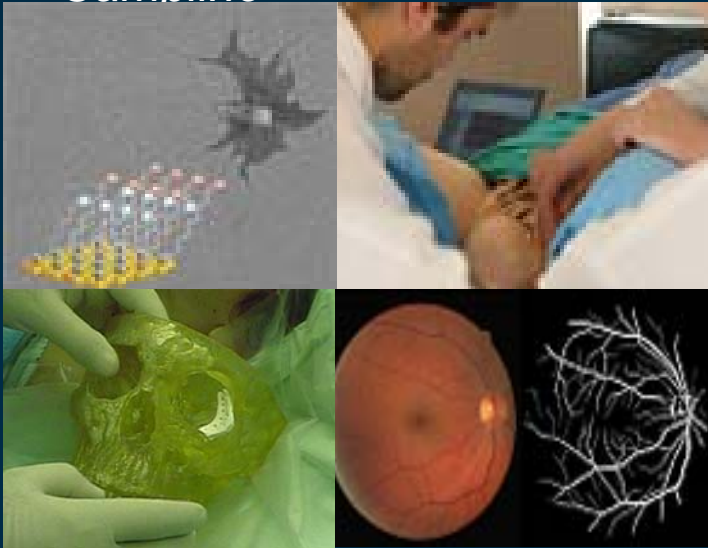
Biointerfaces - *M Barbosa*

Bioceramics and Glasses - *J Domingos Santos*

Signal Processing - *J Marques de Sá*

Biomedical Imaging and Vision Computing - *A*

Campilho

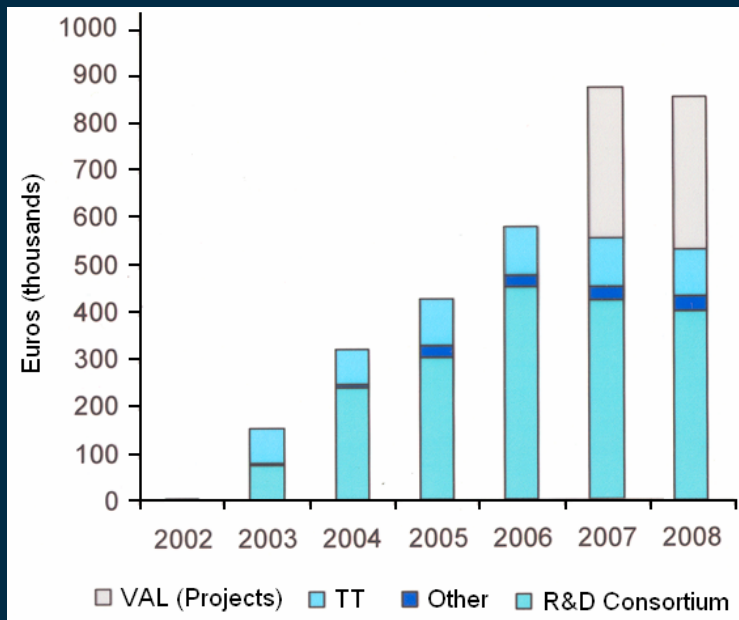


The research is supported by 17 core facilities and administrative departments

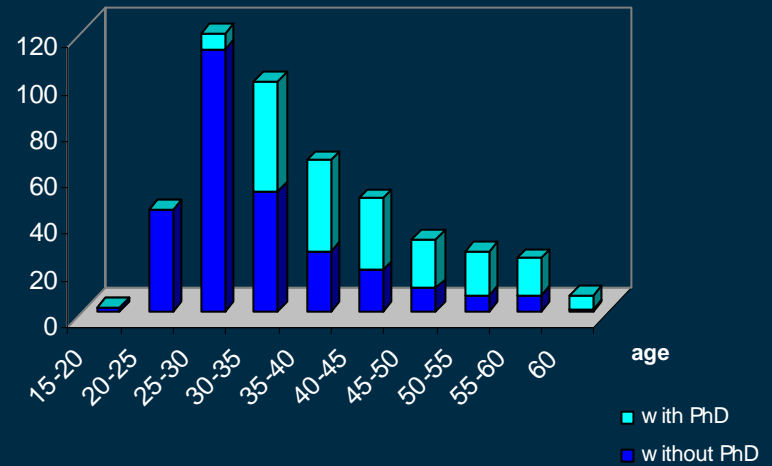
- Financial and Administrative Department
- Secretariat
- Library
- Occupational health and safety
- Maintenance
- Projects office
- Information and technology department
- Public understanding of science office
- Technology transfer office (TTO)
- Animal Facility (P3)
- Advanced Light Microscopy Facility (ALMF)
- Advanced Tissue Analysis Facility (ATAF)
- Cell Culture and Genotyping
- Protein Production and Purification UP3
- Radioactivity
- Unit for Interfaces and Macromolecules
- Cytometry

Human and Animal Ethic Committees

Research & Development

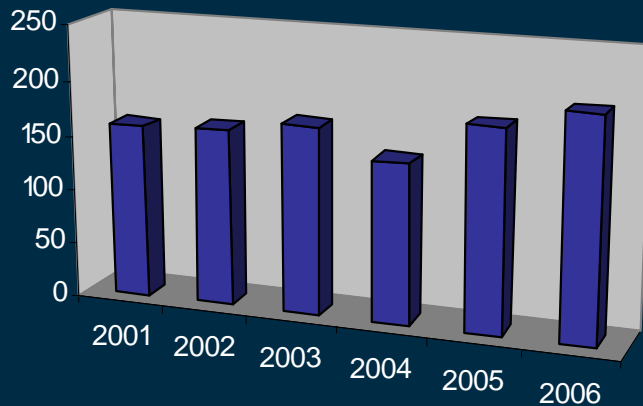


Associate Laboratory Staff	(n)
Researchers (PhDs)	185
Research Students	190
Support Personnel	80
Total	455



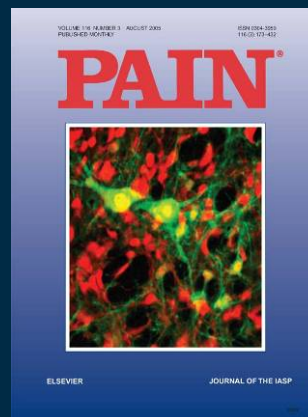
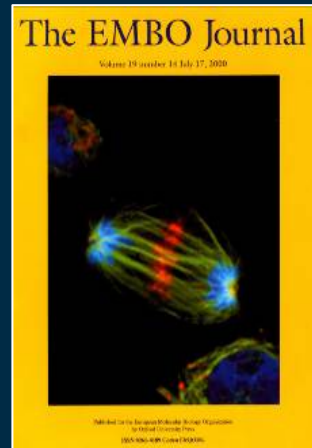
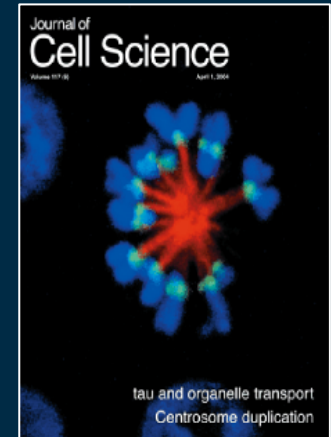
2/3 < 40 years; > 2/3 Women

Number of researchers with PhDs



PhDs Researchers	(n)
Univ. Teachers & Others	113
Contracted by IBMC	25
PostDoc grant holders	47
Total	185

JOURNAL COVERS



Outreach Activities



8th Advanced Summer Course in Cell-Materials Interactions

Inflammation in tissue repair and regeneration

June 18-22, 2007
Porto, Portugal

Secretariat
Biomaterials Laboratory
INEB - Instituto de Engenharia Biomédica
Universidade do Porto
Rua do Campo Alegre, 823, 4150-180 Porto, Portugal

Phone: +351 228414922
Fax: +351 228406547
Email: ibmc@ineb.upp.pt
Website: www.ineb.upp.pt

1st Workshop on Advanced Light Microscopy And Flow Cytometry

Microscopy images showing cells with various fluorescent markers (red, green, blue) and a flow cytometry histogram showing cell populations.

at IBMC auditorium - Porto **Friday, April 8**

Minisymposium **Microtubule dynamics: from cell polarity to chromosome segregation**

Ethics in Science

A·B·B·A symposium public seminars

Coordinators: Anna Olsson & Jorge Sequeiros

IBMC 20 January

IBMC INEB Workshops

Mechanisms of T cell recognition and activation

November 28th, at the IBMC, Porto
9:00h - 17:00h

Workshops And Symposia

IBMC INEB
Laboratório Associado · Associate Laboratory

and **A·B·B·A** joint events

REGULATION OF GENE EXPRESSION
symposium
February, 17

Symposium **A·B·B·A**

mRNA Processing and Mechanisms of Gene Expression

IBMC

January 14th, 2005

Organizers:
Alexandra Madeira/Alexandre do Carmo
CAGE - IBMC

Long Term Goals:

- Develop into an *Integrative Systems Biology Institute*
- Study the aetiology of disease and dysfunction
- Elucidate the genetic and environmental mechanisms involved
- Devise strategies for treatment, repair and regeneration
- Using new tools and developing innovative applications

Enhance the cooperation between IBMC-INEB and IPATIMUP.

- Joint application submitted to CCDRN for the constitution of Instituto de Investigação e Inovação em Saúde (I³S).

Center for Neuroscience and Cell Biology



Harvard Medical School - Portugal

April, 16 2007

Lisboa

Center for Neuroscience and Cell Biology



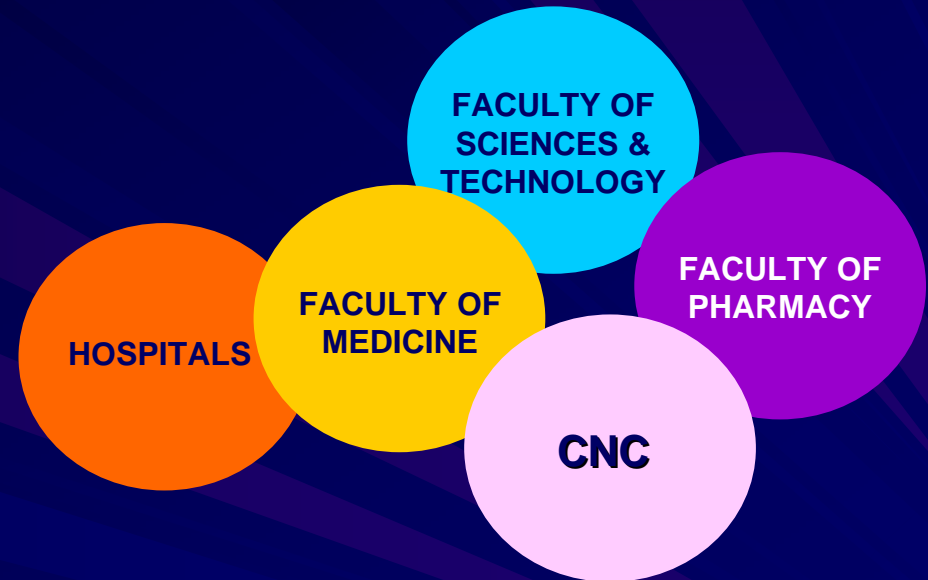
Staff

Technicians	25
Administrative	7
Ph.D. members	89
Ph.D. students	112

Total: 233

Scientific activity (2001-2006)

Ph.D. thesis	60
M.Sc. thesis	49
Financed national projects	241
Financed international projects	24
Scientific papers	774
Advanced Courses	76
Seminar	159



Center for Neuroscience and Cell Biology



Scientific Areas

- ✓ **Neuroscience and Disease**
- ✓ Molecular Biotechnology and Health
- ✓ Cell and Molecular Toxicology

- ✓ Biophysics and Biomedical NMR
- ✓ Cell and Development Biology
- ✓ Microbiology

Outreach Programme



Hospitals

Industry

- Human resources
- Basic research
- Applied research

**Functional studies
(PET/NMR)**

Transfer of Technology

Clinical trials



Center for Neuroscience and Cell Biology



University of Coimbra

Graduate Studies Programme

- ✓ Taught by leading portuguese and foreign scientists
- ✓ Providing advanced research-oriented training in emerging areas of Biology and Biomedicine

