

**The future of Science and Technology in Europe  
Parallel 2<sup>nd</sup> Session**

**Governance issues and  
links with the Lisbon  
Strategy**

*Expert Group for the follow-up of the revised Lisbon  
Strategy (LEG)*

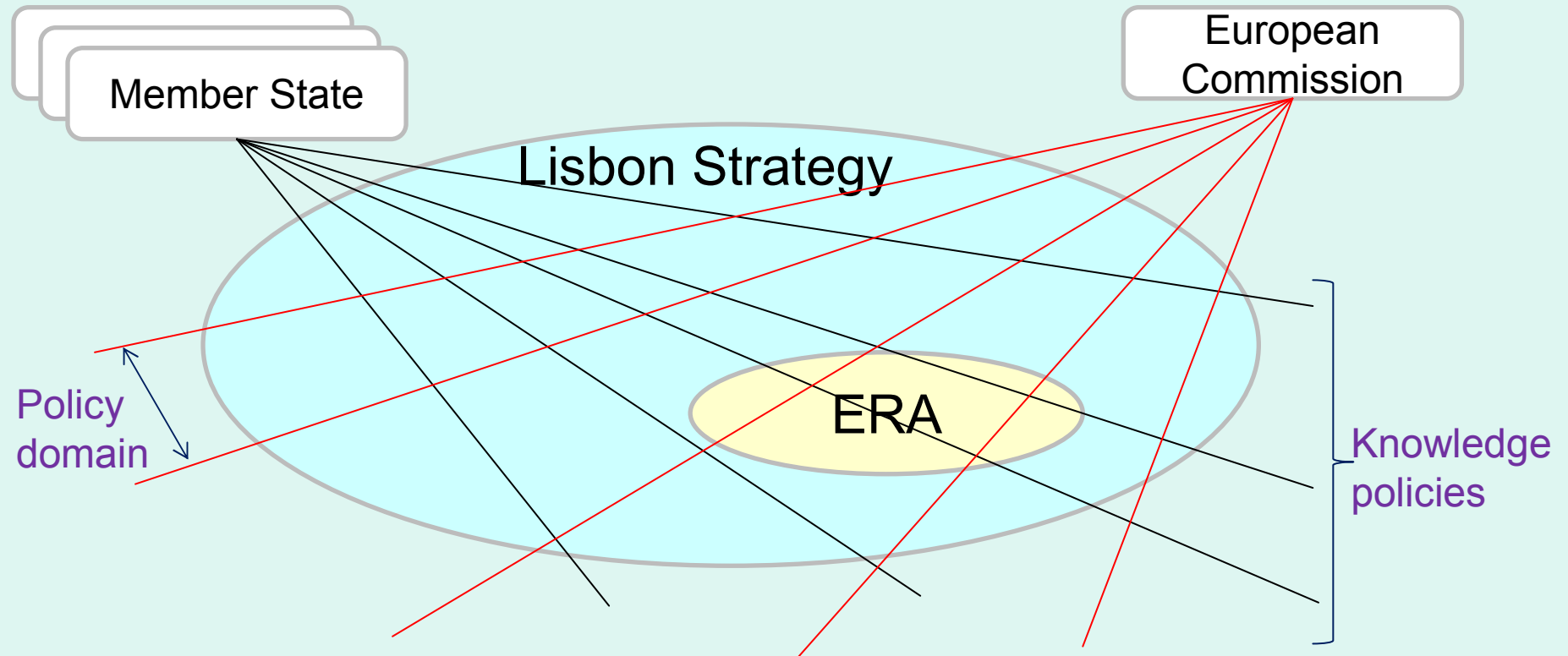
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# Policy coordination within ERA

- Open Method of Coordination (OMC)
  - Limited use of OMC to setting of objectives and mutual learning
    - CREST experiences
    - ESFRI as an OMC-like instrument
- National Reform Programmes (NRP) and Progress Reports (2006)
  - Integrated Guidelines (7&8) focused on R&D and innovation but not on other knowledge-based policies
  - No clear evidence of the influence of policy coordination in the design of national R&D policies is visible in NRPs
  - Currently, Integrated Guidelines do not emphasize the “intra-European” dimension in drafting NRPs

