### Fotis C. Kafatos President, European Research Council

The Importance of Excellence Initiatives
In an Enhanced Lisbon Process





#### **Primacy of Excellence in Research Policy**

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Quality (more than number of researchers/discoveries) determines success and impact

Scientists require suitable conditions (autonomy environment, support, colleagues, facilities) and predictability (not episodic actions)

Or they vote with their feet (especially, but not only, the young)



### ERC: Towards a European Institution For the Promotion of Excellent Frontier Research

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- Currently established in the context of the European Community (funded through FP7, Ideas Programme)
- Concept long promoted by the Scientific Community (ISE)
- **▶** Review of ERC structure foreseen by 2010



### Strategic Aims of the ERC

Overview

#### **How Boost European Frontier Research Excellence?**

By investing in the best researchers and ideas

- Through competition at European level
- On the basis of Scientific excellence as the sole criterion

By raising incentives towards quality and aspirations of individual researchers

By providing benchmarks and leverage towards Structural improvements in European research



#### **The Scientific Council**

**Members & Role** 

22 highly respected researchers reflecting the wide scope

of European research and scholarship

- proposed by an independent identification committee
- appointed by the Commission (for 4 years, renewable once)

#### Role:

- Establishes overall scientific strategy
   determines annual work programmes (incl. calls for proposals, evaluation criteria);
   defines peer review methodology; ensures selection and accreditation of experts
- Controls quality of operations and management
- Ensures communication with the scientific community





#### The Agency

#### "Establishing the ERC Executive Agency"

- Progressive establishment
  - of ERC Executive Agency
    - Principles of lean and efficient management apply
- First: Building up of capacities and operational methods as dedicated service within Commission
- Then: Transition to agency structure
  - Executive Agency will be legally established in the second half of 2007 and is expected to be fully operational by mid-2008
- Review of ERC structure by 2010

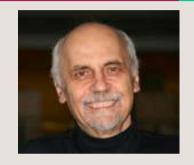


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#### The ERC Board

#### **Linking strategy and operations**





Prof. Helga Nowotny Dr Daniel Esteve

Vice-Presidents of the ERC





Prof. Ernst-Ludwig Winnacker ERC Secretary-General





## Jack Metthey Director of ERC DIS (EC RTD Directorate S)





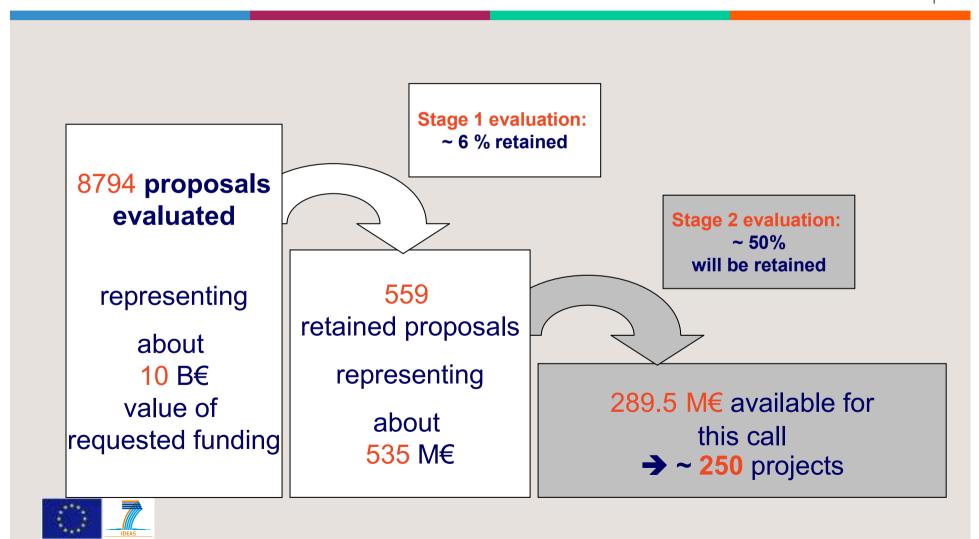


- All fields of science and scholarship are eligible
  - rinvestigator-driven, bottom-up
- **Excellence** is the only valid criterion
  - individual team + research project
- Investment in research talent
  - Attractive, flexible grants, up to five years
  - under control of the lead researcher (PI)
- Independent individual teams in Europe Starting and advanced
  - reality of researchers is not relevant
  - host organisation to be located in EU or AS



#### **ERC-2007-StG**

**Evaluation: overview** 



#### **ERC-2007-StG**

#### **Evaluation (stage 1): Geographical distribution**

<u>Cluster</u>	Number of proposals	Current PI residence <u>%</u>	Host Institution location %
European Union New Member States	475 <b>30</b>	85 <b>5</b>	89 <b>4</b>
Associated countries	47	8	11
Overseas	37	7	0
	100*	100*	100*

<sup>\*</sup> Based on the total of 559 retained proposal



### **Beyond individuals**

- Invest in best researchers and ideas through competition at European level
- Leading to formation of excellent teams:
  Including Grad. Students / postdocs, partners if needed
- ➤Interdisciplinarity encouraged; twinning grants; "4th domain"
- ➤ Open to all research-performing entities, including industry if it allows investigators freedom for frontier research
- ➤ Opportunity for proactive Univ., RC, Regions, Countries to develop Clusters of Excellence by targeted recruitment



#### Historic Antecedents: EIROs

- European Intergovernmental Research Organisations CERN, ESO, EMBL.... ITER (Global)
- ➤ Began in aftermath of WWII,

  Parallel to the politico-industrial Coal & Steel Community
- > Again: focus on the frontier of science
- Again: initiative of the scientific community
- Large European Infrastructures
- Lesson: promote infrastructures at EC, transnational and European level; Open to the world



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#### Importance of Excellence Initiatives @ National Level

- German Universities: Excellence Initiative
- UK Universities: Research Assessment Exercise (but must simplify)
- > French Agence Nationale de la Recherche
- ➤ Focus on excellence in additional national organisations and programmes: Scandinavia, Netherlands, Ireland, Spain, Switzerland, Israel



#### Importance of Excellence Initiatives @ National Level

- Recommend complementary actions:
  European, National, Multilateral incl. Mobility
- Obvious requirement for convergence towards 3% objective
- Reinforcement of and reform in European Universities
- ➤ Block grants to Universities vs. Full Economic Cost research funding