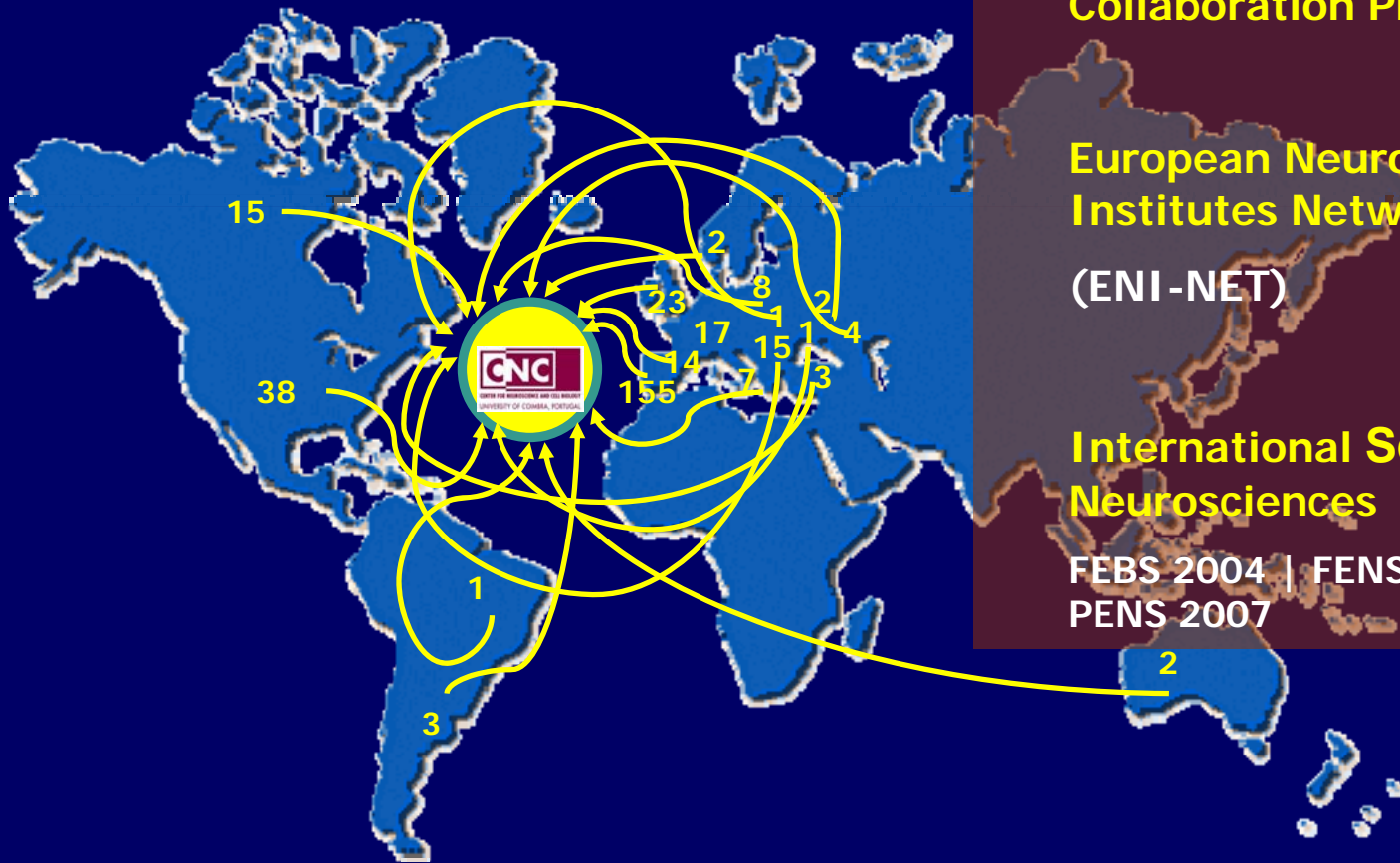
Doctoral Programme in Experimental Biology and Biomedicine

Master Programme in Cell Biology

Advanced Courses

Seminar

Center for Neuroscience and Cell Biology



MIT – Portugal
Collaboration Programme

European Neuroscience
Institutes Network
(ENI-NET)

International Schools of
Neurosciences
FEBS 2004 | FENS 2005 |
PENS 2007

Internationalization

Visiting scientists : **127** [2002-2007]

Center for Neuroscience and Cell Biology



A Glance on Research at the Center for Neuroscience

Rodrigo Cunha



School of Medical Sciences

New University of Lisbon

J.M. Caldas de Almeida

16 April 2007

Medical education

- Clinical education delivered in clinical learning environments distributed throughout the health care delivery system:
 - 8 affiliated hospitals in Lisbon
 - family medicine in physicians' practices throughout Lisbon and the south of Portugal
- Innovation on medical education issues

PBL experience

- Applied in the first years, but with impact on the clinical teaching
- Development of computer programs allowing for students interaction with clinical cases
- Development of concept maps in order to improve medical reasoning from basic science to clinical symptoms

Post graduate education - major areas

- Respiratory diseases
- Microbiology (MSc jointly developed by FMC, ITQB and IHTD)
- Mental health
 - Participation in international master and PhD courses on mental health services funded by the EU
 - International MSc on mental health services development to start in 2008 (joint initiative of SMC and World Health Organization)
- Public health

Research

- A growing program in basic medical sciences
- Important alliances with the Institute of Tropical Medicine and the National School of Public Health both of which are sited in the New University of Lisbon
- Special focus on health services research

Centers for Biomedical Research

- Center for Research in Human Molecular Genetics
- Respiratory Diseases Research Centre
- Associated Laboratories: “Center for Malaria and other Tropical Diseases (IHTD/NUL)”
- Key projects:
 - Center of molecular biology
 - New labs for molecular biology, genetics and microbiology included in the plan of expansion of the SMC
 - New labs included in the project of the new teaching hospital

Health services research (1)

National and international projects on mental health policy and services:

- Collaboration with Harvard Medical School (participation in the World Mental Health Survey, Ronald Kessler, Department of Health Care Policy)
- Participation in several projects with WHO and EU on mental disorders in primary care, mental health and poverty, suicide prevention

Health services research (2)

- Collaboration with WHO in the development and evaluation of mental health policies and services in Eastern Europe, Africa and Latin America
- Coordination of the national Mental Health Plan development in Portugal
- Coordination of the national Plan against Depression (EAAD)

Major areas for collaboration

- Improvement of medical education
 - Curriculum development
 - Development and adaptation of materials
 - Students exchange
- Health systems research
 - Capacity building
 - Education of doctors, other professionals and the general public on disease management
 - International cooperation initiatives



INSTITUTO GULBENKIAN DE CIENCIA

GULBENKIAN FOUNDATION

Four statutory goals: science, art, education, charities

Assets ~4 B US\$; Annual spending ~150 M US\$

Instituto Gulbenkian de Ciência, from 1961:

- introduced graduate education;
- professionalized research in biomedicine;
- reformed in 1985 and 1998;

MISSION STATEMENTS (from 1998):

- *“to identify, educate, “incubate” and export new research leaders”*
- *“to serve as an entrance hall to the country”*
- *“to conduct biomedical research on the genetic bases of development and evolution of complex systems”*

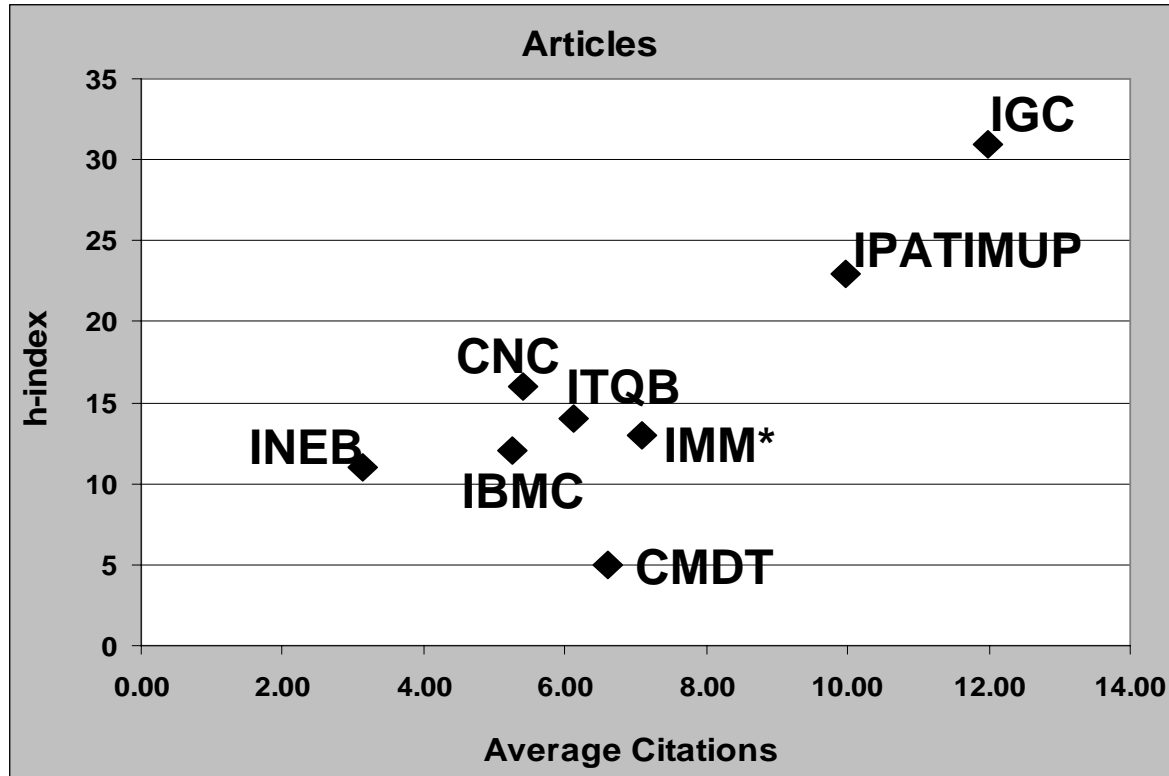
“serve as an entrance hall into the country”

- 46/48 PIs established at the IGC came from abroad
- Of 19 groups exported, 12 remained in Portugal
(also Spain, France, Germany and Sweden)
- “External”, associated groups in other institutions
- A network of alumni in Portugal and over the world
(Annual PhD retreats; GAMeets)
- “Collaboratorium in Computational Biology”
- Visitors and sabbatical programs

*“to identify, educate, “incubate” and export
new research leaders”*

- Strong PhD programs with an international Faculty (started 1993; 4 Programs running; 100 speakers/y/progr)
- 311 PhD students started at the IGC in those programs; another 67 were educated here;
- Small groups (5-6); very young group leaders (age 30-35); (currently: 25% foreigners; ~40% females)
- Full scientific and financial autonomy to the groups
- High turnover of groups (5-6 years/group; 7 groups/2006)

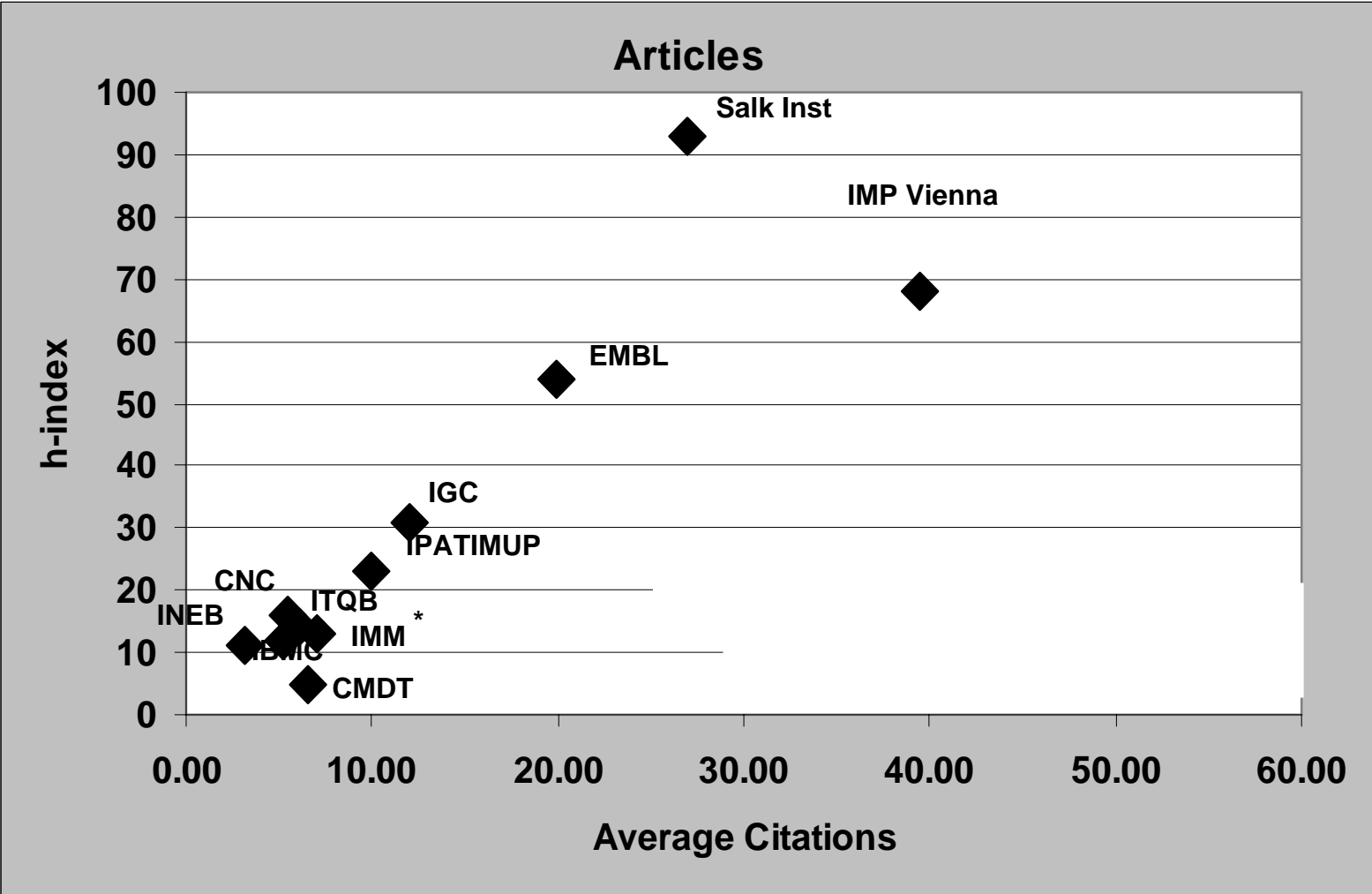
“biomedical research on the genetic bases of development and evolution of complex systems”