# Two perspectives of the ERA and Lisbon Strategy interaction



Specific policy domains fragment the policy space and cross ERA domain both at the national and Community levels

**How to increase their coherence?**

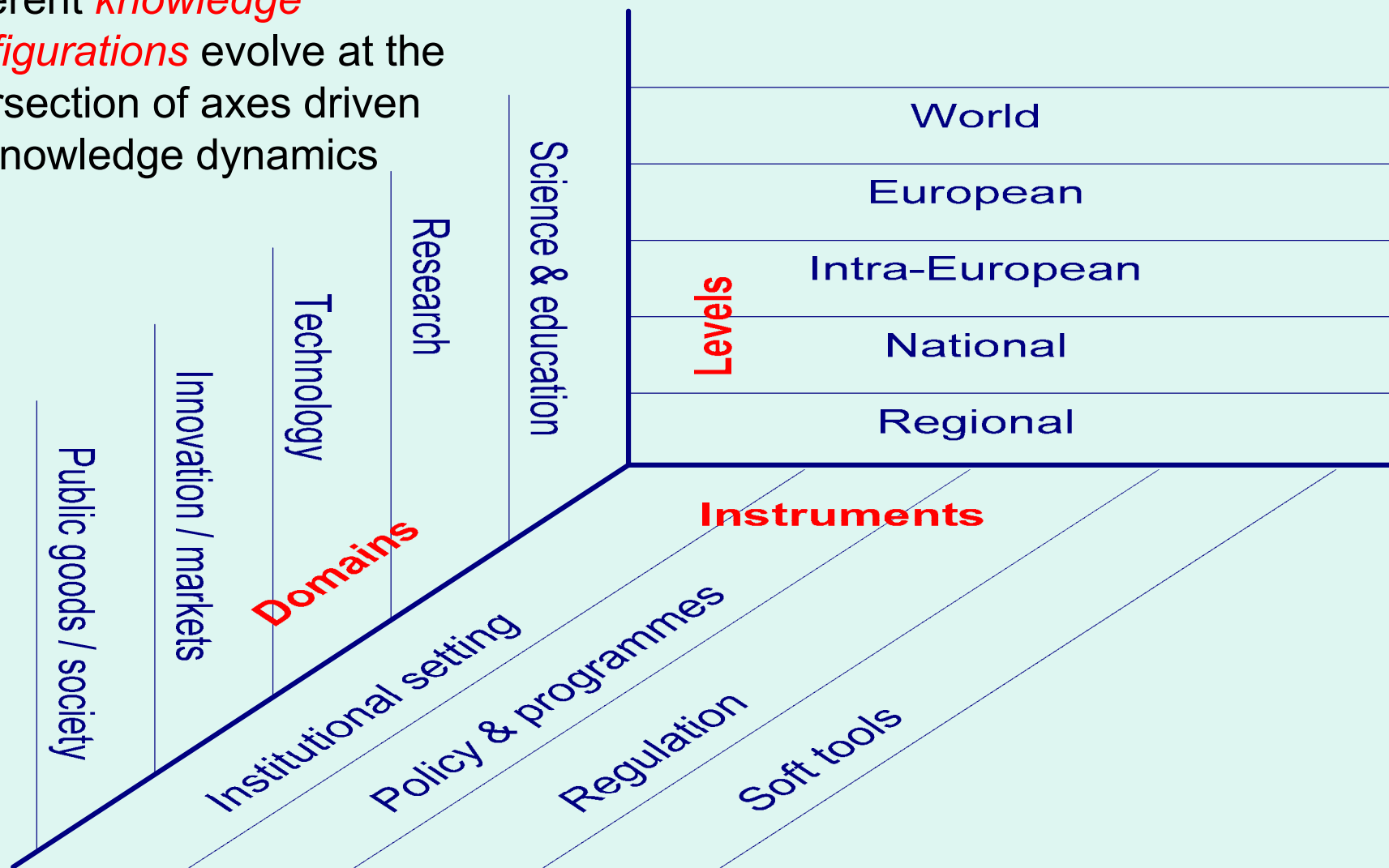
# Challenges remaining

- Knowledge as a driving force as the basic component of the Lisbon Strategy (NRPs and PRs do not sufficiently recognise it)
- Integration of ERA into the broader policy agenda of the Lisbon Strategy
- Make clear the costs of non-ERA
- Design a European vision across borders and policies
- Emphasises the “intra-European” level
- Mix of instruments across policy domains
- Design and implement a flexible approach to ERA
- Governance tools to increase shared commitment