* :2002-2007

2001-2007

2001-2007



* :2002-2007

Host Institution:

- **Scientific Advisory Board**
- Intellectual atmosphere
(last 7 years: 99 courses/workshops;
~ 3,000 lecturers & seminar speakers)
- Lab set-ups and common technicians
- State of the art, centrally run **technological platforms** and user-directed **services** with “user committees”
(8 technology-support units, open to external users, and 5 centralized services)

IGC Scientific Advisory Board

- Sydney Brenner (Chairman)
- Jonathan Howard
- Philippe Kourilsky/David Sabatini
- Nicole Le Douarin
- Martin Raff
- Kai Simons
- Susumu Tonegawa
- Lewis Wolpert/Gines Morata
- In appointment: 3 more neuroscientists

Strategic principles:

- Small and cohesive; “esprit de corps”:
no divisions; all spaces and equipments in common
- Diversity, openness: all know what everyone is doing
- Autonomy, cooperativity, and flexibility: explore “edges”
- Encourage risk-taking research
- Scientific “glues/organizers”:
evolutionary biology;
theoretical/mathematical biology

*“biomedical research on the genetic bases of
development and evolution of complex systems”*

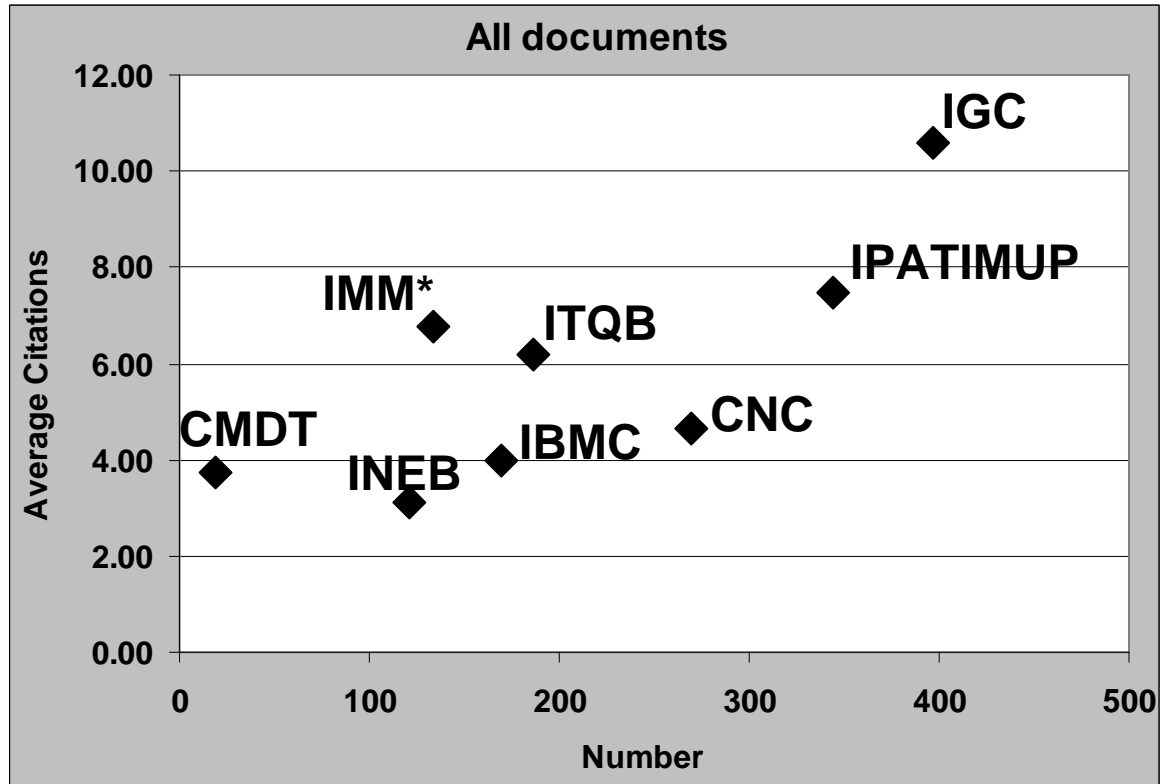
- Hypothesis-driven, thoughtful science
- Risk-taking research on integrative, quantitative biology
- Organism-centered approaches:
bacteria, yeast, plants, worms, flies, fish, mice, man
- Transversal themes (e.g., morphogenesis, inflammation,
population dynamics; phenotype/genotype mapping)

[LA ITQB/IBET: protein chemistry, structural biology,
microbiology, biotechnology]

Currently:

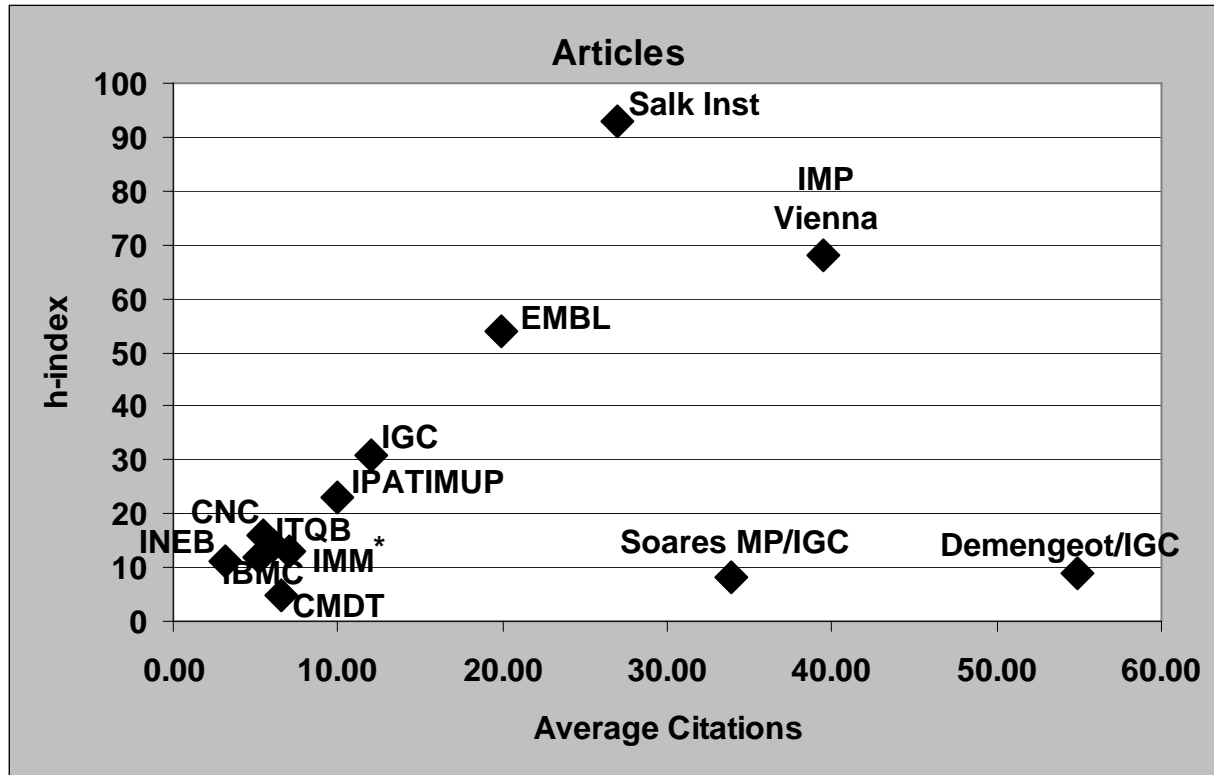
- Total population of ~285
(~100 PhDs; 106 PhD students)
- 29 research groups
- Total budget: ~9,500,000€ (year average last 3 years)
(operation 8,500,000€; infrastructure 1,000,000€)
 - F Calouste Gulbenkian: ~5,000,000€
 - FCT (LA, 2 Units, contracts, fellowships);
 - IEFP; EU; EMBO; NIH (USA); CNRS (Fr); etc.
 - corporations; private organizations; etc.

2001-2007



* :2002-2007

2001-2007



* :2002-2007

Associate Laboratory ITQB /IGC /IBET



2000 - 2007

April 2007

Associate Laboratory ITQB /IGC /IBET

ITQB– Chemistry and Biology Frontiers - Chemistry, Microbiology, Cell Biology, Genetics, Biochemistry and Structure and Function of Proteins

IGC– Molecular Medicine, Developmental Biology, Immunology, Computacional Biology, Neurosciences

IBET – Platform for technology transfer, collaboration with industry, GLP services, Pilot Plant (fermentation and down stream processes) – Main Projects with Pharmaceutical International Companies ; 11 Start up Companies

Large set of multiple Biophysical Methods, Computational Biology, Analytical Methods, Imagiology, Transcriptomics, Animal house,

Transgenics units, etc

April 2007

Associate Laboratory ITQB /IGC /IBET

600 Researchers

262 PhD Holders

80 Independent Laboratories

Open Institutions (Other Faculties, Research Institutes, Associate Laboratories, ...)

2001-2006 > Over 1300 ISI Papers (2006 – 2 Nature, 1 Science); Over 200 PhDs Degrees

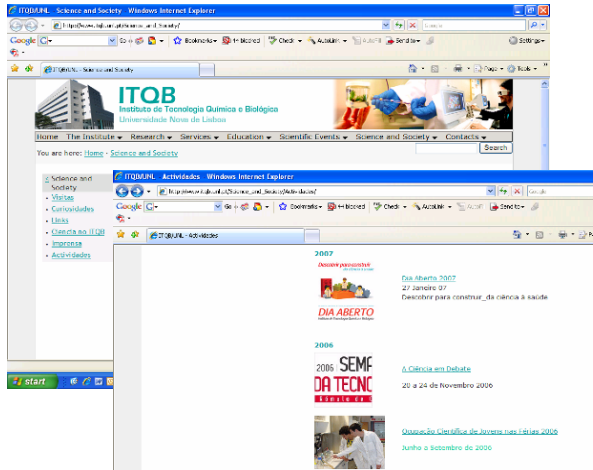
Doctoral Programs,

Incubation of New Research Groups

From Basic and Transdisciplinary Research to Societal Issues (Medicine, Industry, Public Awareness of Science)

April 2007

Associate Laboratory ITQB /IGC /IBET



Descobrir para construir
da ciência à saúde

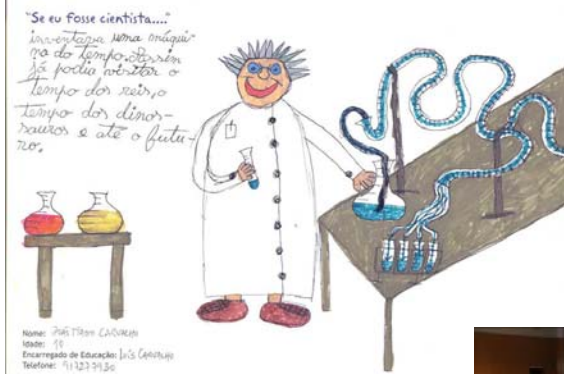


As Ideias, As Experiências, As Teorias, As Aplicações, Os Laboratórios, Os Cientistas

DIA ABERTO

Instituto de Tecnologia Química e Biológica

Sábado | 27 Janeiro 2007 | 10-17h | Oeiras



Nome: Patrícia Cavaleiro
Idade: 15
Endereço de Educação: J. N. S. C. C. S.
Telefone: 913239130



Dia A
Instituto de Tecnol



Tecnologia Química e Biológica - Universidade Nova de Lisboa
Linha: (21) 290-157 Oeiras | Telefone: 21 440 91 16 | Email: info@itqb.unl.pt | www.itqb.unl.pt



ITQB abre regularmente as suas portas a alunos de ano secundário que desejem ficar a conhecer a investigação realizada neste grande instituto.

Em estas visitas, o ITQB deseja mostrar que é possível fazer investigação de qualidade em Portugal e como esta investigação abre já tantos caminhos.

ITQB destina-se prioritariamente aos alunos dos últimos anos, já que esta é uma fase de grandes escolhas de vida. Esperamos durante estas visitas ficar a conhecer alguns dos futuros cientistas do nosso país.

Para os professores:

Apresentar uma visita ao ITQB pedimos-lhe que procure identificar quais as áreas que mais se adequam aos seus interesses e que nos diga que laboratórios gostaria de visitar e porquê. Para saber que laboratórios se dedicam a que temas por favor visite a secção [Ciência no ITQB](#). Para mais informações pode também consultar as páginas sobre [Investigações](#).



AGÊNCIA NACIONAL
PARA A CULTURA
CIENTÍFICA E TECNOLÓGICA

Medical Microbiology

Laboratory of Microbial Development

Genetics of spore formation in *Bacillus subtilis* and related spore-forming bacteria; emphasis on asymmetric cell division and chromosome segregation, the establishment and maintenance of compartmentalized gene expression, and the molecular mechanisms underlying morphogenesis of the bacterial spore

Laboratory of Molecular Genetics

Main focus: genetics, biochemical and evolutionary mechanisms and epidemiology of drug resistant gram-positive pathogens, specifically, *Staphylococcus spp.* and *Streptococcus pneumoniae*.

Tracking the spread of drug resistant *S. aureus* clones in **hospitals and in the community**. Long-range studies on the colonization of children by *S. pneumoniae* in **Day Care Centers** in the Lisbon area and molecular characterization of the new *S. pneumoniae* genotypes that emerge in response to the selective pressure of the 7-valent conjugate vaccine PrevenarL

Associate Laboratory ITQB /IGC /IBET

Medical Microbiology

Bacterial Cell Biology Laboratory

Model organism: *Staphylococcus aureus*, a Gram positive pathogen and the most common cause of antibiotic-resistant hospital-acquired infections both in the US and in Europe.

Aim: to understand, at a molecular level, the organization and the temporal and spatial regulation of two fundamental steps of cell division - the segregation of the bacterial chromosome and the synthesis of the division septum, as well as to integrate this information for a better understanding of antibiotic resistance mechanisms in *S. aureus*.

Laboratory of Bacterial Cell Surfaces and Pathogenesis

The relationship of Gram-positive pathogens and their hosts, namely the role of cell wall synthesis and turnover in the process of host colonization and infection.

Use of *Staphylococcus aureus* and *Streptococcus pneumoniae* as bacterial model organisms, to understand the metabolism of the peptidoglycan macromolecule, which is conserved in almost all bacteria and has been shown to cause an inflammatory response in different invertebrate and vertebrate hosts. Interaction of peptidoglycan with peptidoglycan-recognizing proteins, using NMR spectroscopy

Medical Microbiology

Molecular Genetics of Metalloproteins Laboratory

Elucidation of the bacterial systems that confer to bacterial pathogens resistance to reactive oxygen and nitrogen species, namely nitric oxide and peroxides in *Escherichia coli*, *Staphylococcus aureus* and *Helicobacter pylori*, and in protozoa.

Neurodegenerative diseases

Glycobiology Laboratory

Intracellular trafficking and glycosylation of proteins associated with ovarian carcinoma and the neurodegenerative disease amyotrophic lateral sclerosis.

Protein folding Laboratory

Protein folding and disease: disorders that result from protein misfolding, for example due to a mutational change. In some circumstances, that is the case of the neurodegenerative disease Friedreich ataxia (FRDA) which involves the protein frataxin.

Cell Physiology and NMR

Novel osmolytes from hyperthermophiles and their role in protein stabilization, as chemical chaperones in therapeutic approaches to protein-misfolding diseases: mode of action and solute engineering.

In particular, the chaperone effect demonstrated by several solutes holds a tremendous potential for the treatment or prevention of many conformational diseases that afflict modern society.

Pharmacological oriented projects

Macromolecular Crystallography Laboratory

Proteins with Biomedical applications

Animal Cell Technology Lab

Development of cell and gene therapies

Phase II clinical trials Unit for biopharmaceuticals

Chemistry

Development of Novel pharmaceuticals, synthesis of biologically important molecules

April 2007

Harvard / Portugal

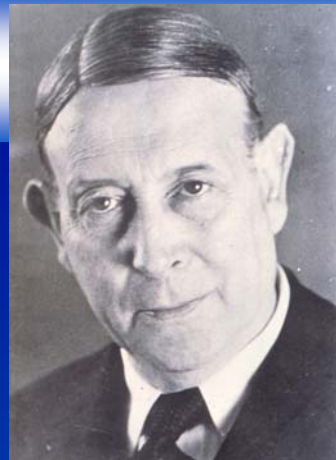
Strengthen Research Activities

Forster Translational of Knowledge to Medical Schools

Forster Intertwinship with Medical Schools

FACULTY OF MEDICINE - UNIVERSITY OF LISBON





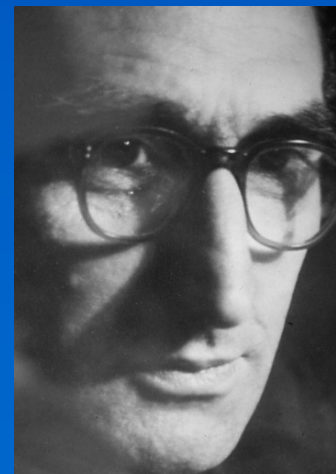
Egas Moniz

*Cerebral Arteriography (1927)
Pre-frontal Leucotomy (1933)
Nobel Prize (1949)*



Reynaldo dos Santos

*Translumbar
Aortography (1929)*



J. Cid dos Santos

*Phlebography (1937)
Endarterectomy (1946)*



Strengthen Basic Science

Institute for Molecular Medicine

New facilities (*Egas Moniz* building)

Network of Affiliated Institutions for Clinical Teaching

Health Centres and Hospitals (Partnership)

Clinical Professorship (invitation)

New Programs Leading to Academic Degree

Microbiology

Dietetics / Nutrition

Institute of Preventive and Social Medicine

Institute for Advanced Education (IFA)

Provision of Public / Community Services

Student Support Office

Health / Integration

Tutorial Program (new students)

Exchange programs (Socrates / Erasmus)

Curricular Revision (pre-graduation)

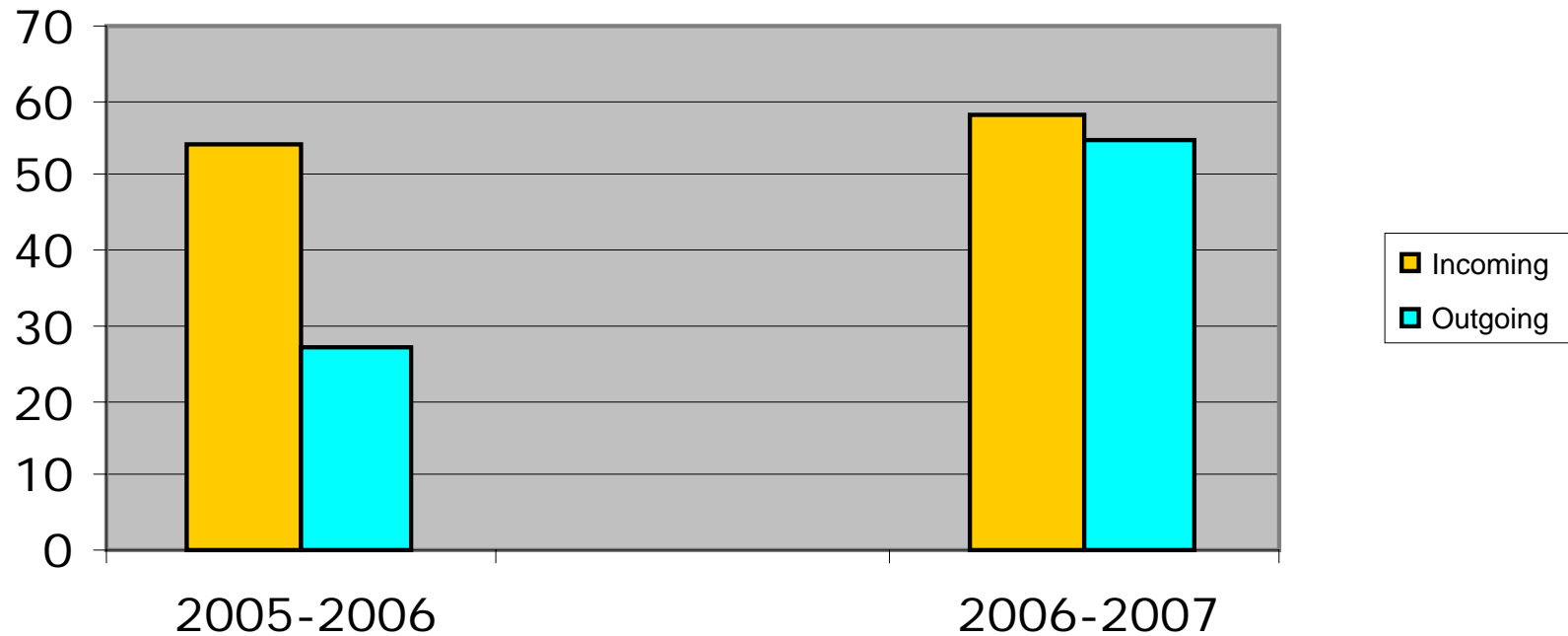
Program on Education through Science (Pre-graduation Students)

Year	No. Projects
2004/2005	12
2005/2006	13
2006/2007	15
TOTAL	40

Number of Students - Total

	2003	2004	2005	2006	Variation
Pre-Graduation					
Medicine	1.292	1.373	1.554	1.639	
Dietetics and Nutrition		20	21	29	
Microbiology		38	42	51	
Total	1.292	1.431	1.608	1.719	+44.3%
Advanced Education					
Post-Graduation Courses	148	708	807	496	
Master Degree Programs	182	216	350	284	
PhD/Doctorate	17	15	25	79 (60-IMM)	

International Student Exchange



- **DEPARTMENTS AND LABORATORIES (Basic Science)**

Anatomy

Molecular and Cell Biology

Physiology

Histology and Developmental Biology

Pharmacology and Basic Neurosciences

Biochemistry and Biopathology

Immunology

Microbiology

Pathology

Nuclear Medicine

Nutrition

Genetics

Biomathematics

- **DEPARTMENT OF PREVENTIVE AND SOCIAL MEDICINE**

- **DEPARTMENT OF CLINICAL SEMIOTICS**

**Simulation / Skills Laboratory for Introduction to Clinical
Medicine**



HOSPITAL SANTA MARIA

1,100 BEDS

444,000 outpatients

37,000 inpatients / year

- **Departments (Medicine, Surgery, Thorax and Clinical Neurosciences, Pediatrics)**
- **Specialized University Clinics**

AFFILIATED HOSPITALS AND HEALTH CENTRES

10 Hospitals

230 Health Centres



FACULTY

	Basic Science	Clinical	Total
• Full Professors	10	15	25
• Associated / Assistant Professors	47	70	117
• Assistants / Lectures	126	129	355
• Instructors			12
• Researchers	20		20
• Clinical Tutors <i>Docente-Livre</i>		862	862

BASIC SERVICES

Information technology / Informatics Unit

Library / Documentation Centre

**Preservation of historical documentation
Free Access to academic / hospital personnel
Virtual Library (VPNs, Wifi)**

Administrative Division

Academic Division

- **PRE-GRADUATION CURRICULUM:**
 - Discipline based, teacher-centred, unstructured repetitions
 - 2 periods: preclinical 3yrs + 2yrs clinical electives
 - 6th year (professional year with clinical rotations (internal medicine, surgery, obst-gyn, pediatrics and general and familial medicine))

M.D. DEGREE

NEW INTEGRATED CURRICULUM (I)

- **Student-Centred, Learning vs Teaching focus**
- **Translational Medicine: cooperation between basic science/clinical medicine**
- **Integrated areas vs discipline based**
- **Early exposure to Clinical Medicine**
- **Emphasis on Community and General Medicine**
- **Bioethics and Social Aspects of Medicine**

NEW INTEGRATED CURRICULUM (II)

- **Integration (*Foundation*) course / 1st week**
- **Modular Organization: integration and continuity**
- **Common Trunks: cooperation between basic science / clinical medicine**
- **Research initiatives for students**

NEW INTEGRATED CURRICULUM (III)

Semester (6 yrs-12 semesters): 360 ECTS → Master Degree

**2 final semesters: professional year with
clinical rotations**

20% reduction in contact hours

**Exposure to Community Medicine (1st / 2nd / 6th yrs)
and hospital medicine (3rdyr: 9 weeks)**

**Electives (Medicine, Surgery, Pediatrics, Mental Health, Obst-Gyn,
Community Medicine) during 4th and 5th yrs.**

**Optional Curriculum: disciplines, practical courses,
community medicine and research projects**

ADVANCED EDUCATION (I)

POST-GRADUATE COURSES (< 6 m)

MASTER DEGREE COURSES (2 yrs)

**Theoretical program
Research project (Thesis)**

PhD / DOCTORATE PROGRAMS

**Biomedicine
Clinical Medicine
Health Sciences**

ADVANCED EDUCATION (II)

Master Degrees Courses

Bioethics

Pain

Sleep Disorders

Palliative Care

Neurosciences

(→ PhD)

Medical Education

Mental Disorders

School Health

Clinical Nutrition

Human Sexuality

Emerging Infections Diseases

Forensic and Legal Medicine

Child and Adolescent Abuse

Dependency and Behavioural Disorders

ADVANCED EDUCATION (III)

	2005 / 2006		2006 / 2007	
	Programs / Students		Programs / Students	
Post-Graduate Courses	20	807	11	496
Master Courses	11	350 (13%)	8	284 (34%)
PhD / Doctoral				
Biomedical Sciences		11		13
Clinical Medicine		2		4

PUBLICATIONS

FacMed Lisbon or FacMed Lisboa or Hosp
Santa Maria or Inst Mol Med

420 records

<i>Publication Year</i>	<i>Nº publications</i>	<i>%</i>
2005	181	43.0952 %
2006	239	56.9048 %

PUBLICATIONS

	Nº of papers	%
Clinical Neurology	94	22.4
Basic Neurosciences	53	12.6
Peripheral Vascular Diseases	36	8.5
Immunology	32	7.6
Biochemistry and Molecular Biology	31	7.3

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MISSION AND FUTURE

- **Science and Academic Medicine (MD/PhD programs)**
- **Academic Medical Centre**