# A new conceptual framework

## A three-dimensional relationship

Different *knowledge configurations* evolve at the intersection of axes driven by knowledge dynamics



# Issues for discussion

New governance approaches are required to boost synergy between Member States and the European Commission from a dynamic perspective

- ERA in the Lisbon Strategy and Lisbon Strategy in the ERA
- Commitment/leadership/ownership
- Variable set of policy instruments
- Adaptability and flexibility of the ERA and Lisbon processes
- Effective involvement of stakeholders
- New European structures and their governance implications

# On “ERA in the Lisbon Strategy and Lisbon Strategy in the ERA”

– Are as two faces of the same problem: the construction of the European Knowledge Society?

- How can the Lisbon Strategy be used as a powerful tool for redesigning research and innovation policies in a broader and richer context?
- How to use ERA as an instrument to speed up the fulfilment of the Lisbon goals and to irradiate their results to other Lisbon areas?
- Would the creation of a Mr/Ms ERA for coordination at the national level be a positive step? What would be his/her relationship with Mr/Ms Lisbon ?

# On “Commitment/leadership/ownership”

- *How to increase the visibility of Lisbon and ERA for European citizens and for European stakeholders in the field of research?*
- *How to increase commitment of stakeholders?*

- *How to increase the feeling of ownership amongst Member States both as regards ERA and the Lisbon Strategy?*
- *How to link better than today national commitments and European budgets?*
- *What role should the European Parliament have in the leadership and increasing the ownership of ERA and Lisbon ?*
- *How to involve effectively national Parliaments in the follow up of the process at the national level?*



# On “Variable set of policy instruments”

– *How to increase synergy and coordination between instruments depending on different administrations or ministerial departments?*

- *Is it possible to combine long-term planning with continuous adaptation of policy instruments, including policy experimentation?*
- *How to combine and synchronize funding and regulatory instruments for the same purpose to increase the potential benefits?*
- *At what extent the mix of European and national/regional instruments could be combined by extending co-design and co-funding procedures?*

# On “Adaptability and flexibility of the ERA and Lisbon processes”

– *To what extent do the Integrated Guidelines leave room for continuous adaptation?*

- *How to promote synergy building and policy learning if policy instruments across Europe differ significantly in objectives, volume and priority?*
- *What would be an optimum length of governance cycle to allow for both stability in implementation and adaptability to changing circumstances.*
- *Is it possible to agree on a set of quantitative indicators (apart from 3%) to monitor the progress of the Lisbon implementation?*
- *What new set of qualitative and quantitative indicators and benchmarks for research could form part of the next round of the Lisbon strategy?*
- *What specific mixes of policy instruments would implement such new benchmarks?*

# On “Effective involvement of stakeholders”

- How to better involve regions in the Lisbon process?
- How to involve the European industry in the process?
- How to involve users and user communities in the process?
- How to involve research and higher education organizations in the process?
- Are Parliaments necessary to raise the political commitment of the goals and strategies?

# On “Open policy making process and policy learning”

– *How to take advantage in a more systemic way than today of learning opportunities?*

- *How to use the process of establishing NRPs in a better way as an opportunity for policy learning, with a view to developing better and more coordinated policies?*
- *To what extent should the mobility of “policy makers” and “policy implementers” to other countries, other policy levels or other policy domains be a potential objective to be pursued?*
- *Is OMC the driver for new types of learning instruments (like OMC-Nets)?*

# On “New European structures and their governance implications”

– *Do we have the right legal instruments to create pan-European research structures?*

- *What kind of instruments are needed for the future?*
- *Is it possible to advance on the Europeanisation of national structures?*
- *Is the future EIT an example to follow from the governance standpoint?*
- *Is it convenient and, if yes, what is the best way to link closer JRC institutes with other national or regional structures?*
- *Can Commission information services such as ERAWATCH be restructured in a way that not only national and regional performance and public policy profiles are reported but also “intra-European” knowledge profiles, dynamics (strengths, weaknesses, lacunae) and related policy initiatives become visible?*

# Members of LEG

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