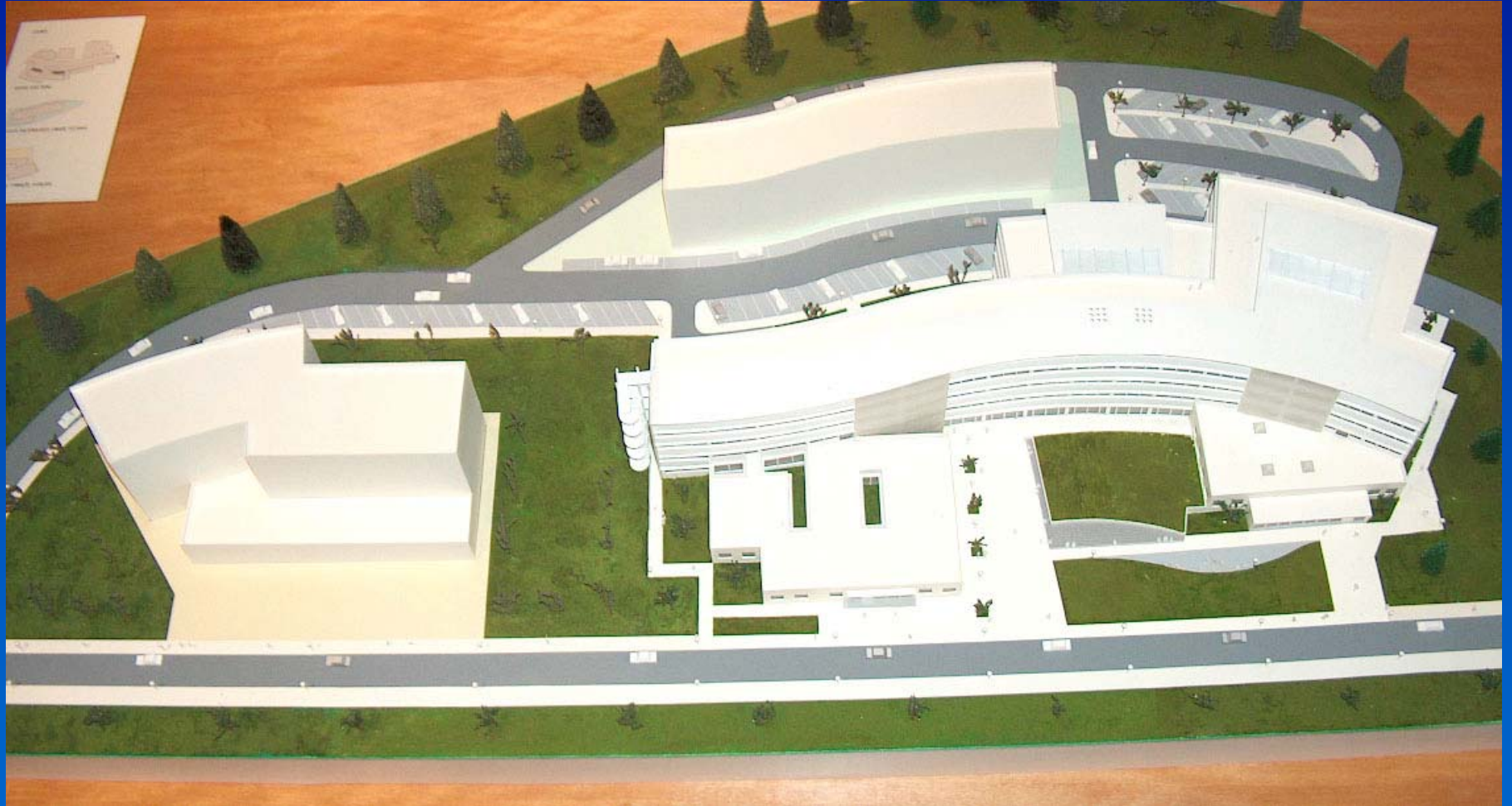
Strengthening the clinical network (*e-programs*)
Improvement on Quality on Education and Provision of Health Services
Engagement on active EMC / CPD programs
Public Education on Health Issues

- **New Facilities for Research and Education**

***Câmara Pestana* Building**
Institute of Advanced Education



NEW PROJECTED FACILITIES



NEW FACILITIES

Areas for Research Laboratories

**Microbiology (Advanced)
Immunology**

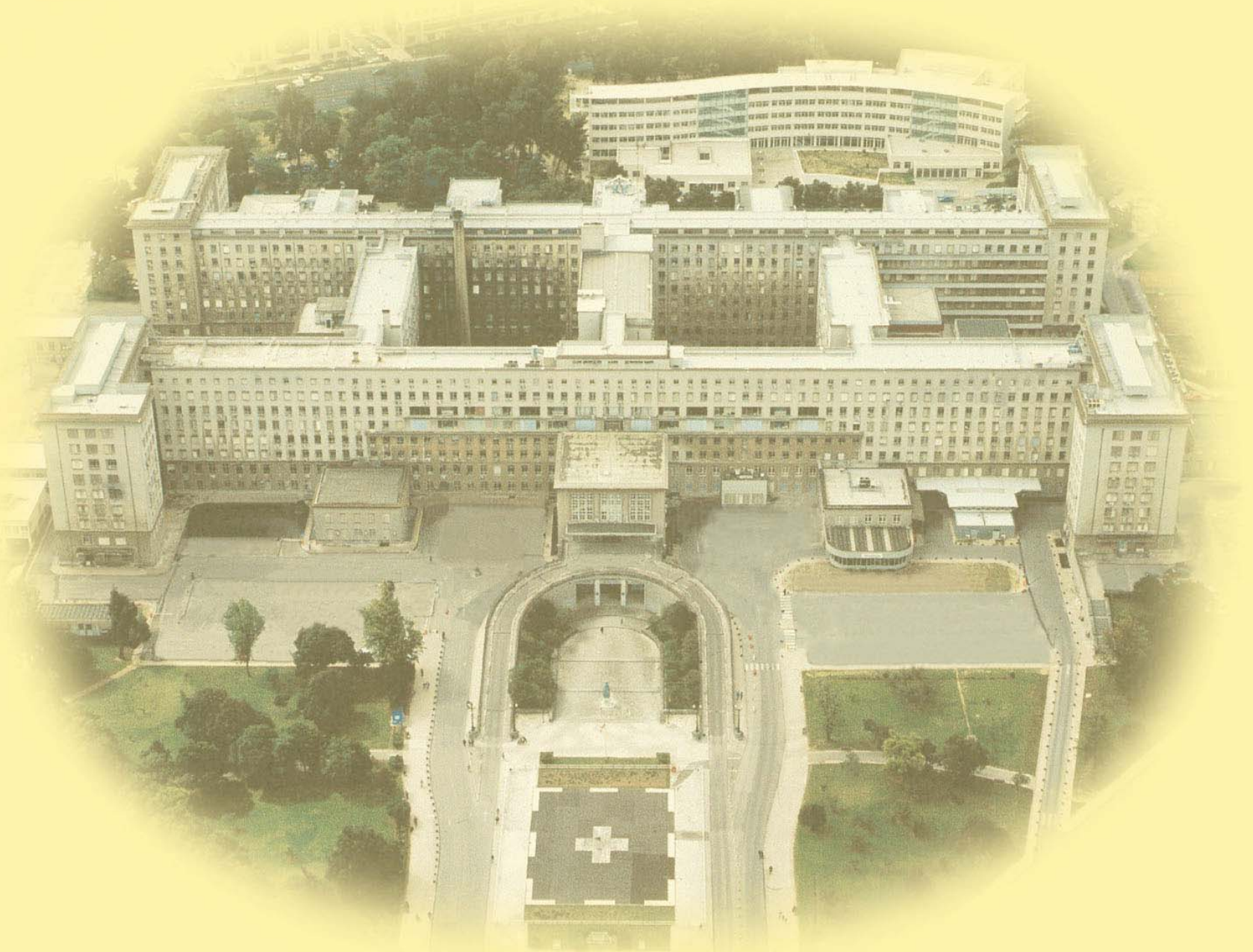
Virtual Reality Institute

**Training and Education (Surgery, Trauma)
Robotic Surgery**

MUCH TO DO

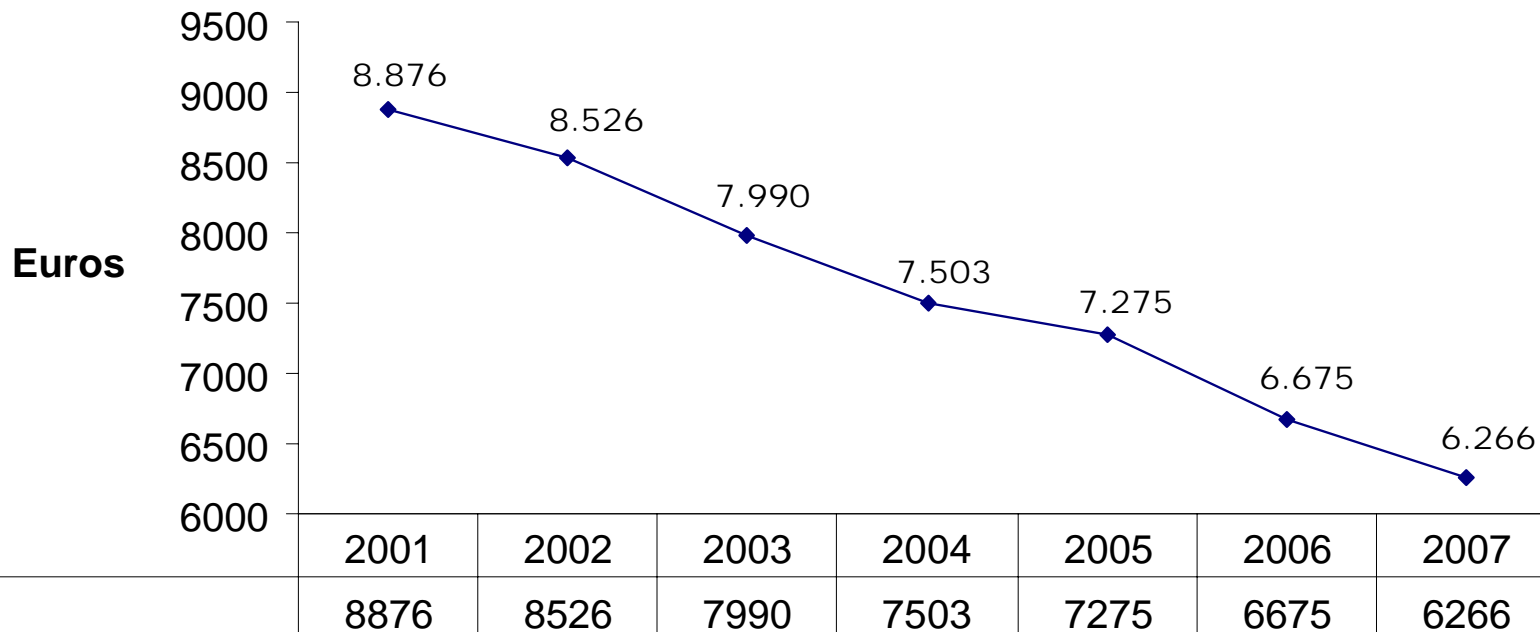
- **Implementation (monitoring) of the new Curriculum**
- **Partnership for Clinical Teaching (resources, payment, quality improvement)**
- **Scientific development and international participation (*networking*)**
- **New areas (research / teaching) for understanding disease and to alleviate human suffering (new diseases, tropical medicine)**
- **New information technologies to disseminate knowledge**

FACULTY OF MEDICINE - UNIVERSITY OF LISBON

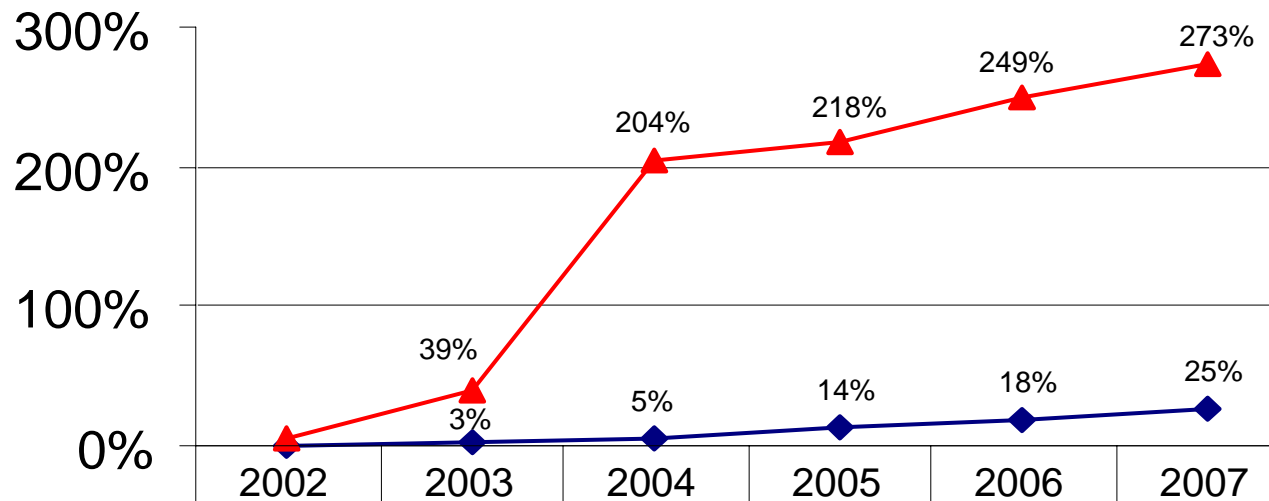


FACULTY OF MEDICINE - UNIVERSITY OF LISBON

Public financial contribution per student



Total Budget Evolution: Public and Institutional



◆ Public budget	0%	3%	5%	14%	18%	25%
▲ Institutional income	5%	39%	204%	218%	249%	273%

Years

Number of new admissions to FMUL

	2005 / 2006	2006 / 2007
MEDICINE	340	360
• <i>Numerus Clausus</i>	275	295
• UMa	30	33
• Others	35	34
• Graduates	-	8
• Female/Male	60/40%	65/35%
MICROBIOLOGY	40	40
NUTRITION	20	20

PUBLICATIONS

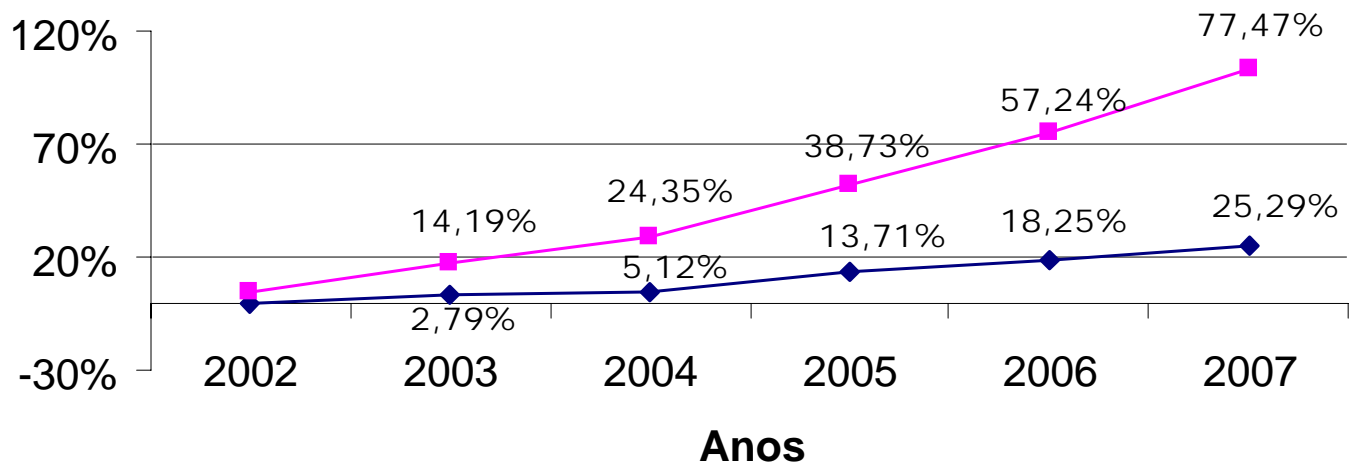
FacMed Lisbon or FacMed Lisboa or Hosp
Santa Maria or Inst Mol Med

420 records

<i>Document type</i>	<i>Nº publications</i>	<i>%</i>
ARTICLE	217	51.6667 %
REVIEW	20	4.7619 %
EDITORIAL MATERIAL	17	4.0476 %
LETTER	15	3.5714 %
MEETING ABSTRACT	151	35.9524 %

FACULTY OF MEDICINE - UNIVERSITY OF LISBON

% Variation on number of students and public budget



Public budget

Pre-graduation students

E-LEARNING

- **Availability of pedagogic contents**
- **Discussion Forum**
- **Introduction to Clinical Medicine
6th Year (professional)**
- **Continuous Medical Education**

Palliative Care

Sleep Sciences (European course)

Collaborations in Research and Education within an Academic Medical Center

**David E. Golan, M.D., Ph.D.
HMS/Portugal Collaboration
April 16, 2007**

Collaborations in Research and Education within an Academic Medical Center

- **Role of research and in-depth projects in education**
 - ◆ Proposal for areas of concentration in the Harvard Medical School curriculum
 - ◆ Student-faculty collaboration on a textbook of pharmacology
- **Collaborations among sciences and disciplines within the institution**
 - ◆ Core facility for single-molecule research
 - ◆ Research collaborations among multiple laboratories

Role of Research and In-Depth Projects in Education:

Proposal for Areas of Concentration in the Harvard Medical School Curriculum

Concentration with In-Depth Project Rationale

- Provide graduate-level experiences in specific Concentrations to foster scholarship, discovery, leadership and service
- Foster self-directed and life-long learning
- Foster academic rigor and critical analysis
- Develop common and Concentration-specific skill sets for in-depth exploration and career preparation
- Provide opportunities for close faculty mentoring around a collaborative project
- Provide opportunities for production of a thesis or scholarly work
- Build on and strengthen existing in-depth experiences at HMS

Concentration with In-Depth Project Proposal

- Integral component of curriculum, not “enrichment”
 - ◆ Requirement for graduation with MD degree
- Three broad Concentrations
 - ◆ Biology in Medicine
 - ◆ Medicine in Society
 - ◆ Patient Oriented Research

Concentration with In-Depth Project

Goals: Biology in Medicine

- Learn to identify important problems in biology and medicine that merit further investigation
- Make an individual contribution to medical knowledge by actively engaging in biomedical investigation
- Understand the connections among basic biomedical research, patient oriented research, and studies in medicine and society

Concentration with In-Depth Project

Goals: Medicine in Society

- Learn to identify critical social and ethical problems in medicine
- Develop skills to identify needs and engage diverse communities in research and intervention
- Make an individual contribution to medical knowledge by actively engaging in an in-depth project in social science or humanities
- Understand the connections among basic biomedical research, patient oriented research, and studies in medicine and society

Concentration with In-Depth Project

Goals: Patient Oriented Research

- Undertake didactic and mentored practical training in translational research, human pharmacology, biostatistics, clinical epidemiology and clinical trials
- Make an individual contribution to medical knowledge by actively engaging in patient oriented investigation
- Understand the connections among basic biomedical research, patient oriented research, and studies in medicine and society

Concentration with In-Depth Project Curriculum

- Concentration elements span entire MD curriculum
 - ◆ Year 1 (January block): Core courses for all three Concentrations
 - ☞ Research design and methods (4 weeks)
 - ☞ Two critical reading courses (2 weeks each)
 - ◆ Years 1-2: Elective courses, develop project proposal
 - ◆ Years 1-4+: Conduct in-depth project (minimum of 4-6 months full-time equivalent)
 - ◆ Final year: Write and submit thesis or scholarly work

Concentration with In-Depth Project Advising, Mentoring, Infrastructure

- Longitudinal advising for each Concentration throughout the medical school years
- Mentoring of in-depth project
- Resources and infrastructure support for:
 - ◆ Directors of Concentrations
 - ◆ Board of Scholarly Advisors
 - ◆ In-depth project mentors
 - ◆ Students

Design Group on In-Depth Educational Experiences

Members and Subgroups

David Golan, co-chair

Eleftheria Maratos-Flier, co-chair

Biology in Medicine Subgroup

Thomas Michel
(chair)

Ehrin Armstrong
Stephen Blacklow
Joseph Bonventre
Constance Cepko
Thomas Fox

David Golan
Anne Nicholson-
Weller

Medicine in Society Subgroup

Elizabeth Miller
(chair)

Elizabeth Armstrong
Karimi Gituma
Mary Jo Good
Vanessa Harris
Howard Hiatt

Kenneth McIntosh
David Urion

Patient Oriented Research Subgroup

Eleftheria Maratos-
Flier (chair)

Emery Brown
Julie Buring
Gary Curhan
Maurizio Fava
Douglas Hanto

Amanda Munoz
J. Woodrow Weiss

Research Design and Methods Course Subgroup

David Golan (chair)

Elizabeth Armstrong
Emery Brown
Julie Buring
Elizabeth Miller
Anne Nicholson-
Weller

Student-Faculty Collaboration on a Textbook of Pharmacology

Student-Faculty Collaboration on a Textbook of Pharmacology Background

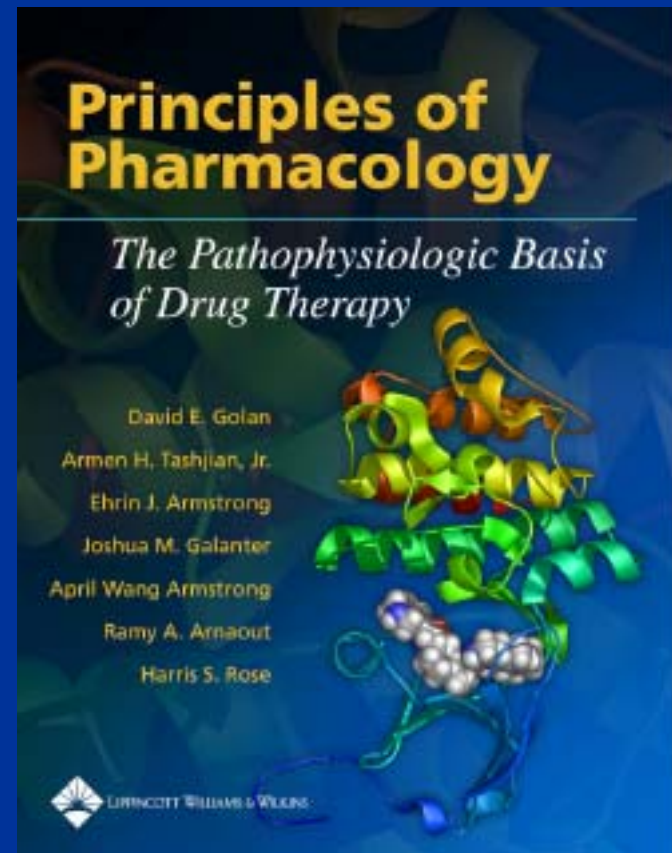
- Principles of Pharmacology course in the New Pathway curriculum at Harvard Medical School
 - ◆ Mechanism-based
 - ◆ Pharmacology in the context of biochemistry, physiology, and pathophysiology
- Students recognized the need for a new textbook of pharmacology structured in the same way as the course
- Students approached course director in April 2000 with proposal to write a textbook together

Student-Faculty Collaboration on a Textbook of Pharmacology Implementation

- Students and course director met for 6 months to plan critical features of textbook
 - ◆ Mechanism-based
 - ◆ Pharmacology grounded in biochemistry, physiology, and pathophysiology
 - ◆ Clinical cases used to introduce each system
 - ◆ High-quality art program to illustrate pathophysiology and mechanisms of drug action
- Draft textbook chapters critically reviewed by students in pharmacology course
- Students and faculty collaborated in all phases of writing and editing the book's 52 chapters

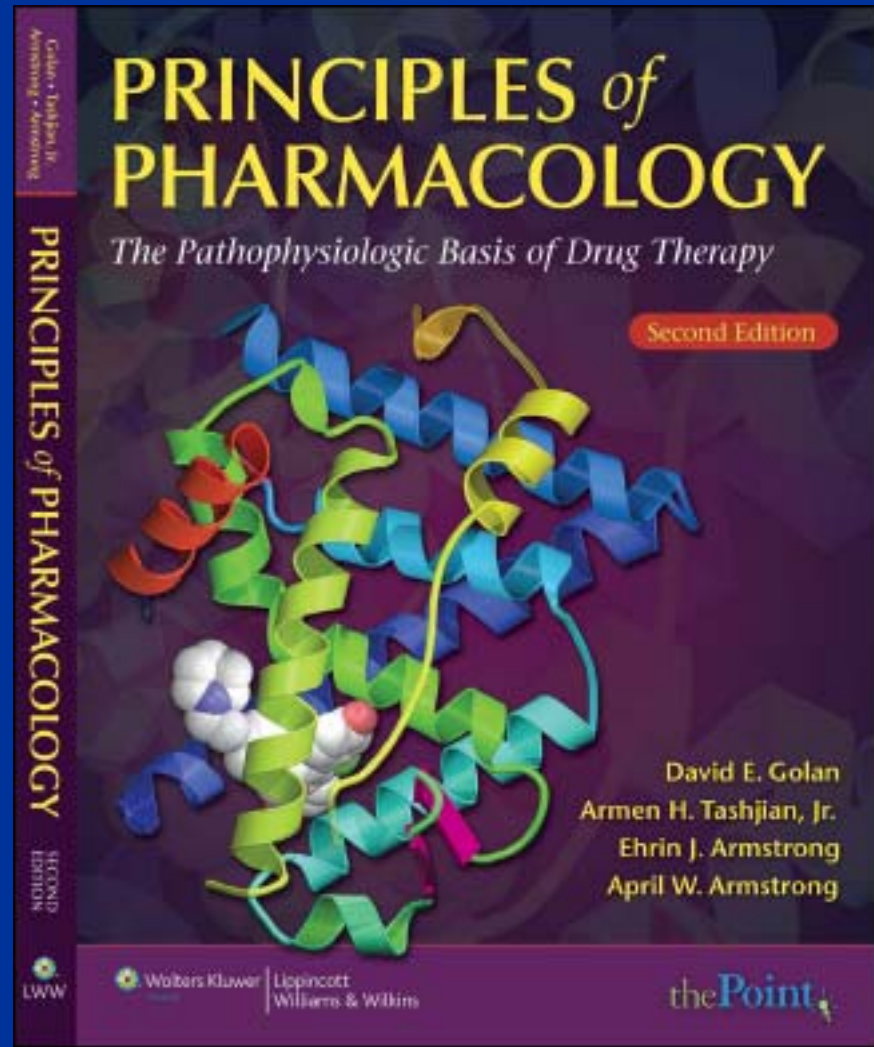
Principles of Pharmacology: The Pathophysiologic Basis of Drug Therapy

- Published in April 2004
- Now a leading textbook in the field
- Translated into four languages



Second Edition!

- To be published on April 27, 2007
- Portuguese translator needed...



**Collaborations Among Sciences and
Disciplines within the Institution:**

**Core Facility for Single-Molecule
Research**

Core Facility for Single-Molecule Research

Scientific Capabilities

- **Single-molecule fluorescence imaging**
 - ◆ Total internal reflections fluorescence
 - ◆ Fluorescence resonance energy transfer
- **Single-molecule manipulation**
 - ◆ Flow-stretching
 - ◆ Magnetic tweezing
 - ◆ Optical trapping
- **\$600,000 proposal to NSF**
- **\$100,000 institutional support**

Core Facility for Single-Molecule Research

Major User Groups

■ Membrane proteins

- ◆ David Golan, HMS Biol. Chem. & Mol. Pharm. (co-PI)
- ◆ Timothy Springer, HMS/CBR Pathology
- ◆ Donald Ingber, HMS/CHB Pathology
- ◆ David Clapham, HMS/CHB Neurobiology
- ◆ Stephen Harrison, HMS Biol. Chem. & Mol. Pharm.
- ◆ James Hogle, HMS Biol. Chem. & Mol. Pharm.

■ Cytoskeletal dynamics

- ◆ Michael Eck, HMS/DFCI Biol. Chem. & Mol. Pharm.
- ◆ David Pellman, HMS/DFCI Biol. Chem. & Mol. Pharm.
- ◆ Stephen Harrison, HMS Biol. Chem. & Mol. Pharm.

Core Facility for Single-Molecule Research

Major User Groups

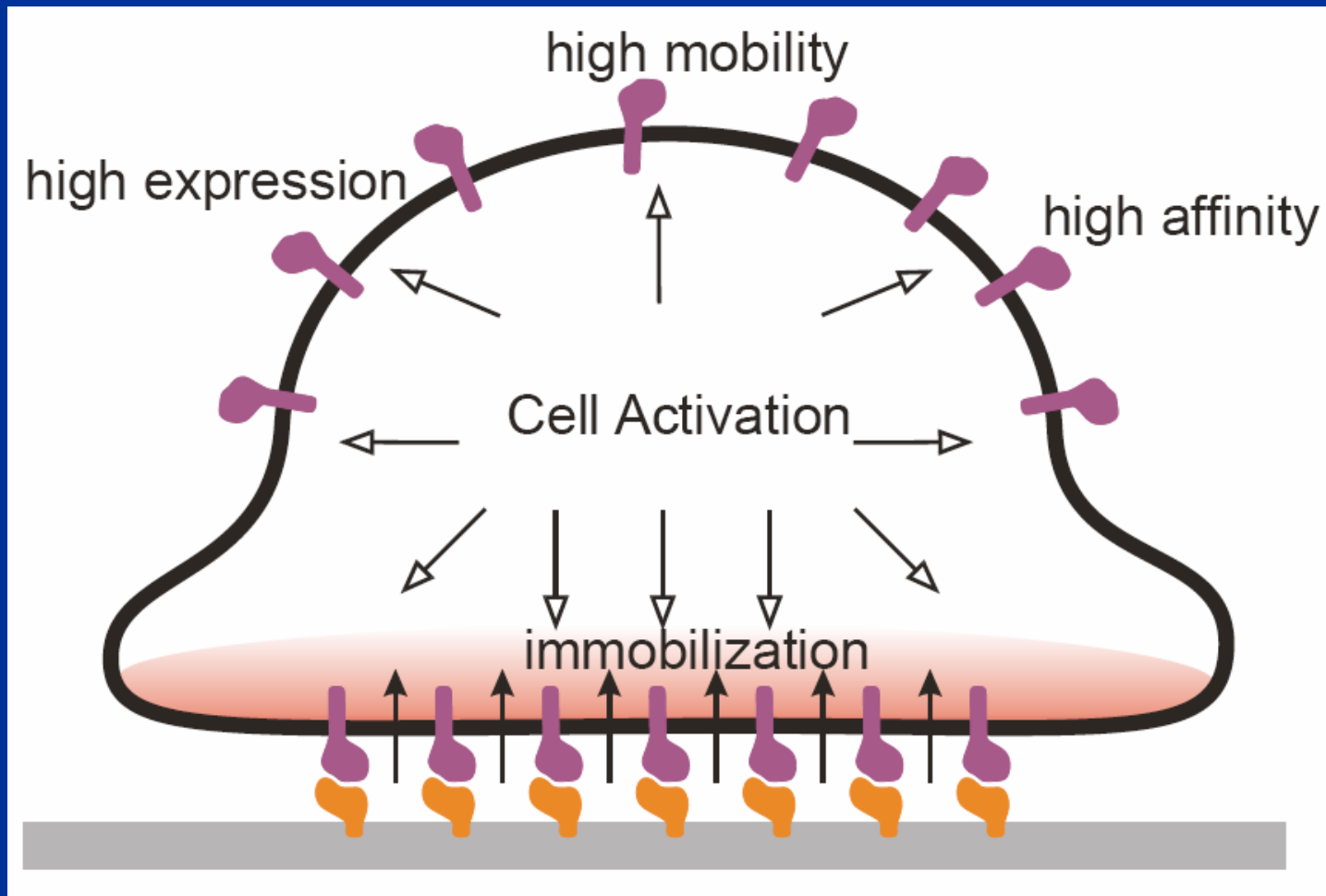
- **Nucleic acids and nucleic acid-binding proteins**
 - ◆ Antoine van Oijen, HMS Biol. Chem. & Mol. Pharm. (co-PI)
 - ◆ Stephen Buratowski, HMS Biol. Chem. & Mol. Pharm.
 - ◆ Donald Coen, HMS Biol. Chem. & Mol. Pharm.
 - ◆ Mara Prentiss, Harvard University Physics
 - ◆ Pamela Silver, HMS Systems Biology
 - ◆ Jack Szostak, HMS/MGH Genetics
- **Bioengineering applications**
 - ◆ David Weitz, Harvard University Physics/Engineering
 - ◆ George Whitesides, Harvard University Chemistry

Research Collaborations Among Multiple Laboratories

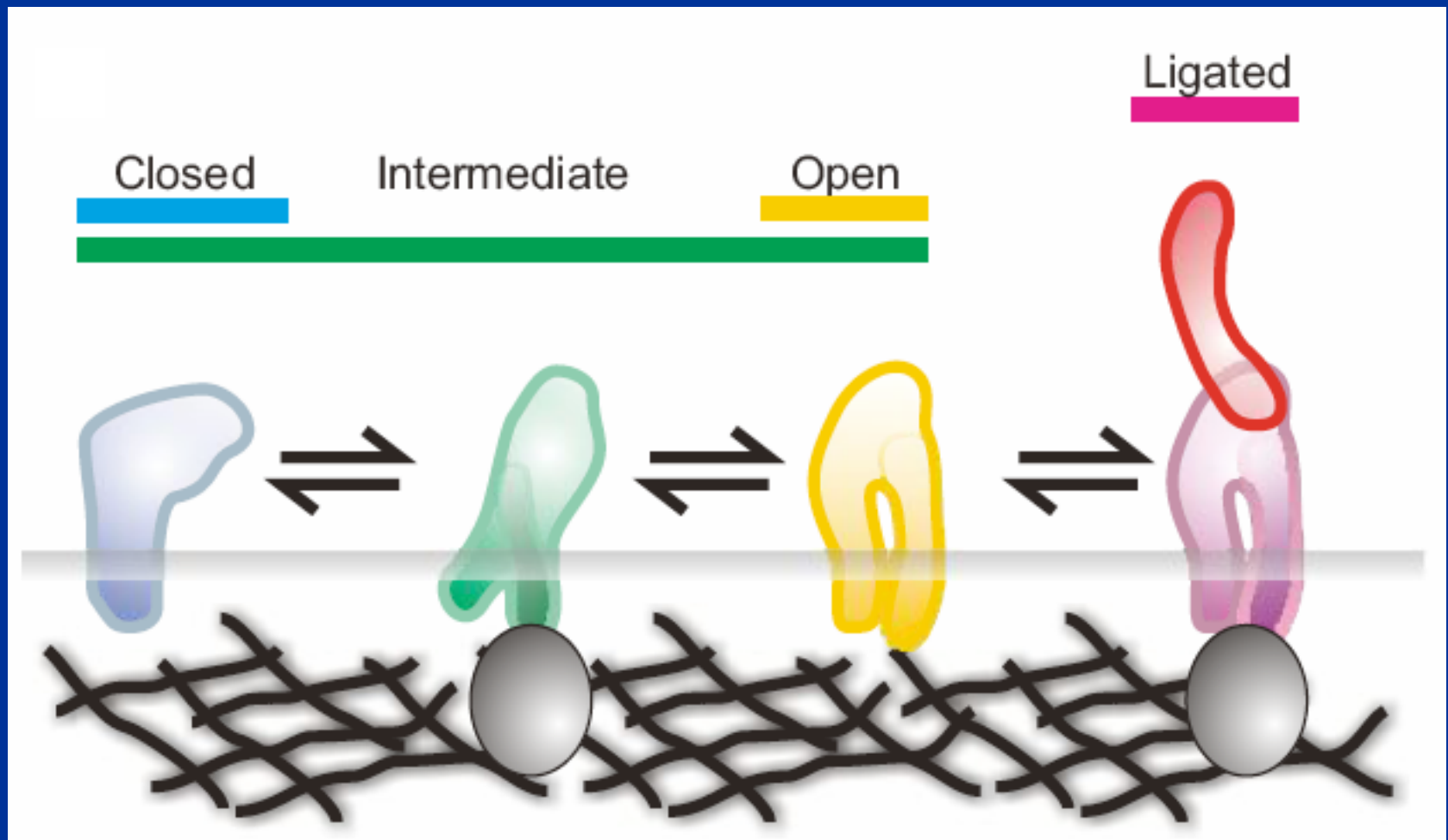
Current Research Collaborations Involving the Golan Laboratory (All at Harvard Medical School)

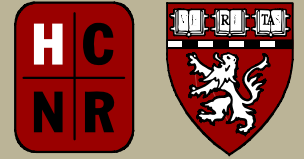
- Prof. Thomas Michel, Brigham and Women's Hospital (Endothelial cell signaling pathways): 7 postdoctoral fellows, 1 PhD student, 1 MD-PhD student; 7 publications since 1998
- Prof. Gerald Pier, Channing Laboratory (*Pseudomonas aeruginosa* invasion of pulmonary epithelial cells): 3 postdoctoral fellows, 1 MD-PhD student; 3 publications since 2000
- Prof. Christopher Walsh, Biological Chemistry and Molecular Pharmacology (Site-specific labeling of membrane receptors): 2 postdoctoral fellows, 1 graduate student; 4 publications since 2005

Dynamic Regulation of Adhesion Receptor Lateral Mobility



Dynamic Regulation of Integrin Lateral Mobility





The Power of Collaboration

Understanding and Treating Neurodegenerative Diseases

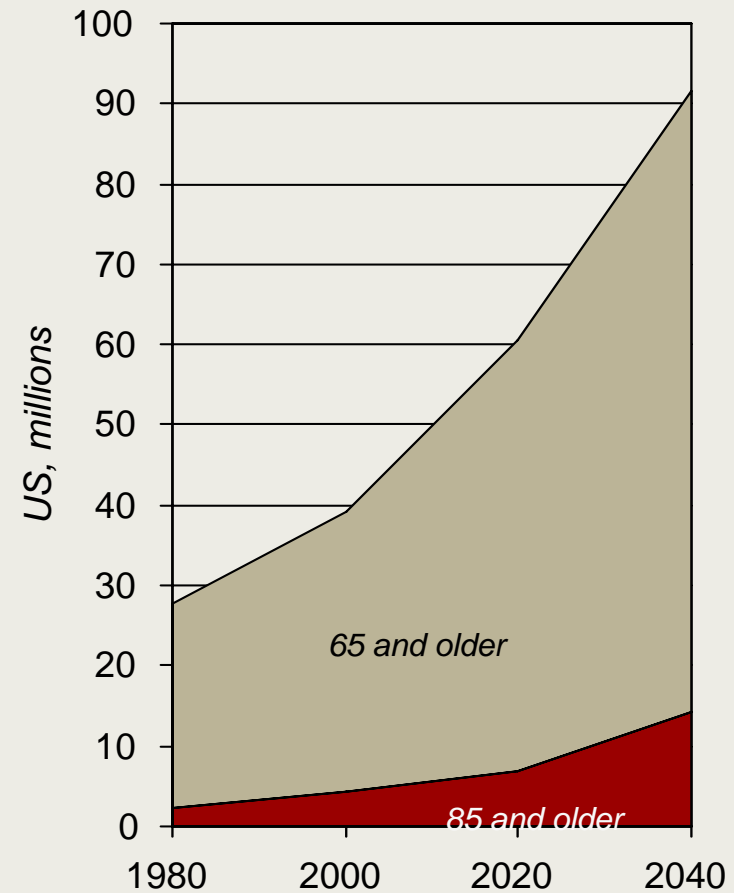
Portugal

April 2007



The Aging Population and Neurodegenerative Diseases

- Elderly population expanding
- Age increases risk
- 10% of > 65 years have Alz Dis
- 5.1M patients today.
- By 2035, 10 million cases





The Power of Collaboration

- Individual investigator lab:
 - Disease specific
 - Limited techniques
 - Homogeneous peers
 - One institution
 - Single discipline
- The Network:
 - **Multiple diseases**
 - **Technically diverse**
 - **Many investigators/labs**
 - **Multi-institutional**
 - **Multidisciplinary**



The Power of Collaboration

Collaboration Requirements

- Flexible and responsive
- As big as needed
- Shared, well defined vision
- Agreed strategy
- Team behaviour
- High level support

Collaboration Risks

- Insecurity of individuals
- Loss of independence
- Need to change behaviours
- Another layer of bureaucracy



Required People/skills

Molecular
biologists

Pathologists

Epidemiologists

Project
managers

Physicians

Basic
research

Disease
mechan.

Animal
models

Therapy
develop.

Tech
transfer

Clinical
trials

Informaticians

Geneticists

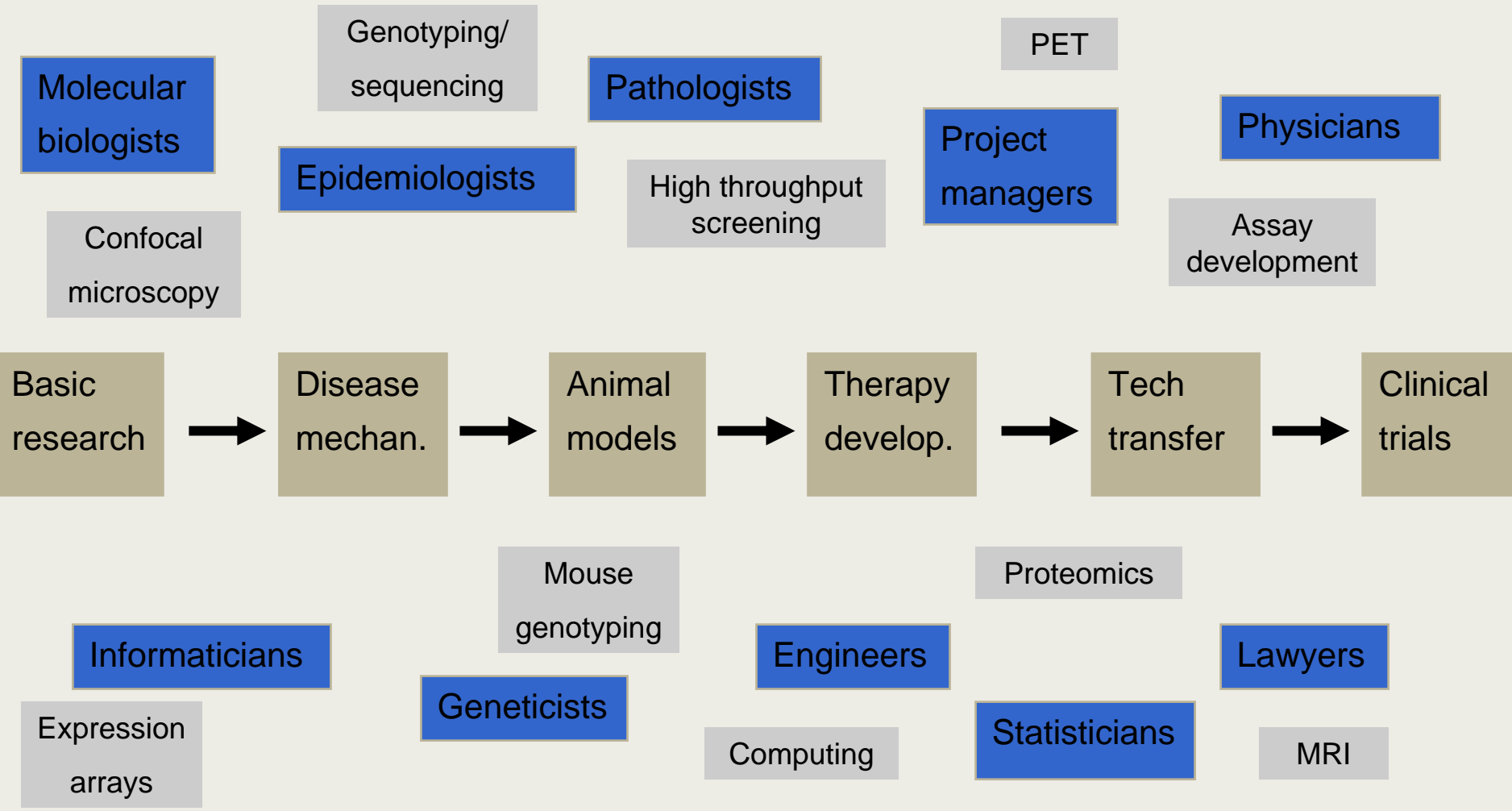
Engineers

Statisticians

Lawyers



Tools and Techniques





Administration / Support

- Project management
- Legal services (inter-institutional agreements/ IP etc)
- Fundraising/grant writing
- Business development
- Meetings/symposia
- Web development/communications
- Financial services

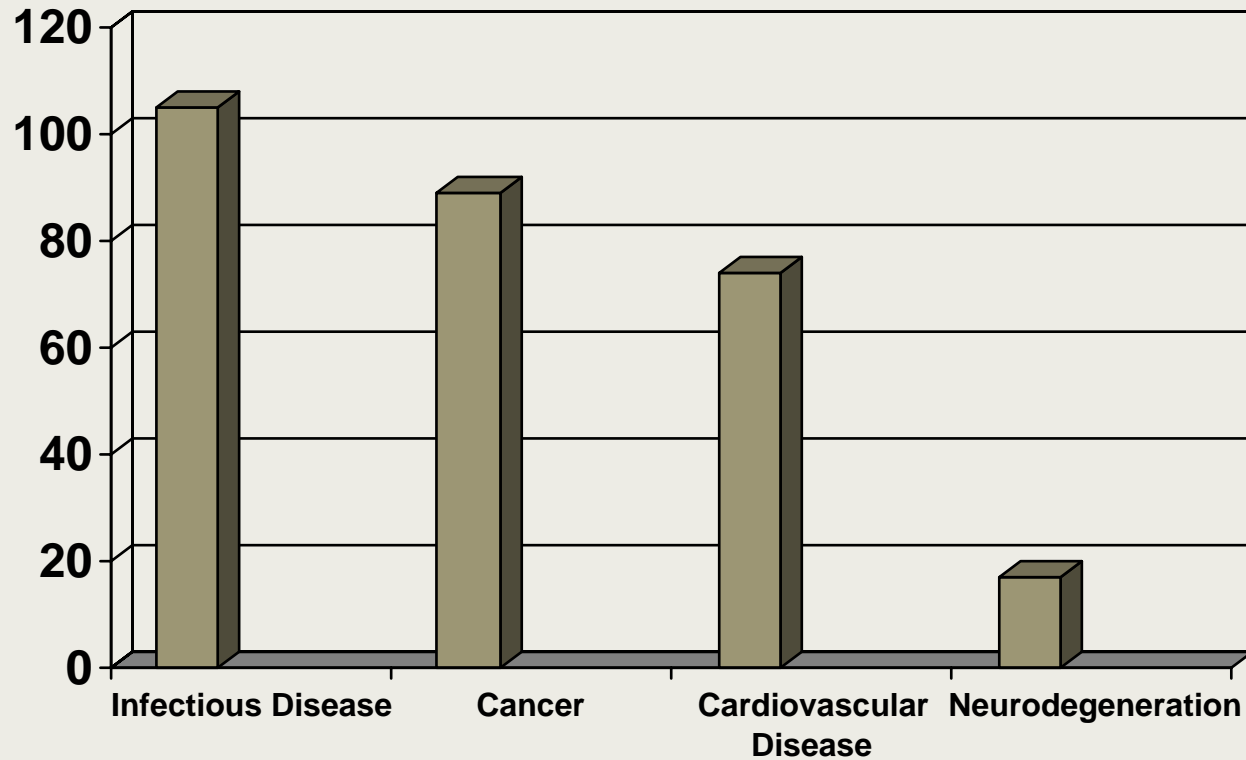


Authority & Leadership

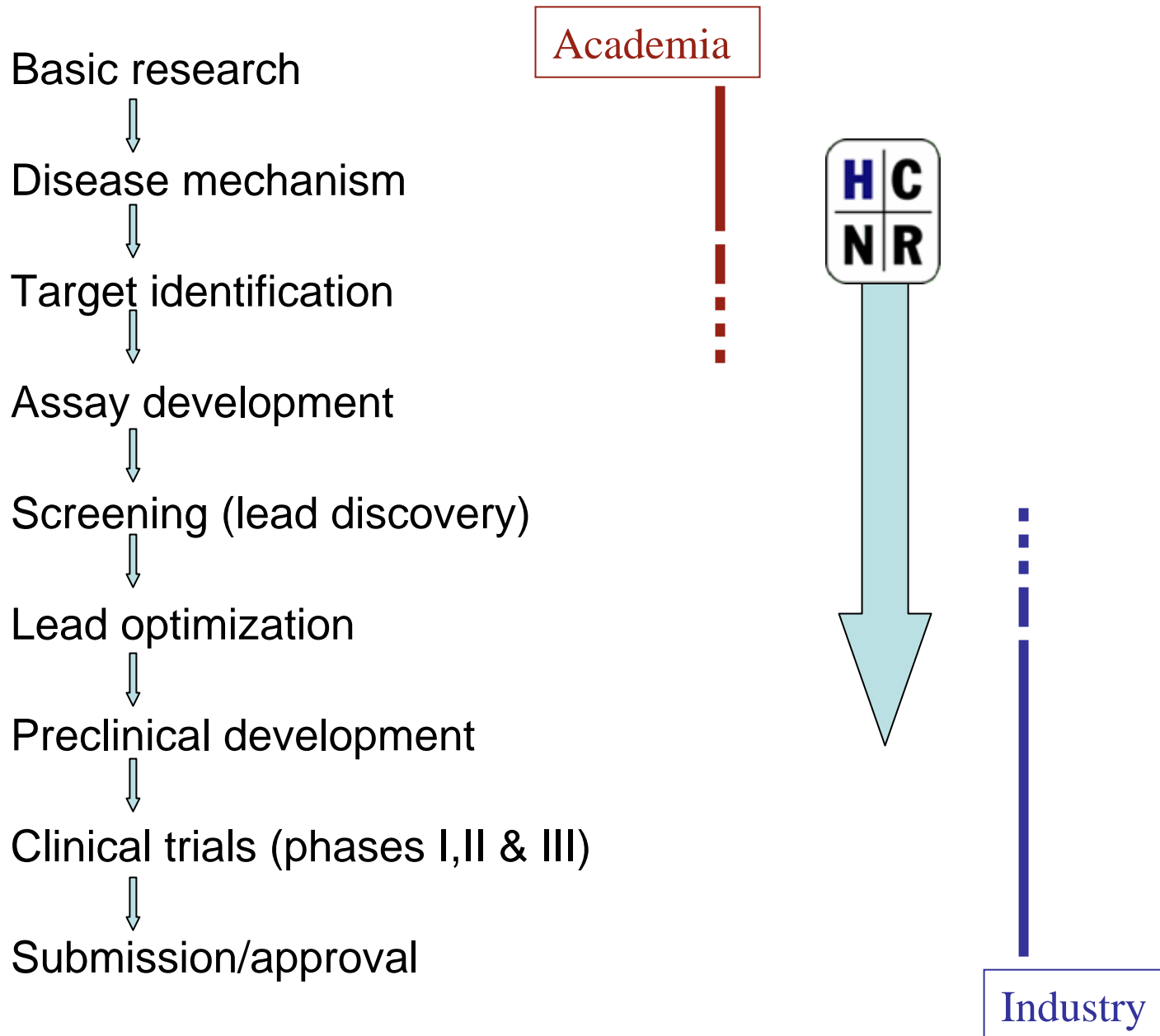
- Requires support from institutions
- Requires \$ € £
- Requires enthusiasm from senior investigators
- Requires support from industry/community



FDA-approved drugs 1995-2004



Drug Discovery





Lab Drug Discovery Neurodegeneration



Biotech-style group

14 full-time staff

>70 years of industry experience

3,900 sq.ft. of lab space

Highly automated

Assay development

140,000 compound library

Screening

Medicinal chemistry

Animal Efficacy



Lab Drug Discovery Neurodegeneration

Permanent Staff

Leads Discovery

- assay development -
- high throughput screening -
- mechanism -

Medicinal Chemistry

- lead optimization -
- inhibitor design -

Collaborators Post-Doctoral Fellows

Attract new ideas from outside Harvard.

Provide full access to our established drug disc lab.



Lab Drug Discovery Neurodegeneration

Working on 14 projects, in parallel.

- 4 on Alzheimer's disease
- 1 on ALS
- 1 on Huntington's disease
- 2 on multiple sclerosis
- 3 on Parkinson's disease
- 3 others

Collaborating closely with 6 hospitals in Boston plus 7 other universities.

3 studies advanced to animal testing stage.